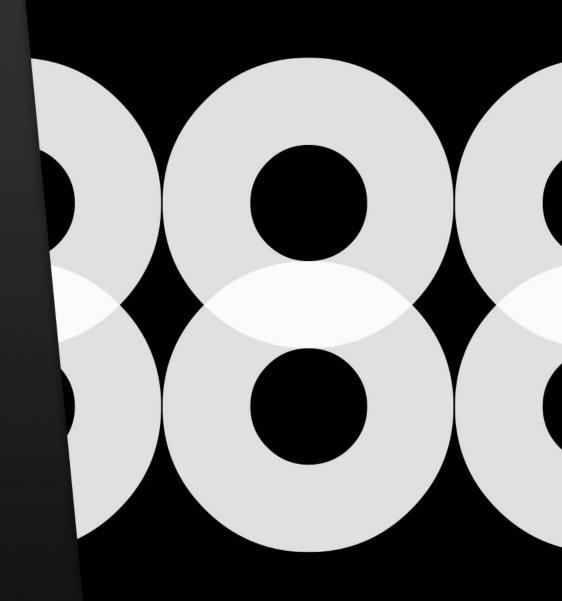
888 Game of Growth Analyst & Investor Day

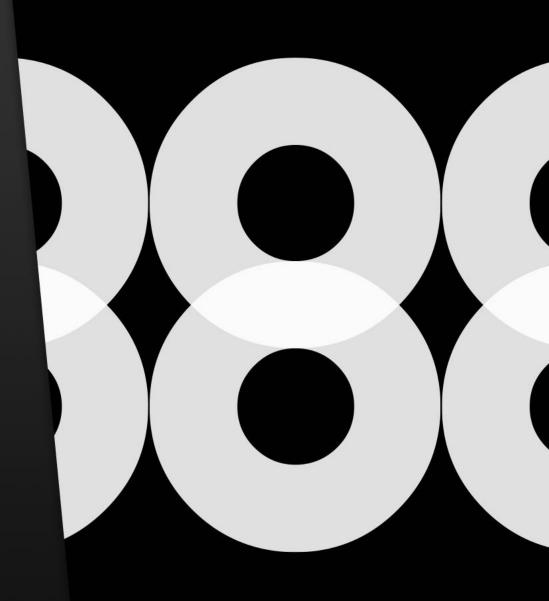
4 June 2019



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888

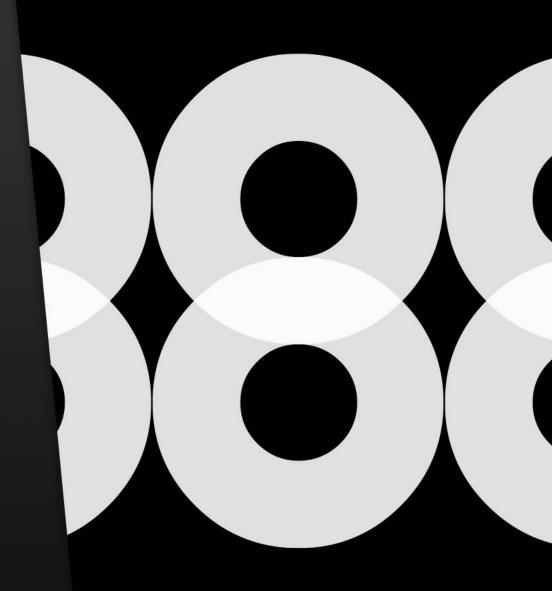
Brian MattingleyChairman of the Board



Agenda

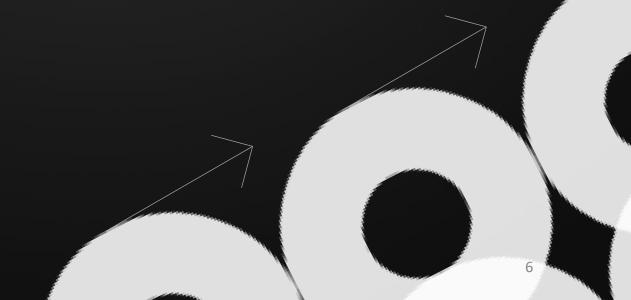
- 1. Opening, Brian Mattingley, Chairman of the Board
- 2. Strategic Overview, Itai Pazner, CEO
- 3. Business Trends, Aviad Kobrine, CFO
- Built for Growth, Guy Cohen (SVP B2C) & Ofer Siloni (VP Gaming)
- 5. Break (20 min)
- 6. Scalable Operations, Naama Kushnir, COO
- 7. Safe Gaming, Andrew Anthony, Director of Responsible Gaming
- 8. 888 in the US, Yaniv Sherman, SVP Commercial Development
- 9. The future is 888 Sport, Yuval Benyamini, VP Sport
- 10. Closing and Q&A, Itai Pazner, CEO

Strategic Overview Itai Pazner



888's Unique Platform for Growth

- 888 has been at the forefront of the online gaming industry for more than 20 years, founded in 1997 and listed on the LSE since 2005
- Highly experienced management team
- End-to-end product technology ownership B2C (now across all four product verticals) & B2B (Dragonfish)
- 13 licences, active in 11 regulated markets
- 70% of revenue generated from regulated and taxed markets in FY18
- Safe gaming is a business priority
- Healthy balance sheet
- Scale with flexibility



Strategy Realising Potential

- Become the world's dominant online casino brand
- Become a top-tier sports operator
- Maintain our top 3 position globally in the poker market
- Offer a best-in-class product experience across verticals
- Expansion across selected global markets



Global Online Casino Leadership

- Uncaptured position, no clear category leader
- A \$14bn online market
- 888casino is a pure casino brand
- We have gaming DNA & unique heritage
- Mass-market focus
- Orbit platform



Top Tier Sports Operator

- Our fastest growing product vertical heading towards \$100m annual
- Opportunity to leverage 888's unique platform and marketing capabilities
- BetBright acquisition in March 2019 provides the missing pieces in the 888Sport puzzle



Poker Leader

- Maintain our established position as a top 3 international brand
- Maintain and enhance our recreational poker focus
- Continue to deliver product enhancement
- Shared liquidity opportunities



Best in Class Product Experience

- Consumers expect supreme product experiences
- Our product is at the core of everything we do
- Proprietary software and backend as an enabler
- Proven track record of delivering growth through product enhancements



Healthy Global Expansion in Chosen Markets

 Proven track record of growing market share in regulated markets, e.g. Spain & Italy

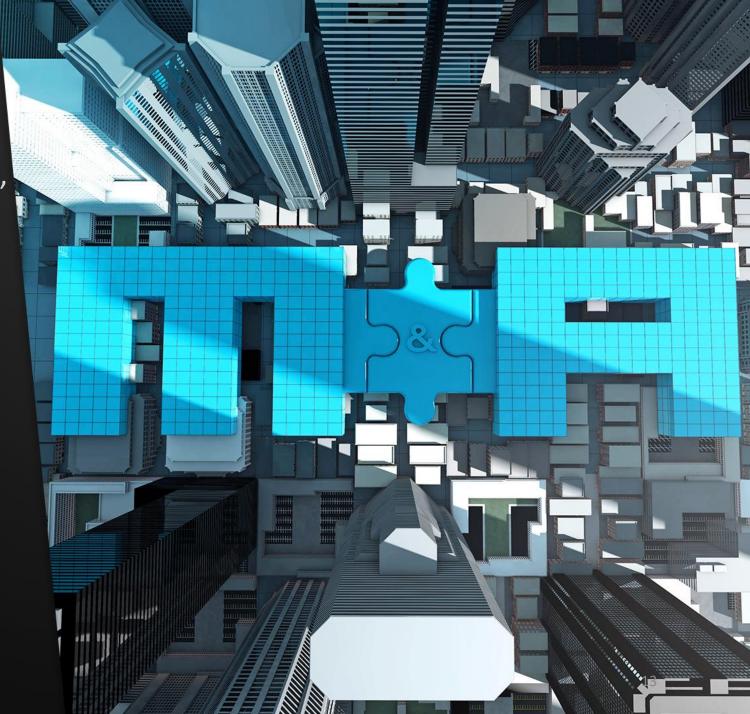
 Adaptable and scalable regulated platform

- Geographic diversification remains key in a dynamic global market
- Growth through gains in market share and expansion into new markets



Scaling by M&A

- Three successful acquisitions in the past six months: AAPN, Costa, BetBright
- Appraising both bolt-on and strategic opportunities that will drive scale and/or enhancing our strategic objectives



Today's Key Messages

- 888 has an ambitious vision and unique growth opportunities
 - Casino leadership
 - Taking sport to the next level
- We have solid trading momentum
- Our unique product & marketing ecosystem underpins our opportunities
- We prioritise safe play
- We have a clear strategy for addressing the US market



Introducing 888's Leadership



Brian MattingleyChairman of the Board



Itai Pazner



Aviad Kobrine
CFO



Ofer Siloni
VP Gaming



Guy Cohen SVP, Head of B2C



Gili BrandshteinSVP, Head of Product Technologies



Naama Kushnir



Andrew Anthony
Responsible Gaming
Director

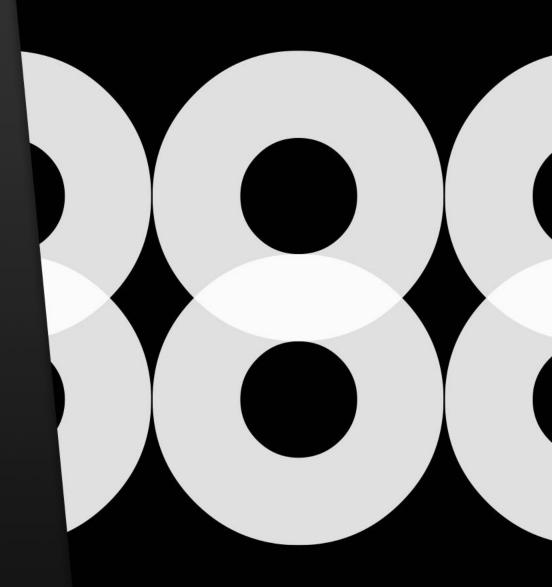


Yaniv ShermanSVP, Head of Commercial Development



Yuval Benyamini VP Sport

Business TrendsAviad Kobrine



Key Themes



Positive revenue momentum 2019 year to date



Diversification into regulated markets continues



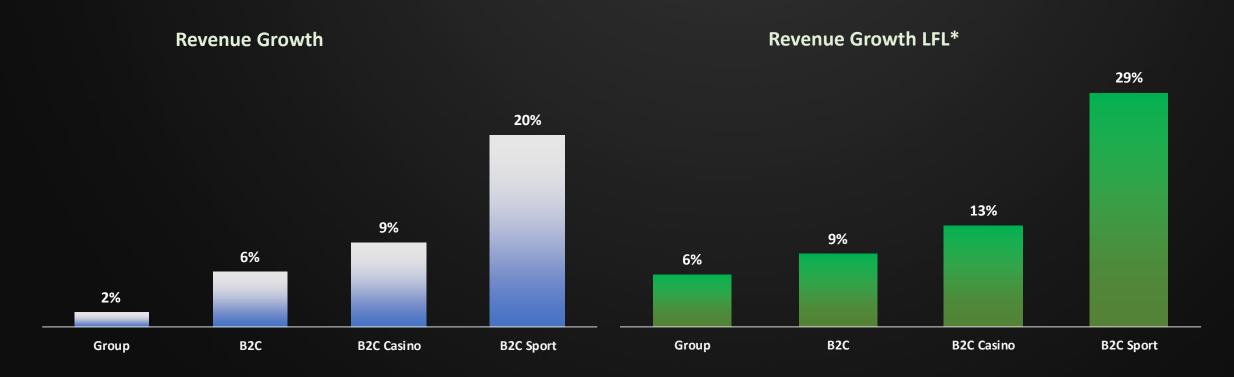
UK recovery and shift to mass market complete



Resilient business model

Group Revenue YTD May 2019

- Record B2C revenue in April & May 2019
- Driven by Casino, the group's largest vertical and Sport

