

#### **RESULTS FOR THE YEAR ENDED**

31 DECEMBER 2013

#### AGENDA

Brian Mattingley	I	Introduction
Aviad Kobrine		Financial Review
Itai Frieberger		Operational Review
Brian Mattingley		Summary
Q&A		



#### **OPERATIONAL ACHIEVEMENTS 2013**

- Real growth from core Markets
- Enhancement of core products
- Positive contribution in Spain and Italy
- US launch
- Off-shore Technology Centre



### **OPPORTUNITIES 2014**

- Further regulation in the US
- Inter-state liquidity pooling
- European product and platform progress
- Innovative marketing campaigns
- Strong current trading





#### AVIAD KOBRINE, CFO | FINANCIAL REVIEW

# HIGHLIGHTS

- Another record annual revenue up 7%, to \$401m
- Revenue B2C up 7% to \$352m
  - Revenue Casino B2C up 15% to \$190m
  - Revenue Poker B2C up 7% to \$94m
- Adjusted EBITDA up 13% to \$76m
- Adjusted EBITDA Margin increases to **18.9%**, (2012: 17.8%)
- PBT up 30% to \$53m (2012: \$41m)
- Adjusted EPS up **19%** to **16.6¢** (2012: 13.9¢)
- Cash position **\$116m** \$60.4m corporate cash, \$55.4m customers
- Cash generated from operational activities at **119%** of Adjusted EBITDA
- Final Dividend 4.0¢ per policy
- Plus 7.0¢ one-off, total for the year 14.0¢



# **PROFIT AND LOSS ACCOUNT**

\$m	2013	2012	% Change
Revenue	400.5	375.8	7%
Operating expenses <sup>2</sup>	114.1	113.5	
Gaming duties <sup>3</sup>	13.7	11.5	
Research and development expenses	30.7	27.2	
Selling and marketing expenses	139.9	131.2	
% of Revenues	34.9%	34.9%	
Administrative expenses <sup>4,5</sup>	26.5	25.6	
Adjusted EBITDA <sup>3,4,5</sup>	75.6	66.8	13%
% of Revenues	18.9%	17.8%	
Depreciation and Amortisation	13.9	14.8	
Share benefit charges, finance and other	4.4	11.2	
Share of Joint ventures loss	4.1	-	
Profit Before Tax	53.2	40.8	30%
Taxation	3.2	5.5	
Profit after tax	50.0	35.4	
Adjusted EPS <sup>6</sup>	16.6 ¢	13.9 ¢	19%

<sup>1</sup> Totals may not sum due to rounding.

<sup>2</sup> Excluding depreciation of US\$8.3 million (2012: US\$9.2 million) and amortisation of US\$5.6 million (2012: US\$5.5 million).

<sup>3</sup> Excluding retroactive duties and associated charges of nil (2012: US\$11.1 million)

<sup>4</sup> Excluding share benefit charges of US\$5.5 million (2012: US\$1.7 million)
<sup>5</sup> Excluding impairment charges of nil (2012: US\$2.2 million)

<sup>6</sup> As defined in note 8 to the financial statement



### **P&L HIGHLITES**

- Revenue growth in Spain 30%
- Revenue Growth in Italy 65%
- Impact of US operations during 2013
  - US\$ 6 million capitalised US development costs
  - US\$4.1 share of JV loss mainly set up for US launch



### REVENUE

- 2013 revenue up **7%** to **\$401m** (2012: \$376m)
- 2013 another record breaking year, four consecutive years of growth
- 21% CAGR

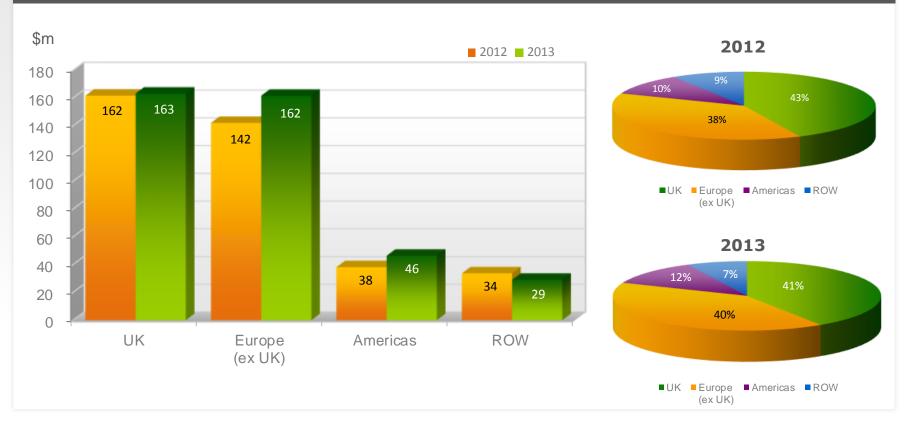




# **GEOGRAPHICAL SEGMENTATION**

- Revenue growth in Europe 14%, UK 1% (ex Bingo 11%), Americas 22%, ROW down 14%
- UK represents 41% of Total revenue in 2013 (2012: 43%)
- Europe leads the regional growth, with more regulated volume and expanding marketing efforts