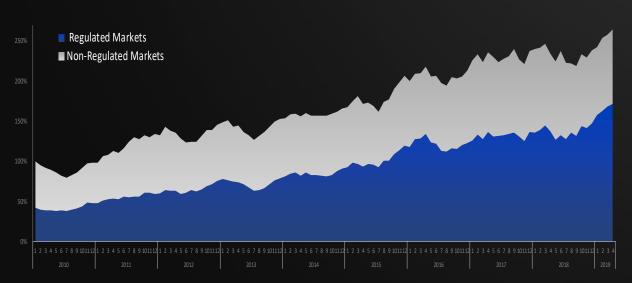


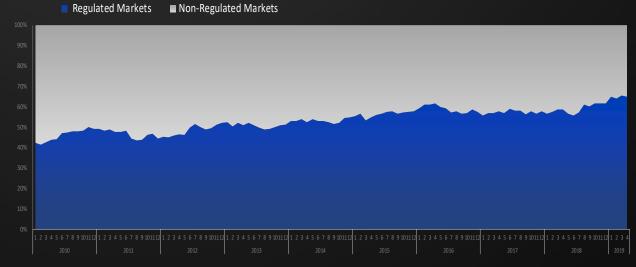
^{*}LFL – at constant currency, adjusted for the migration of Cashcade bingo, Jet Management bingo and AAPN acquisitions

^{*}May is based on 18 days into the month

B2C Deposit Trend

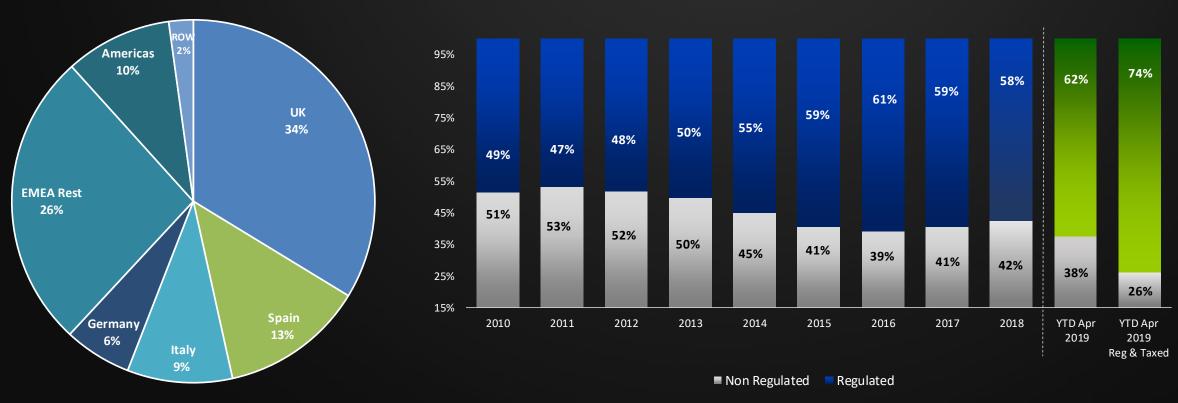
- B2C growth continued, driven by regulated markets
- Revenue from regulated markets increased 14% in 2019*
- 2019 led by Italy and UK





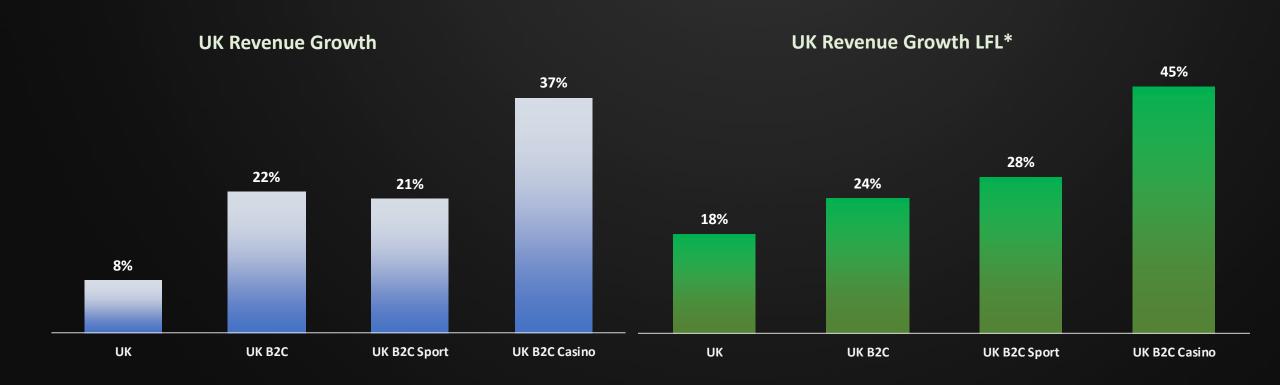
Clear Path to Regulated Markets

- Diversification continues
- Revenue from regulated markets increased 14% in 2019*
- Revenue from Italy represents 9% of group, revenue increase of 19%, 28% at CC



UK Revenue YTD May 2019

UK progress continues to be led by Casino and Sport

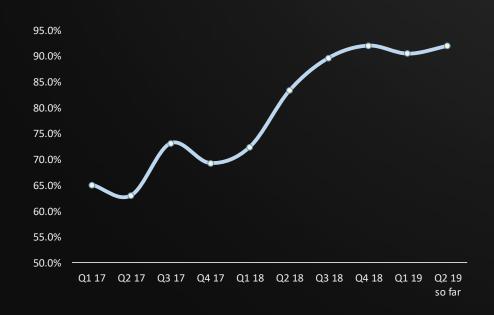


^{*}LFL – at constant currency, adjusted for the migration of Cashcade bingo and Jet Management bingo acquisition

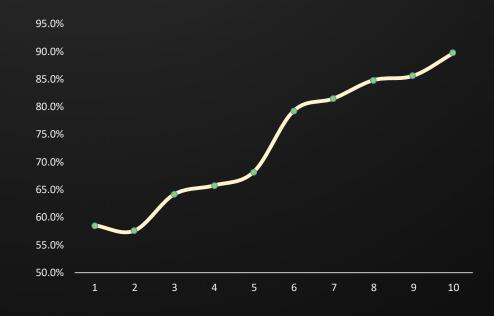
UK Shift to Mass Market

- Strategy implemented to shift player blend from high value to recreational
- No reliance on VIPs

% of Casino Revenues from Recreational players

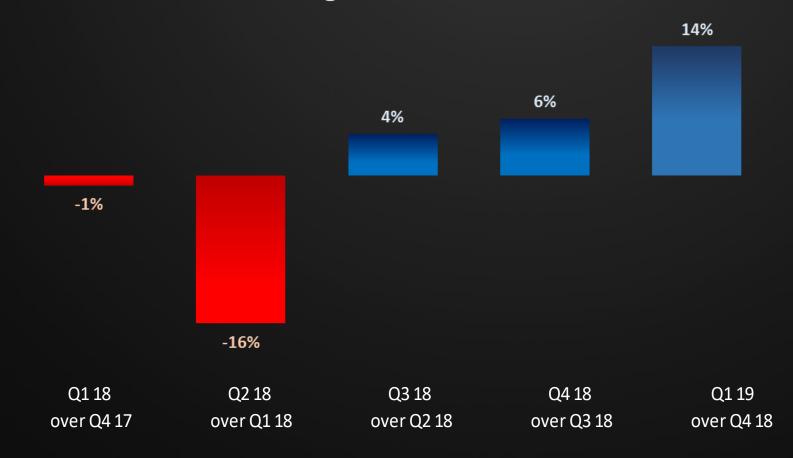


% of Casino Bets from Recreational players



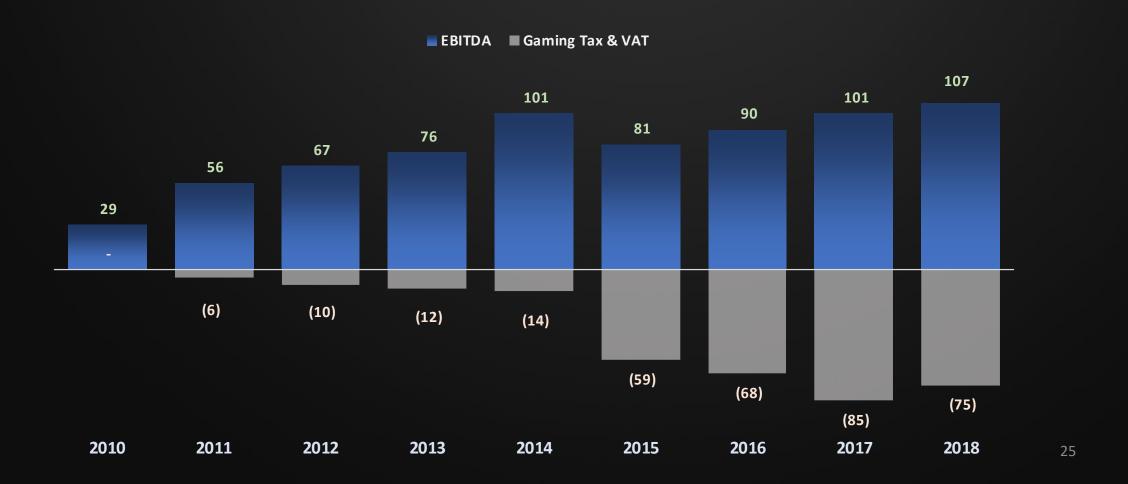
B2C UK Positive Momentum

- UK turnaround continue Q119 revenue higher by 14%* than Q418
- Q219 revenue run rate so far** higher than Q119

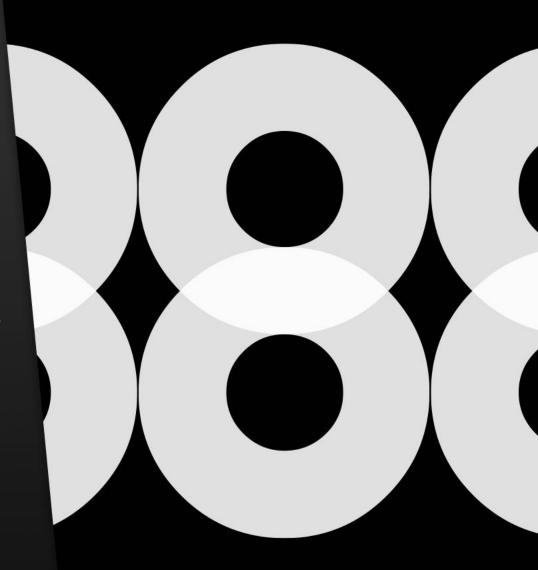


Resilient EBITDA

- Operational gearing, cost control, flexible business model absorb increased duties
- Highly cash generative business, track record of healthy dividends
- Confident that the outcome for the full year will be in line with Board's expectations



Built for GrowthGuy Cohen & Ofer Siloni



Get To Know B2C

- More than 500 employees globally
- 4 product verticals in 11 regulated markets
- Annual marketing budget of \$150m
- 360-degree marketing capabilities
- 90% of group revenue in 2018

B2C Organisational Chart



Get to know Protech

- Responsible for end-to-end product delivery across all 4 verticals
- 500-person team across 6 global locations
- Responsible for delivering 1,000's of projects over the past 20 years
- Global pioneers in online gaming technology
- State of the art technology stack

Protech Organisational Chart



Our Key Messages



Proven ability to deliver an excellent customer experience



Propriety technology and digital analytics drive effective marketing



Built and ready for further international expansion

Delivering an Excellent Customer Experience

888's New Front-end Platform

- Superior user experience (UX)
- High performance
- Improved customer personalisation
- Simple customisation
- Built for scale



Superior UX

- Latest design trends
- Intuitive navigation model
- Seamless experience between devices
- Effective exposure of marketing and gaming content
- Usability easily transferable to our other products



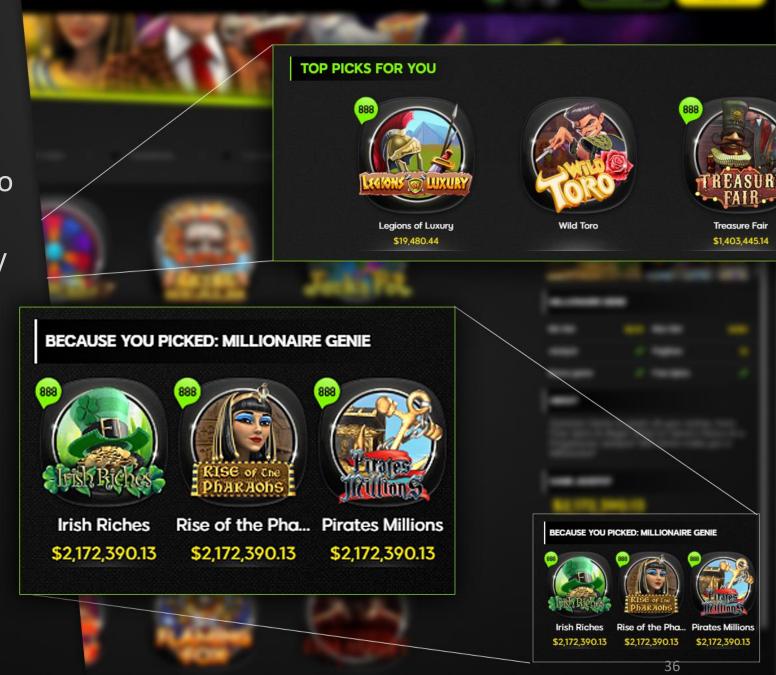
High Performance

- Over 25% increase in 888casino's customer activity since launch in May 2018
- User interface response time now 2-3 times faster



Personalisation

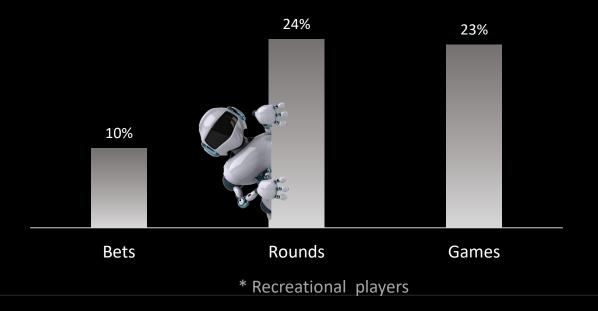
- Promote relevant content to customers
- Enable rich content delivery
- Various locations in the product
- Machine learning based
- Future deployment across products



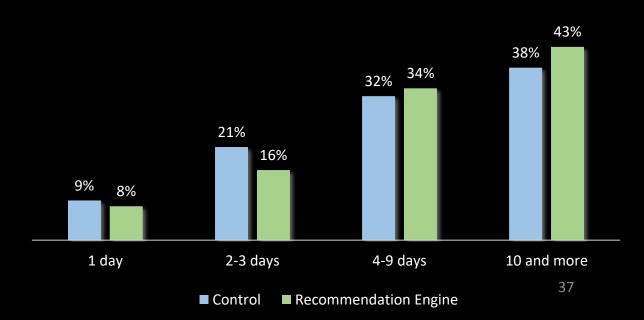
Personalisation Impact

- Increased bets and rounds
- Customers playing an increased range of games
- Increased loyalty

Increase In Player Metrics*

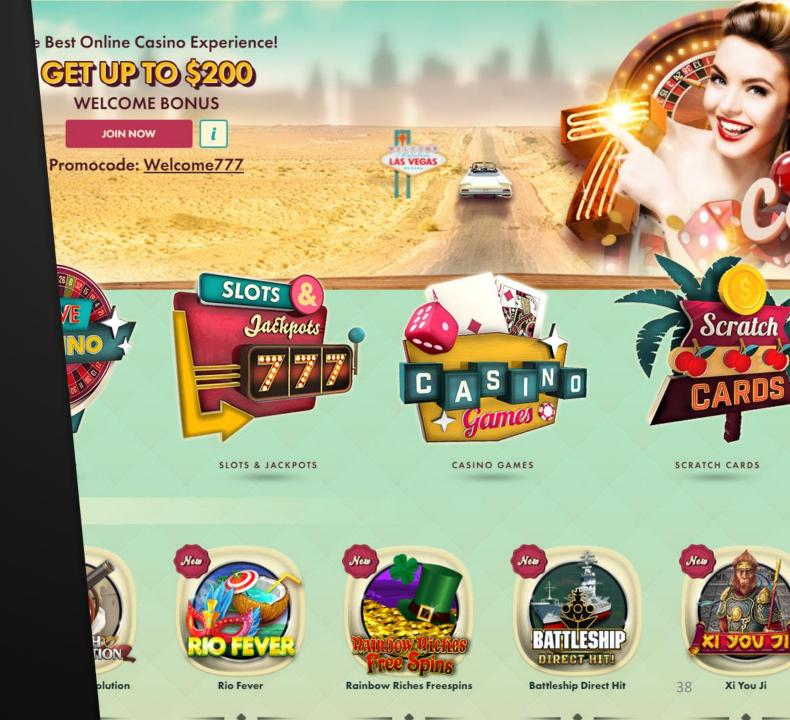


Distribution of players by Active Days



Simple Customisation

- Games layout
- Games categories
- Player segmentation
- Enhanced product testing capabilities
- Enhanced safety and compliance mechanism



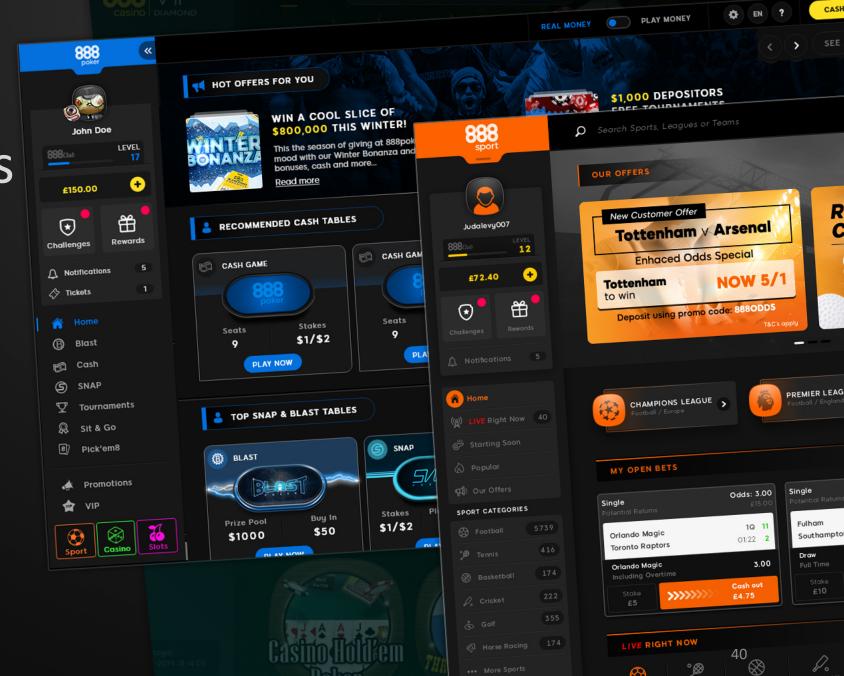
Built for Scale

- Scalability in multiple regulations
- Improved delivery and management of content
- Faster time to market (TTM)
 of new product features



Deployment **Across Products**

- Sport deployment in progress
- Poker planned for the coming months

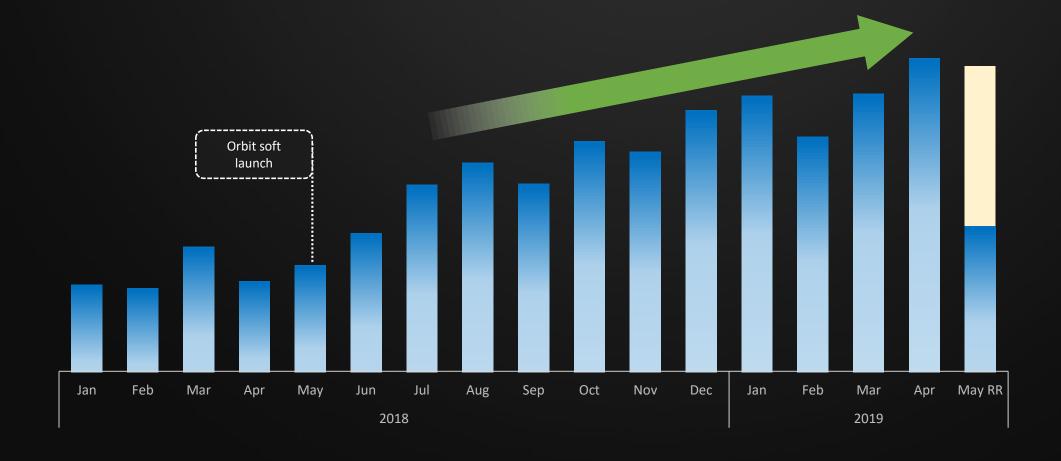




Business Results Post Orbit

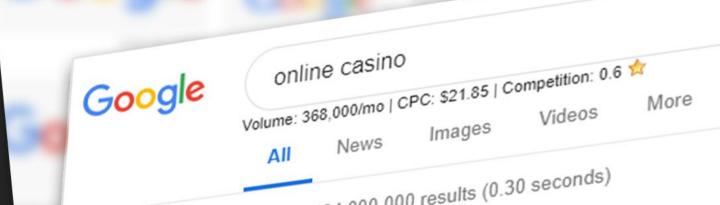
Higher FTD Conversion Rate

2019 YTD: Increase of 76% in casino FTDs in the UK



Higher SEO Ranking

- Customer experience is a major ranking factor
- Ranked 1-3 in major keyword searches
- Sharp increase in visibility and share of voice



About 784,000,000 results (0.30 seconds)

888 Casino: Online Casino | £88 No Dep

https://www.888casino.com/ 🔻

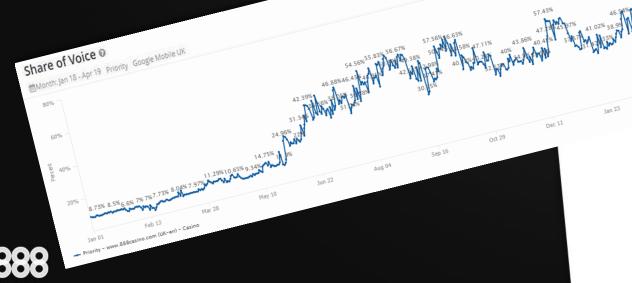
Play with £88 No Deposit Needed at the Leading UK Onl Roulette & Live Casino Games ➤ Join Now! T&C apply.

Online Casino Games | Casino Online Uk

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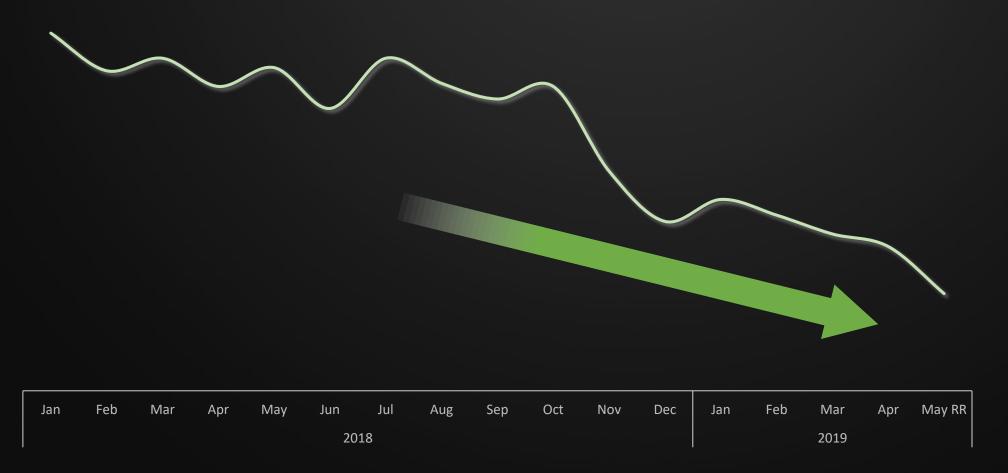
PlayFrank Online Casino | 100% Bonus +