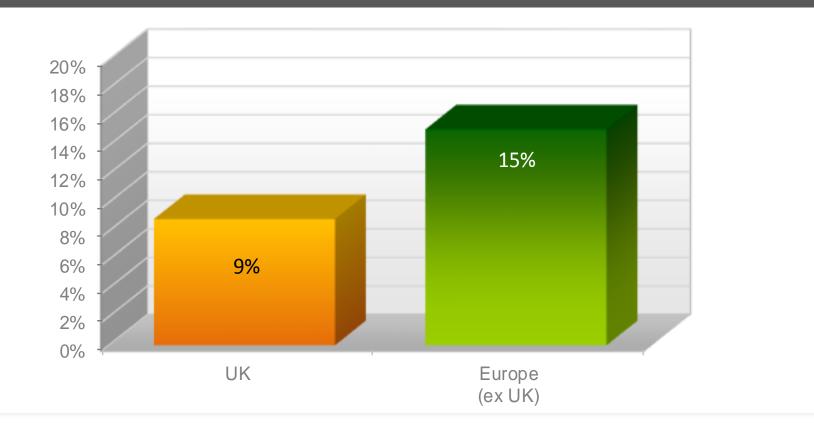
#### Geographic segmentation, Total Revenue 2012 and 2013





#### GEOGRAPHICAL GROWTH BY REGION/PRODUCT

 Casino & Poker main growth markets are UK and Europe (ex UK) with the highest absolute growth generated from Europe (ex UK)



#### Casino & Poker B2C Revenue Growth in 2013 over 2012



# **REVENUE B2C BY PRODUCT**

- Growth continues by increased focus on core products
- Casino up 15%, Poker up 7%, Bingo & Emerging Offering are down driven by Bingo competitive market

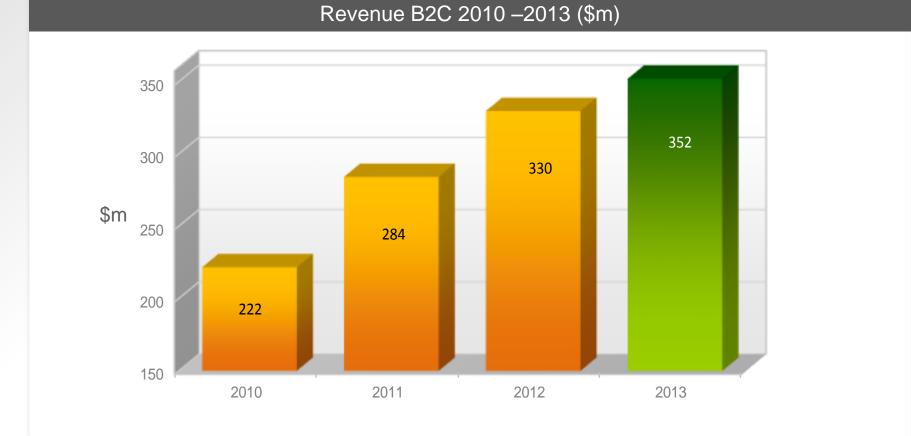


#### Revenue B2C 2013 vs. 2012 (\$m)



### **REVENUE B2C**

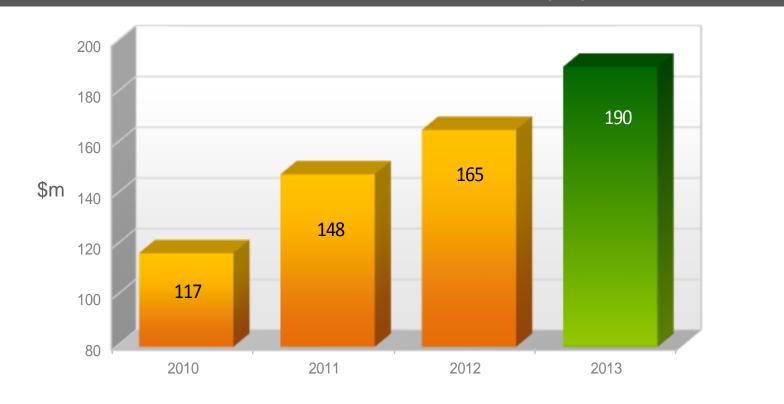
- 2013 revenue up **7%** to **\$352m** (2012: \$330m)
- 17% CAGR
- Consistent growth



# HOLDINGS

### **REVENUE CASINO B2C**

- 2013 revenue up 15% to \$190m (2012: \$165m)
- Strong casino performance benefit from strong mobile growth and a full year of slots in Italy (introduced in December 2012)