Greater User Engagement



Lower Bonus to Deposit Ratio

Marketing based on content rather than rewards

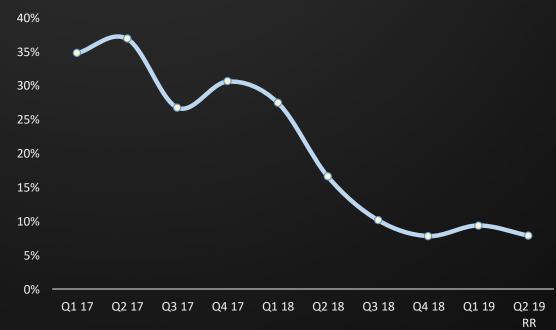


New Ecosystem in the UK

Increase in UK Casino revenue

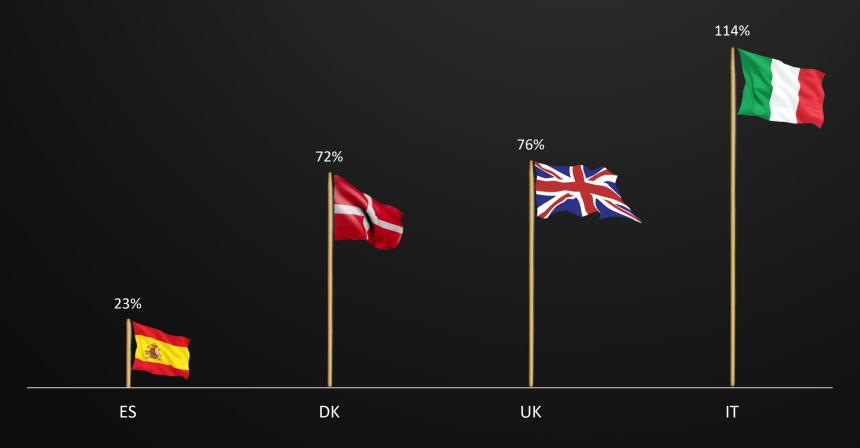


Decrease in share of UK Casino revenue from VIPs



Positive Trends Across Markets

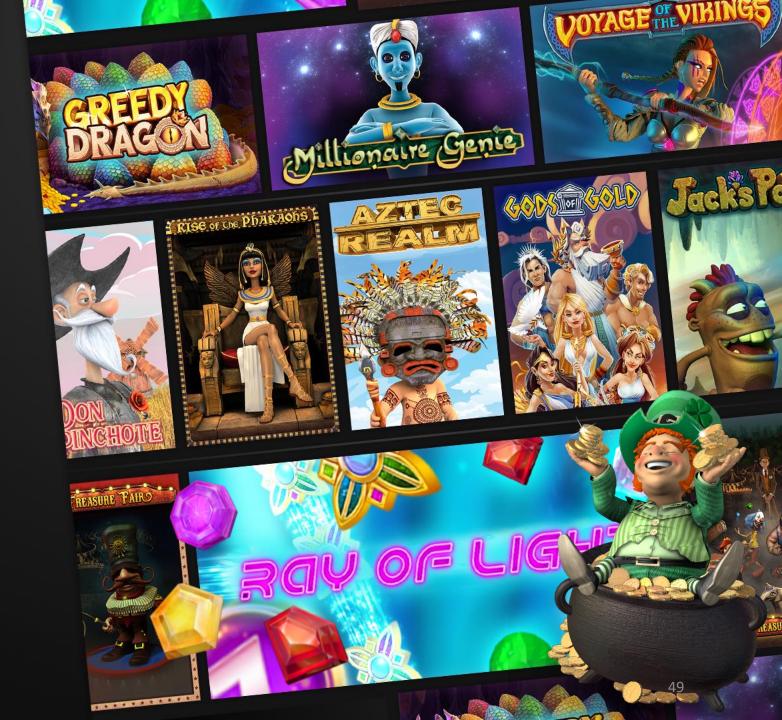
2019 YTD: Increase in Casino FTDs



Gaming Content

Content Portfolio

- Over 500 games
- Partnerships with leading vendors
- Cherry-picking high-quality games
- Exclusive in-house gaming content



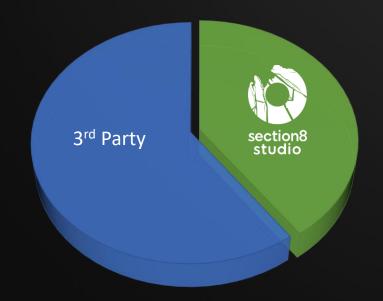


- In-house studio (since 1997)
- Boutique games
- Differentiation
- Royalty free
- Driven by business needs

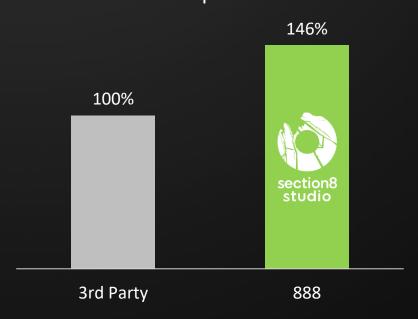


Maintaining In-house Games Advantage

YTD 2019, Four out of 10 most-played games developed in-house

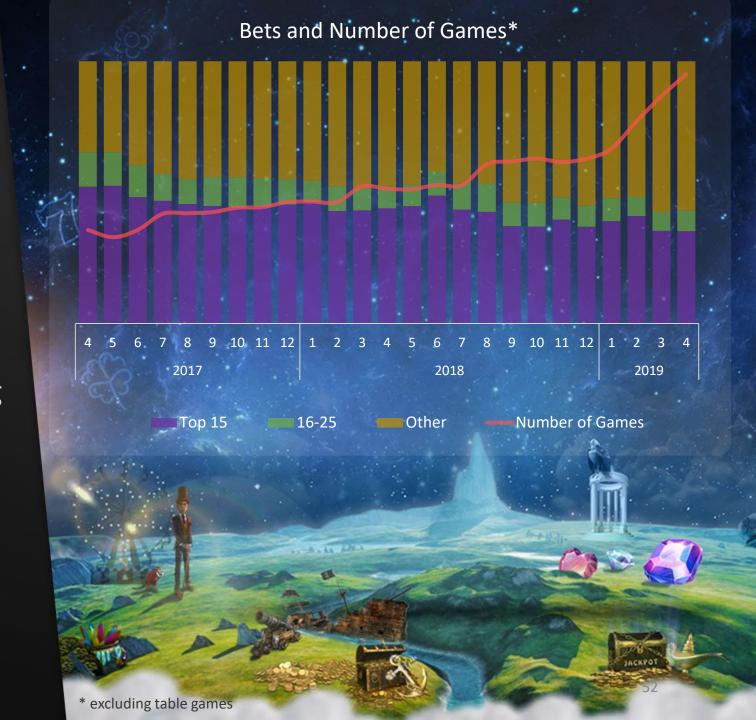


Monthly Avg Bet Per Game Jan-April 2019



Games Long Tail

- Significant number of games added since launch of Orbit
- Increased average number of games per player
- Better utilisation of games long tail



Proprietary Platform

- Self-sufficient end to end delivery
- Caters for all products
- Scalable
- 11 Regulated markets
- 19 Languages
- 15 Currencies
- >40 Payment methods



Sweden Case Study

- Successfully launched in January 2019
- Simplified the user journey of new players
- Tailored product & content to Swedish players
- Launch supported by an effective online marketing plan













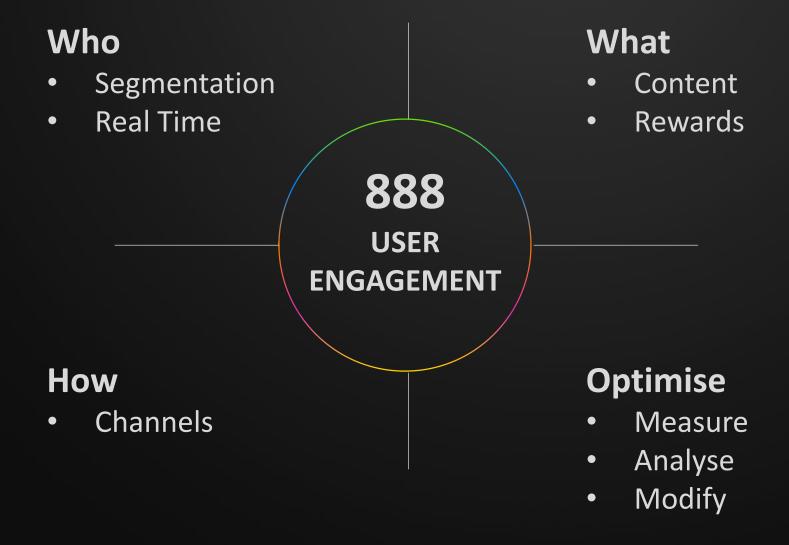
Sweden Initial Indications

- Conversion rate increased from 35% to over 70%
- YTD 2019 \sim 22K FTDs higher YoY (6K \rightarrow 28K)



User Engagement

Personalised User Engagement



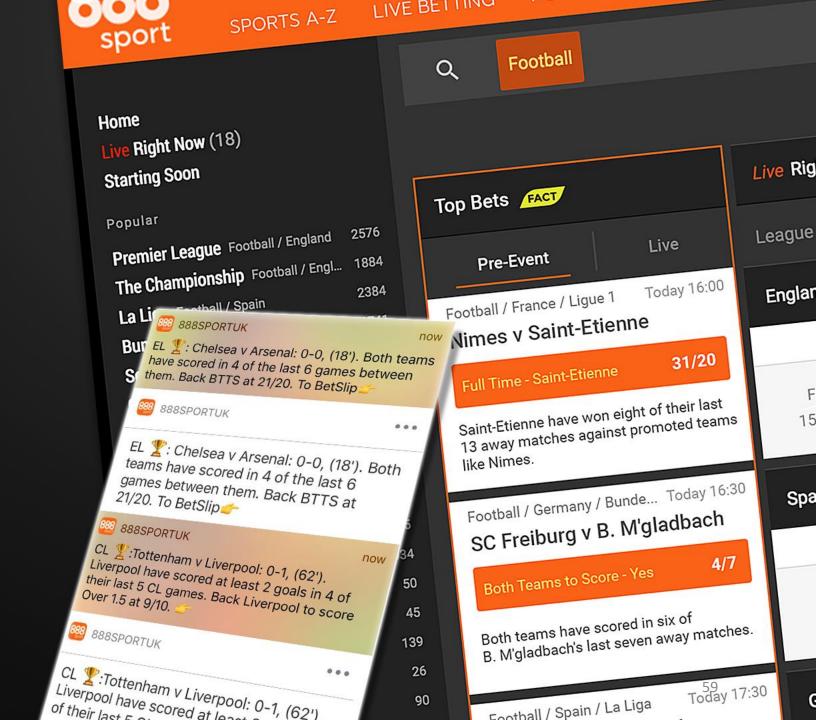
Case Study: First Day Churn Prevention

- Real time customer churn prediction
- Personal offers on the spot
- Increase of 8% in second day retention



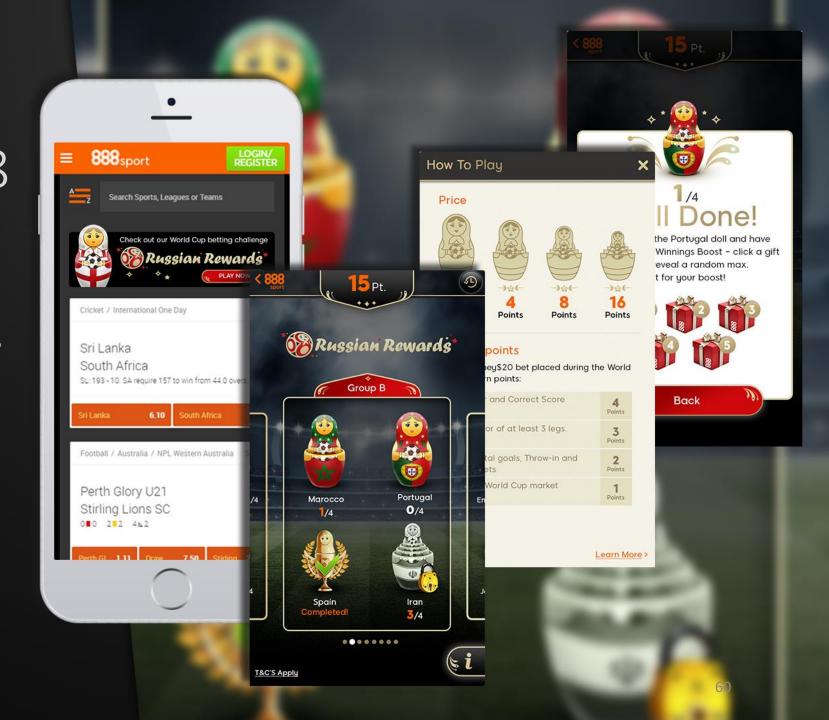
Case Study: Content Driven Marketing

- Based on real-time stats
- Engaging call for action
- No bonuses offered
- 5% increase in bets



Case Study: World Cup 2018

- A gamified loyalty plan
- Utilising web technology and real time capabilities
- Double the engagement when compared to other campaigns







888 sport.es

Apuesta 5€ por la victoria y gana:

iHALA MADRID!

75€

iFORÇA BARÇA!

75€









Online Media

- Advertising in the biggest platforms: Google, YouTube, Facebook, Apple
- Buying media using an automated technology
- Maximising exposure and conversion through remarketing
- Measuring and testing the effect of different creative designs



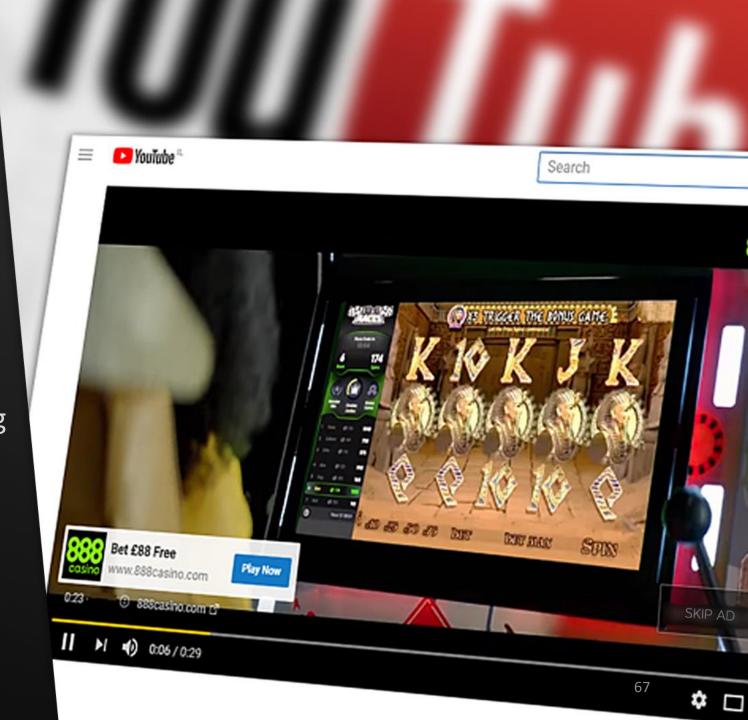


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Online Media

- Advertising on the biggest platforms: Google, YouTube, Facebook, Apple
- Buying media using an automated technology
- Maximising exposure and conversion through remarketing
- Measuring and testing the effect of different creative designs



Online Search

Branding activities drive users to search online

FREE BE

Play Poker -

REVIEWS

Maximising exposure while maintaining profitability

> established online betting sites. Competitive odds and generous welcome bonus make 8885port one of the

> > BET NOW!

bet365

CLAIM NOW!

Digital acquisition done in-house

BEST BETTING SITES

100% up to €100

of €1 and 1xBet will ma.

CLAIM NOW!

CLAIM NOW!



888 Casino: Online Casino | £88 No Deposit Bonus

Play with £88 No Deposit Needed at the Leading UK Online Casino | Exclusive Slots, Blackjack,

Settings



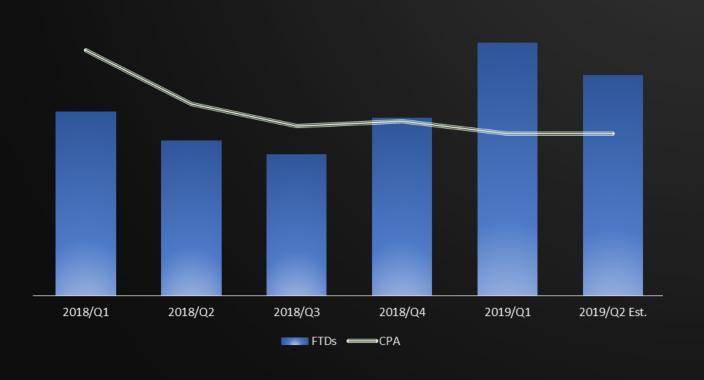
SBO.net

Data Driven Approach

- Predicting LTV as early and accurately as possible
- Attribution models based on Big Data algorithms
- Achieving scale and positive ROI



Marketing Efficiency





* B2C total CPA and FTD's

Our Key Messages



Proven ability to deliver an excellent customer experience

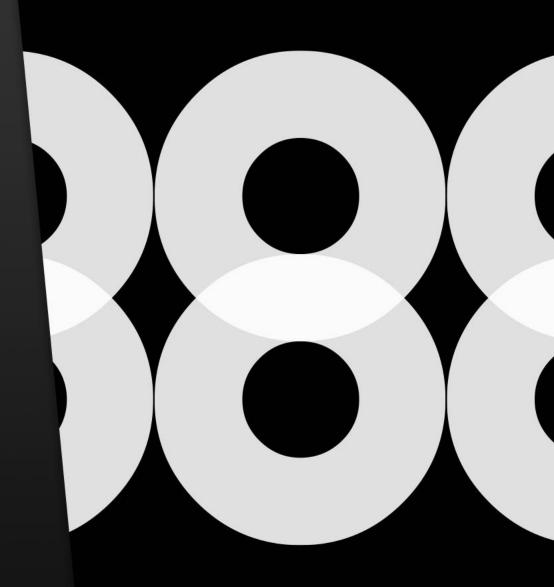


Propriety technology and digital analytics drive effective marketing



Built and ready for further international expansion

Scalable Operations Naama Kushnir



Key Internal Enablers



Global scalable infrastructure



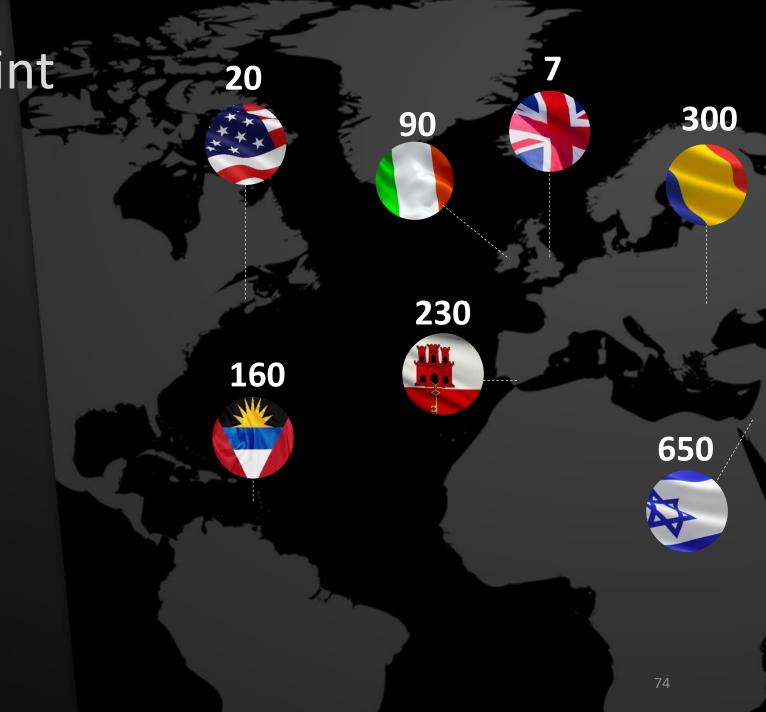
Operational excellence



Unique talent pool & culture

888 Global Footprint

Total 1457



Israel

- Marketeers
- Technology & marketing leadership
- Product Managers
- Developers
- Compliance
- Corporate functions

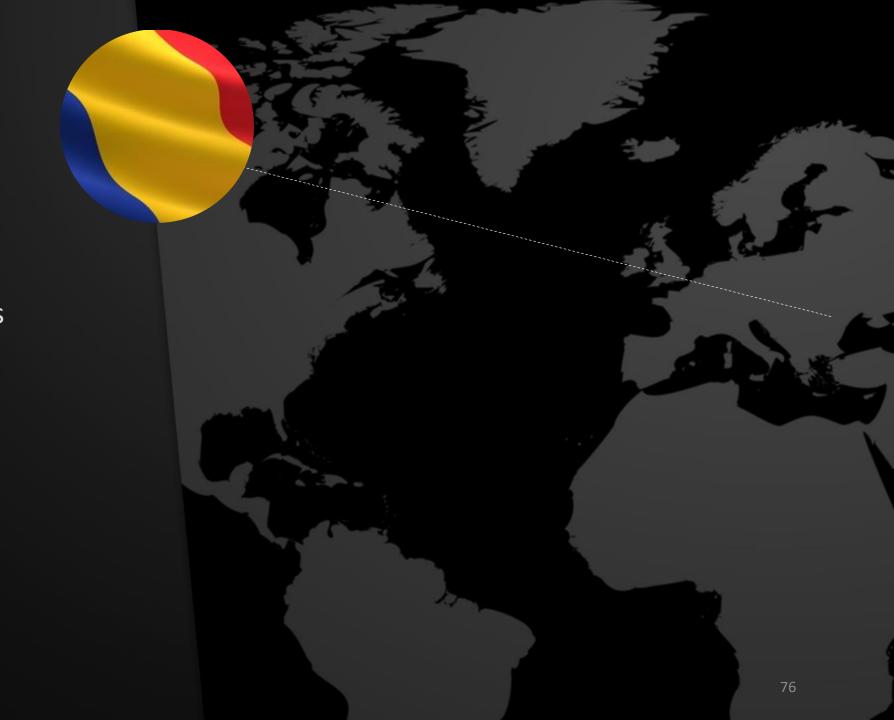


Romania

300 Employees

- Developers
- Engineers
- Marketing operations
- Corporate functions

and growing...



Gibraltar

230 Employees

Customer Support

Fraud and Risk

Safe Gaming & Compliance

Corporate functions



Antigua

- Customer Support
- Fraud & Risk



Ireland

- Engineers
- Traders
- Product



USA

- Risk & Fraud
- Customer support
- Head of US



UK

- Competitive Intelligence
- Marketing
- Product



Operational Excellence

- Leadership
- Ongoing optimisations
- Operational effectiveness
- Product, technology & marketing teams built for scale



The 888 People & Culture

- The 888 career ladder
- 'Managing up, managing down'
- The benefits of a global talent pool
- Unique culture
- Nurturing innovation



Key Internal Enablers



Global scalable infrastructure

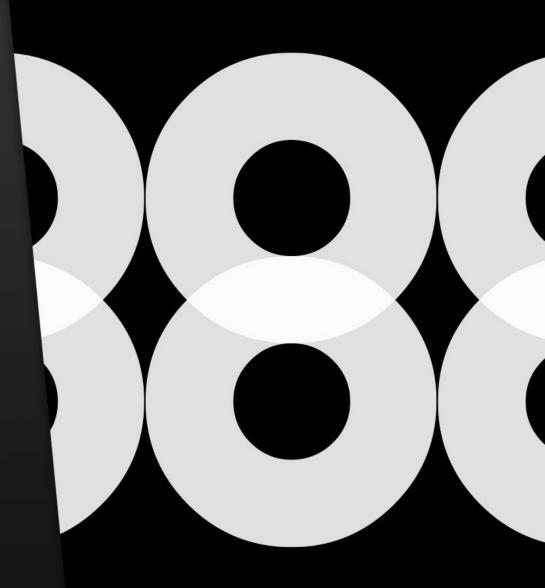


Operational excellence



Unique talent pool & culture

Safe Gaming
Andrew Anthony

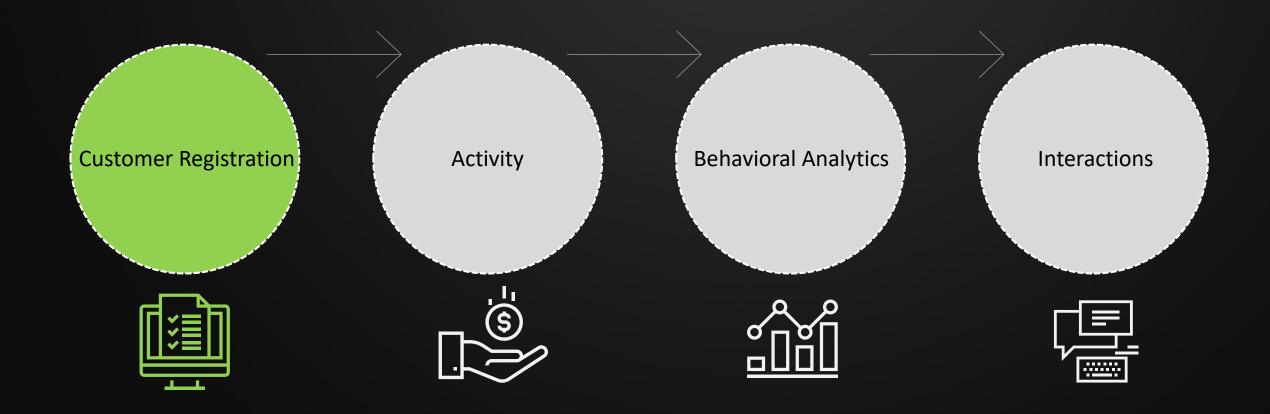


Main Takeaways

- Using 888 technology to keep customers safe
- Continued investment in resources and development
- Importance of building trust with customers
- How 888 is driving 'Safe Gaming Culture'
- Importance of collaboration in establishing best practices

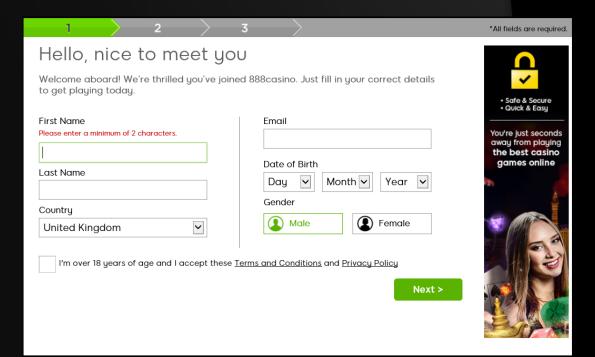


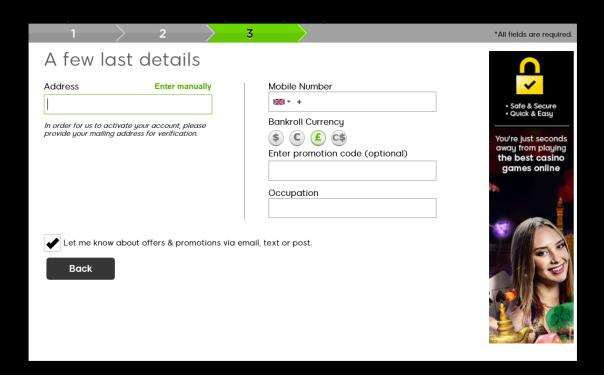
Customer Journey



Customer Registration

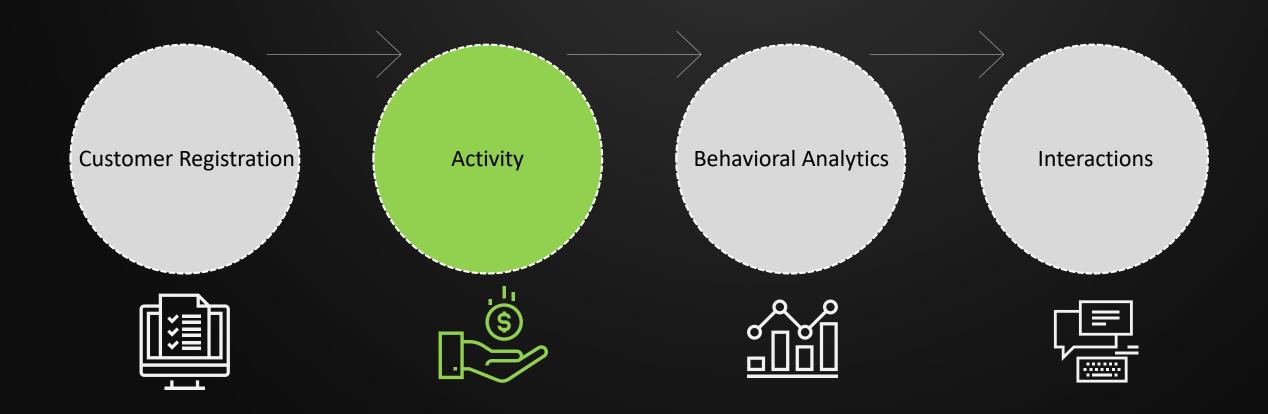
Age Address Occupation





Affordability
Segmentation
Behavioural Analysis

Customer Footprint



Activity

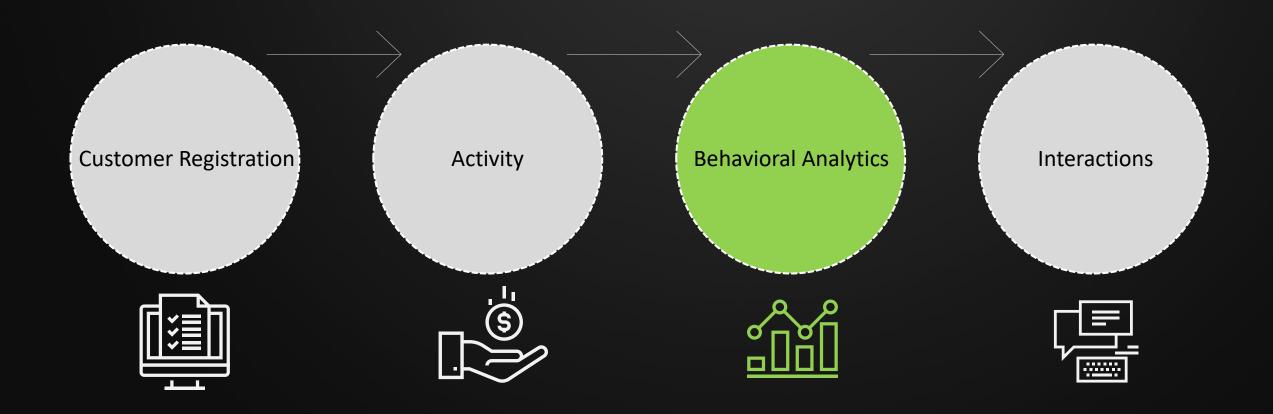
Capturing the data:

- Registration
- Deposits & withdrawals
- Bets
- Interactions
- Time
- Hours

Formulate the risk level

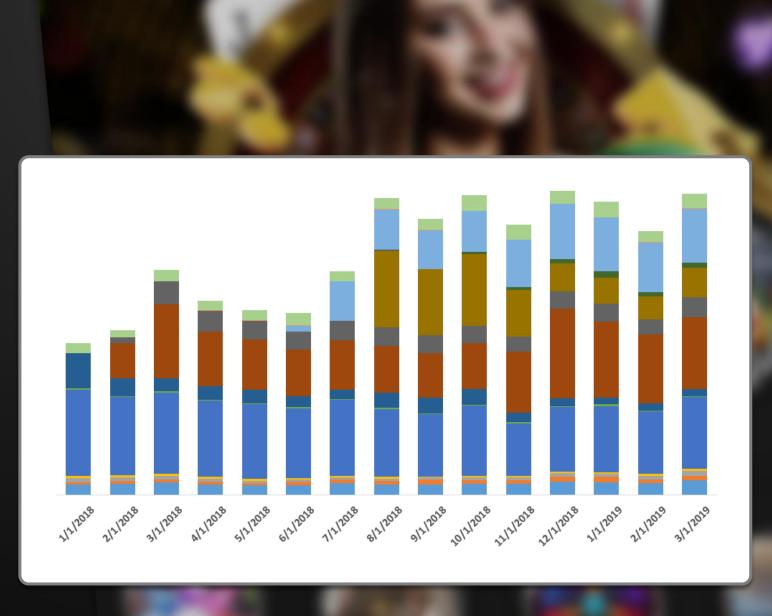


Raising the Flags

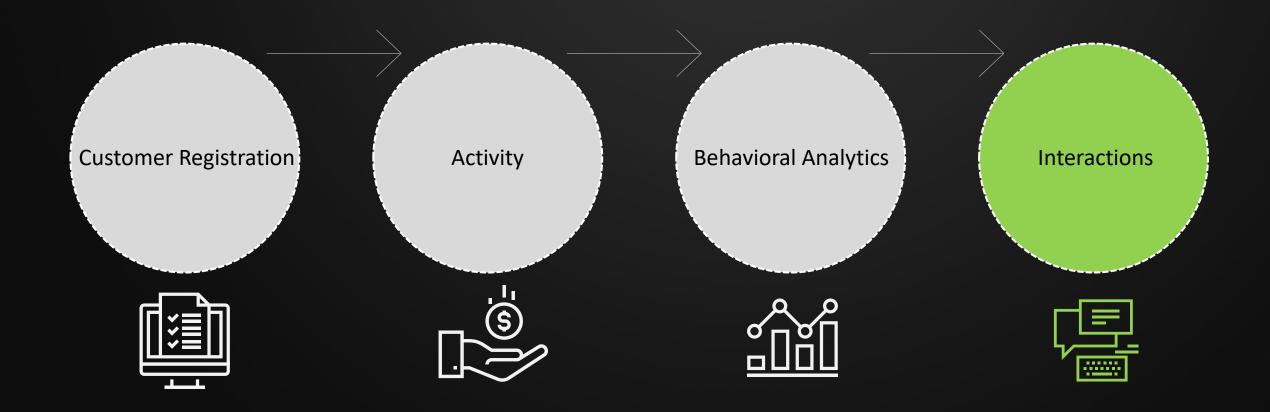


Behavioral Analytics

- Alert types: Identifying potential problematic gambling
- In-house observer
- Developed +10 years
- Customer profile/risk
- Alerts: 2017/18 up 140%



Customer Care



Building a Relationship

- Challenging to achieve
- Creating awareness
- Stopping the problem before it happens

"I just like to say thank you for your concern and I appreciate you emailing me, my gambling is under control, I enjoying using the 888 sports site, and if I think I spending too much time on 888 sports site, then I will take a break" A.H 6th May '19 888Sport

"Thank you and fully agree and I would like to take an indefinite break from gambling right now. Therefore please deactivate my account" A.R 7th May '19 888Casino

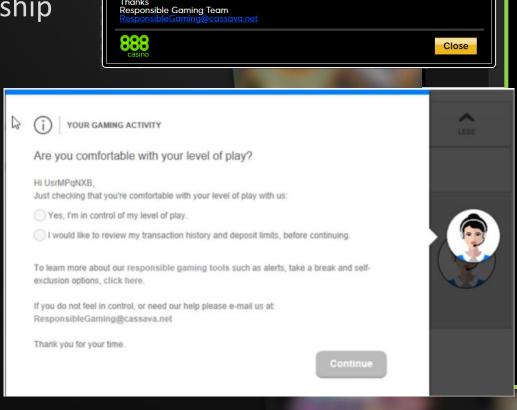
"I'm fine regarding my deposit levels, I am happy about the level of spending in he casino. I will look at the tools however to curb my enthusiasm in the future". N.W 12th May '19 888Casino

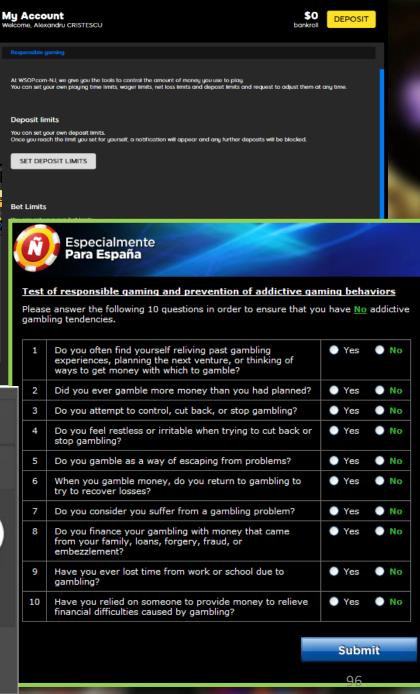
"I'm quite happy with the level of play on my account thank you I have an affordable deposit limit in place thanks for your concern" E.O 8th May '19 888Casino

Meaningful Interactions

- Specially delivered
- Multiple channels
- Building relationship& trust







Establishing Best Practice

- Collaborating with other operators
- Close Relationship with Regulators
- Sharing safe gaming tools across markets
- Gambling charities
- Working with problematic gamblers



888 Safe Gaming Culture

- Driving engine of Safe Gaming
- Safe Gaming Team, up 60% since 2016
- Annual staff training:

 28 sessions conducted per year
 Online refresher test +300 employees
 2018, top tier GamCare training
- Heart of operations & decision making

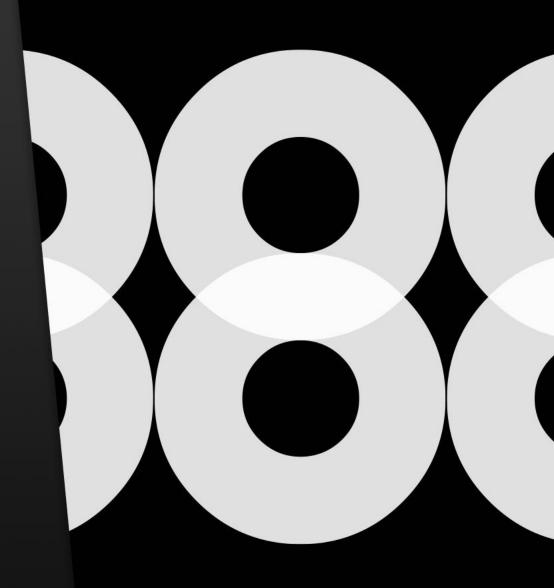


Let's Play it Safe

Using a combination of 888 technology and specially trained professionals, driven by a strong safe gaming culture - 888 is at the forefront of Safe Gaming.



888 in The US
Yaniv Sherman



The 888 Journey in The US



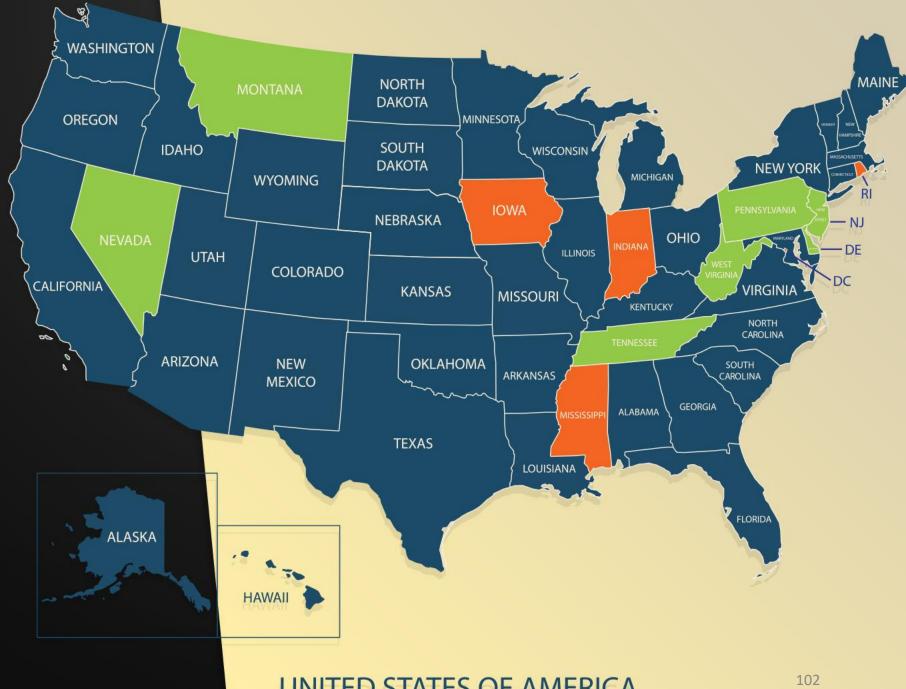




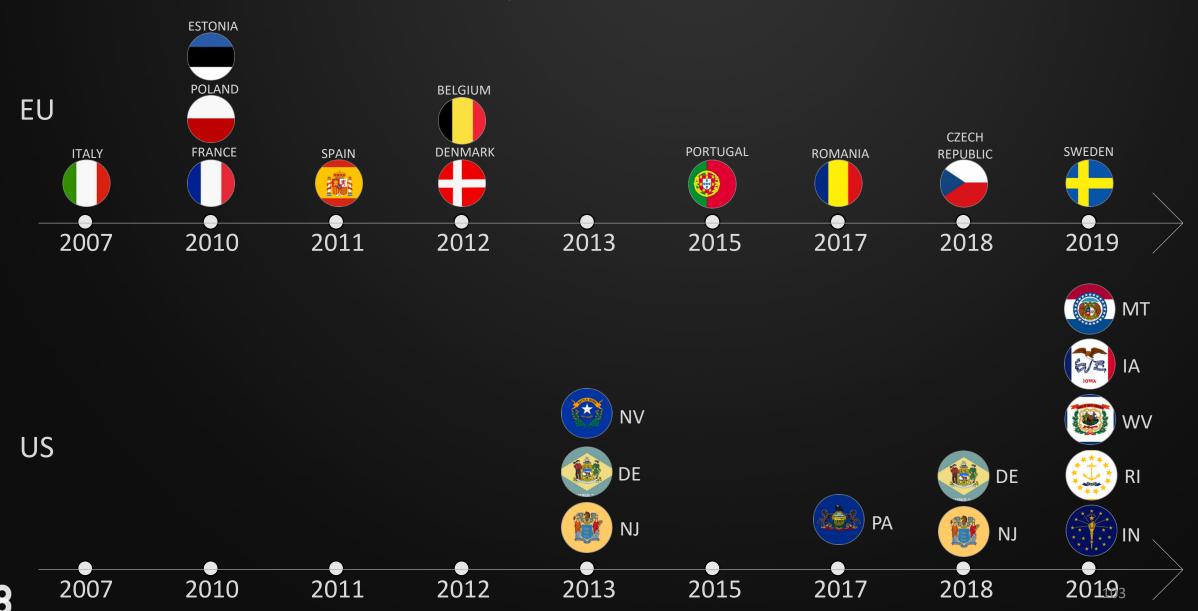


State of the Union

- Sport+ iGaming
- **Sport Only**

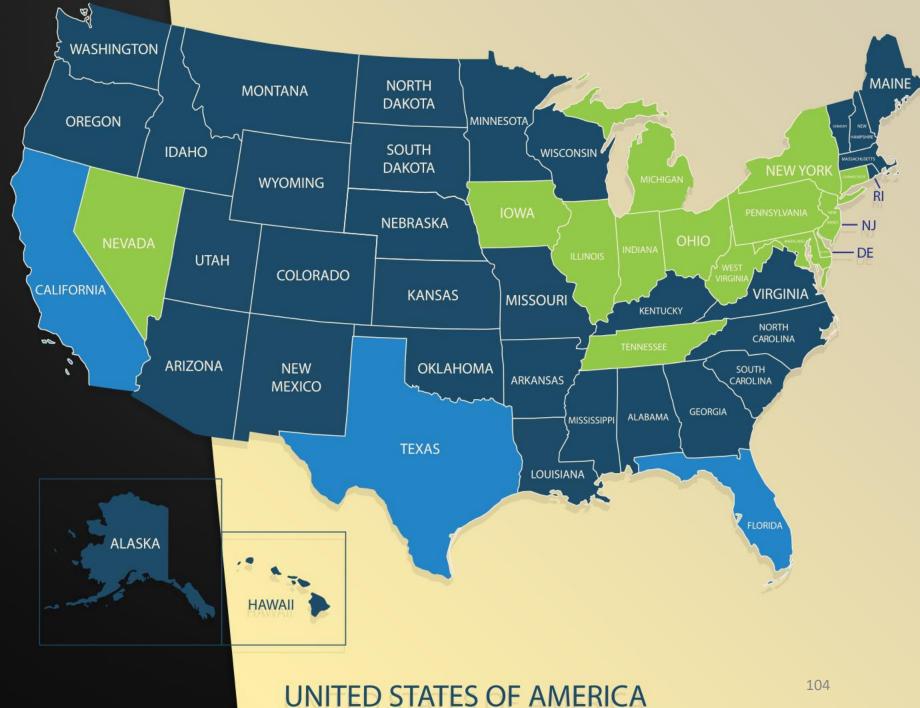


Some Historical Perspective



US 2025

COUNTRY	US\$ MILLIONS
UK	9,078
US	6,087
Germany	2,681
Australia	2,677
Italy	2,606
France	1,719
Sweden	1,712
Canada	1,303
Spain	1,174
Belgium	1,051
Netherlands	864
Ireland	814
Denmark	740
Brazil	596
Switzerland	592
Mexico	361
Portugal	287
Bulgaria	217
Romania	183
Estonia	71



The US Puzzle

- Product
- Technology
- Marketing
- Data
- Brand
- Distribution
- Market Access



Sports Content Landscape















nextissue







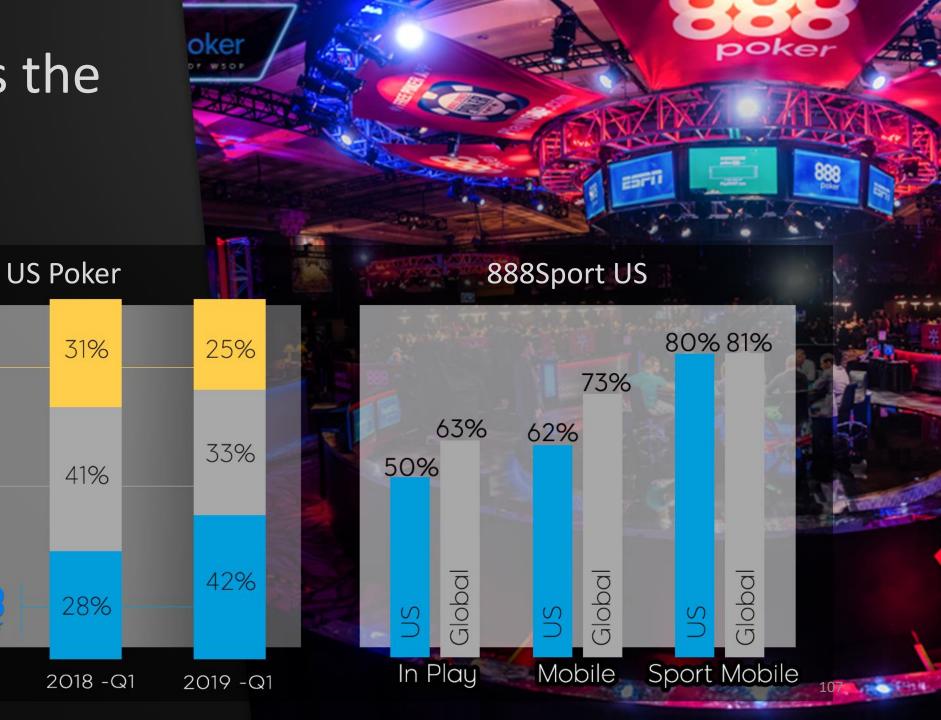
Data Marks the Runway

poker

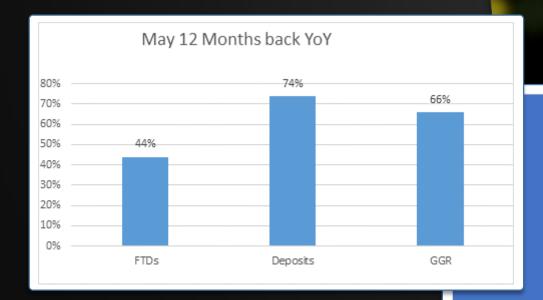
Borgata MOTEL GLASINO A SPA

P&ker Stars

WSOP.COM



Casino Focus



Games Before Nov 2017



What's Next?

- Product:
 - Orbit
 - Poker8
 - 888sport
- Focused Marketing
- Additional States



Summary



Long and exciting road ahead



Technology and product led



Smart and selective



The right partner

The Future is 888sport Yuval Benyamini



888Sport - A Proven Success



Transformed sub-\$10m revenue to \$100m revenue in just six years



Proven ability to deliver growth at highly competitive arena



Developed a successful international presence



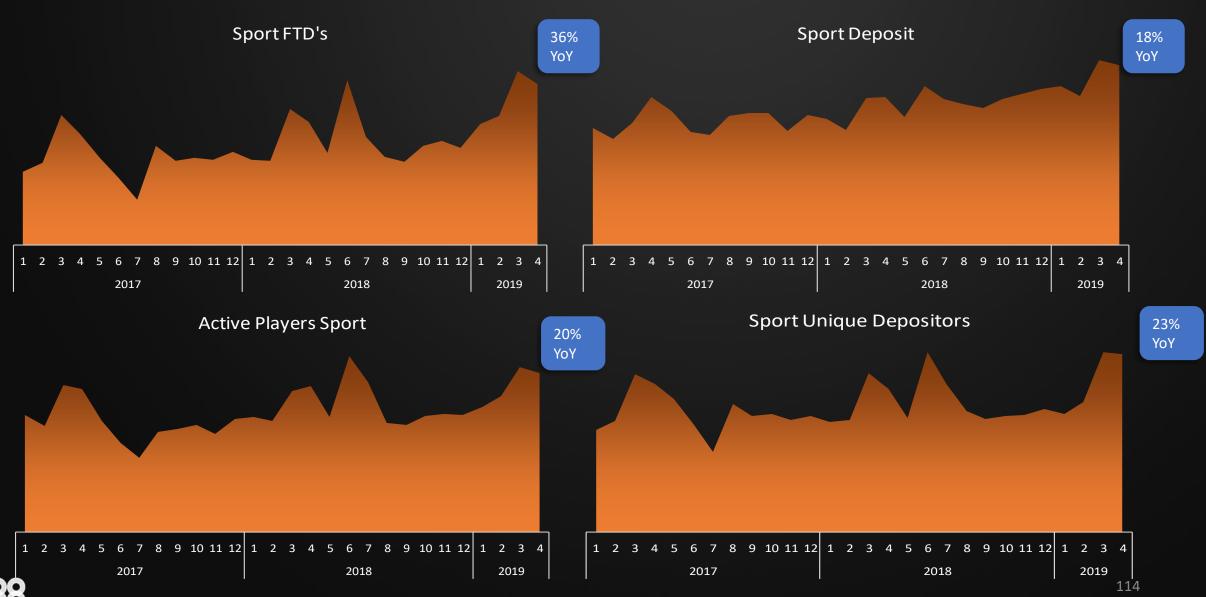
Kambi partnership and effective marketing have been the key drivers to date

Sport Revenue

Transformational growth following move to new platform integrated to 888 back-office



Sport Growth Engine



Effective Marketing

Mass market expertise

- 'Gamified' CRM
- Successful content strategy

"Global-Local" Marketing

- Global presence
- Scalable and Cost efficient



The Future of 888sport

- Enhanced mass market focus
- Leading product with superior user experience
- International expansion

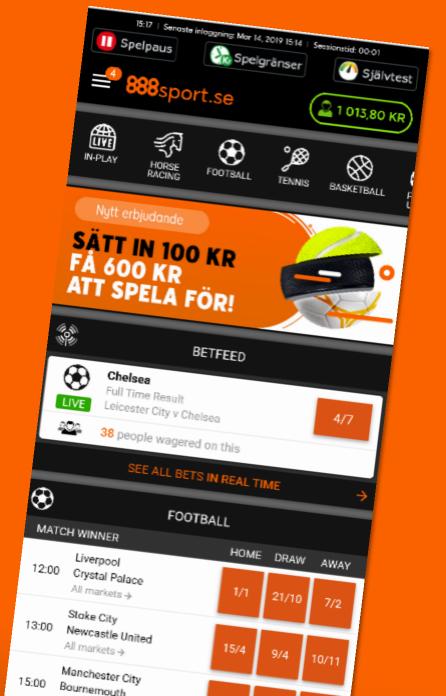


TO POSITION 888SPORT AS A TOP TIER OPERATOR AND DOUBLE ITS REVENUES

The Acquisition of BetBright Takes 888Sport into a New Era

The Value of BetBright to 888

- Adds genuine sport 'DNA'
- Modern infrastructure
- Fit with 888's product vision
- Linked trading and marketing strategy
- Economy of scale



BetBright Integration

- Post merger integration already in process
- Phased roll-out plan
- First launch planned for Q1 2020
- Further markets to be migrated during 2020



Delivering Sport Vision

- Ever richer content
- Personalised experience
- Discovery tools
- Real-time
- Seamless 888 experience



NETFLIX

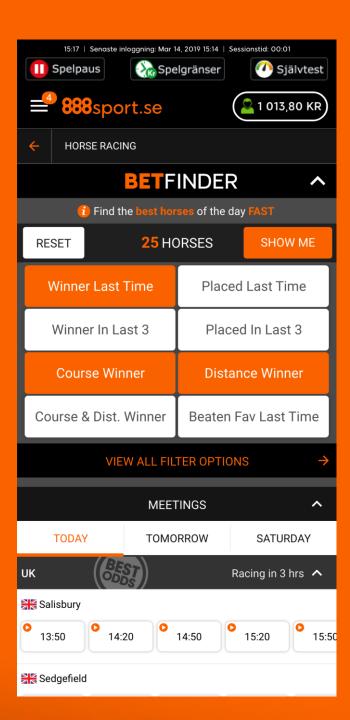


amazon



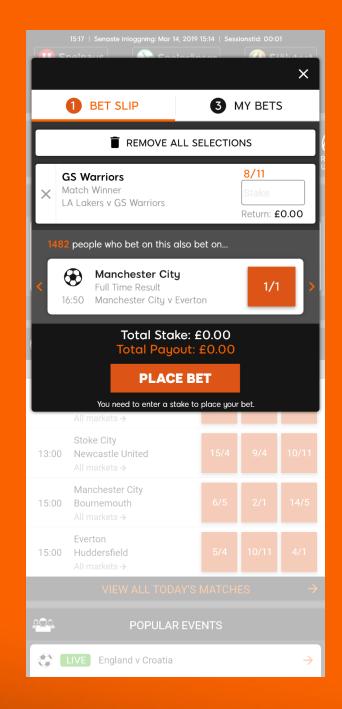
Betfinder

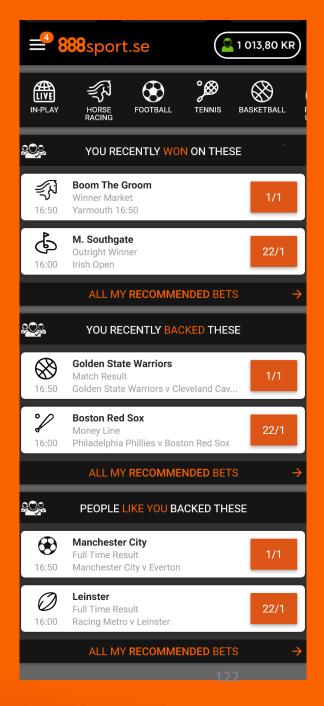
A simple and intuitive way for racing bet discovery



Recommendation

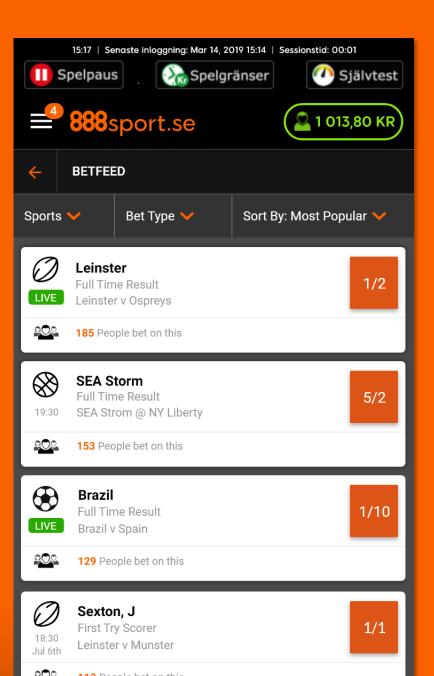
Recommendation tools predicting and suggesting the next bets customers are most likely to want





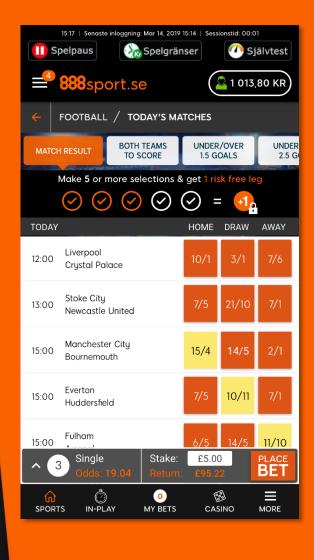
Betfeed

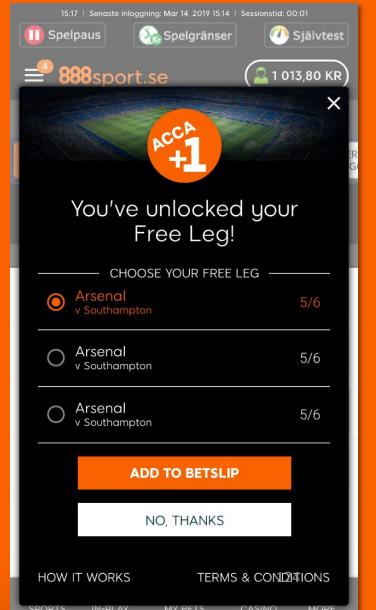
'User-Generated Content' to support the 'dynamic' sport experience



Linked Trading & Marketing

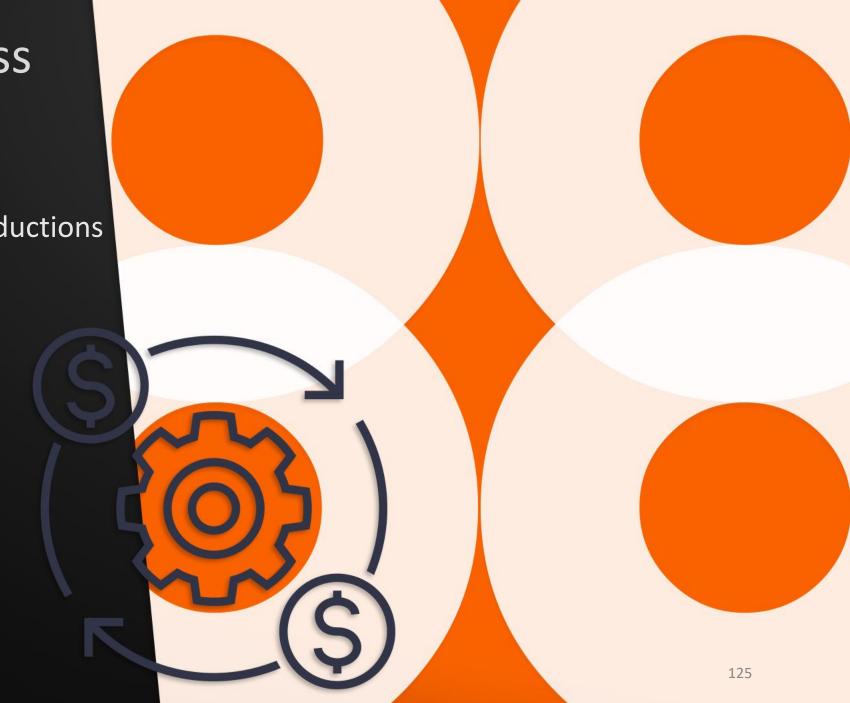
- Utilising trading tools to boost sport marketing
- Real-time client promotion & communication
- Using 888 data models for customer profiling
- AI based trading and risk management





Cost Effectiveness

- Economy of scale
- Technological synergies
- Trading operation cost reductions



Summary



Proven growth strategy led by product and marketing



BetBright platform will empower 888sport strategic goals



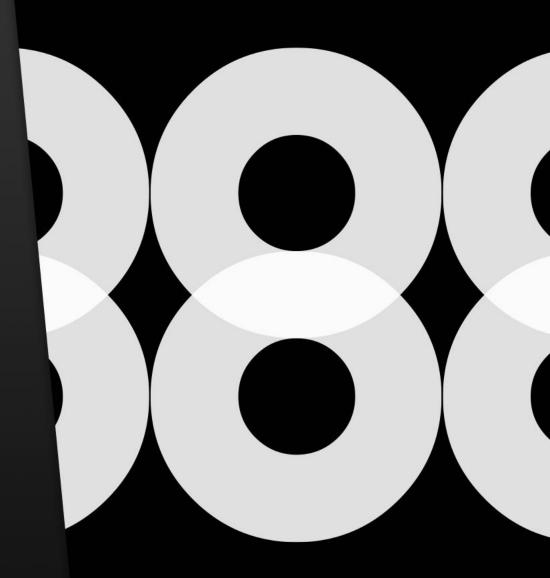
Integration in process with first launch in Q1 2020



Ambitious plans and well positioned to achieve significant further growth



ClosingItai Pazner



Today's Key Messages

- 888 has an ambitious vision and unique growth opportunities
 - Casino leadership
 - Taking sport to the next level
- We have solid trading momentum
- Our unique product & marketing ecosystem underpins our opportunities
- We prioritise safe play
- We have a clear strategy for addressing the US market



Q&A



Thank You