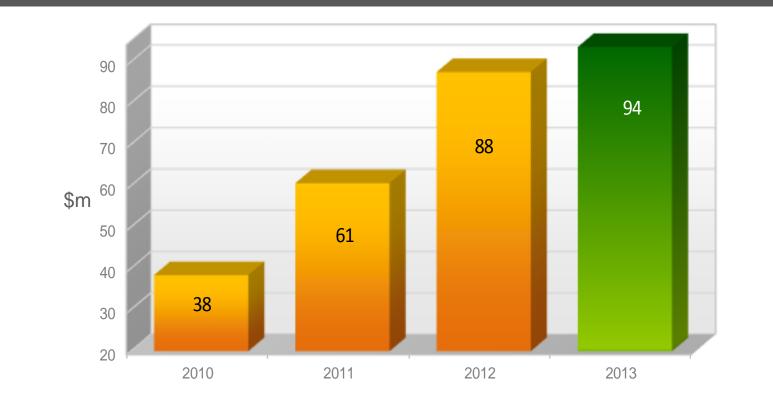
#### Revenue Casino B2C 2010 –2013(\$m)



### **REVENUE POKER B2C**

- 2013 revenue up 7% to \$94m (2012: \$88m)
- Robust Poker volumes, supported by an increase in liquidity and regulated presence
- No. 2 in global poker ranking\*

#### Revenue Poker B2C 2010 – 2013 (\$m)



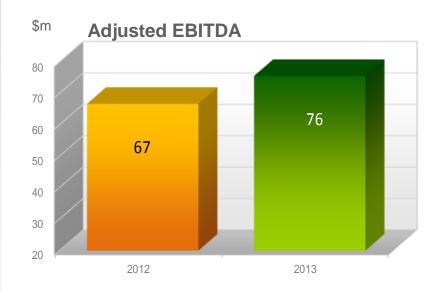


\* Source Pokerscout.com March 2014

### ADJUSTED EBITDA AND MARGIN

- Adjusted EBITDA up **13%** to **\$76m** (2012: \$67m)
- Adjusted EBITDA margin increased to 18.9% despite growing gaming duties and US build-up focus

#### Adjusted EBITDA H1 2013 vs. H1 2012

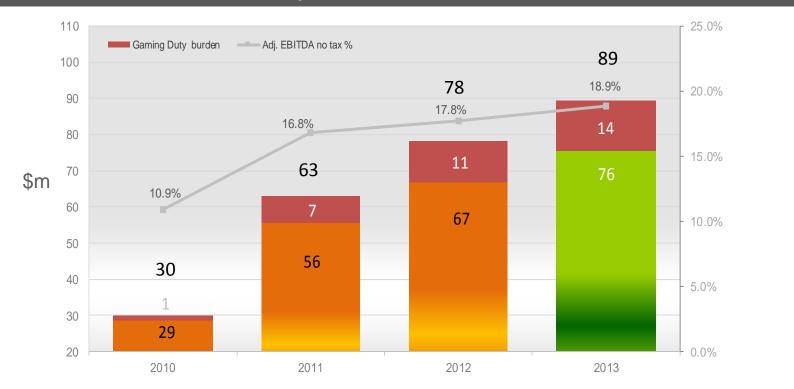


Adjusted EBITDA margin 19.0% 18.0% 17.0% 16.0% 15.0% 14.0% 13.0% 2012 2012 2013



# ADJUSTED EBITDA TREND

- Adjusted EBITDA Margin continue to expand despite increased gaming duty
- 2013 Adjusted EBITDA exceed previous year strong comparable

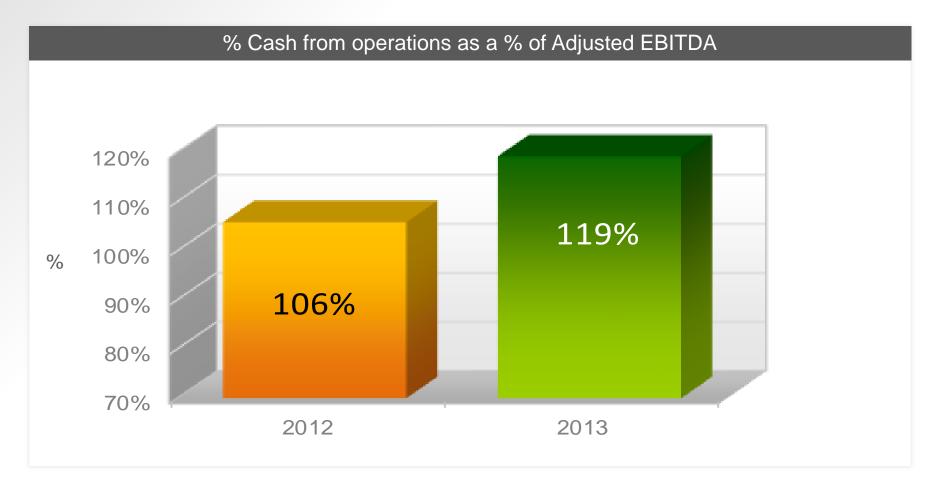


#### Adjusted EBITDA 2013



# **CASH FROM OPERATIONS**

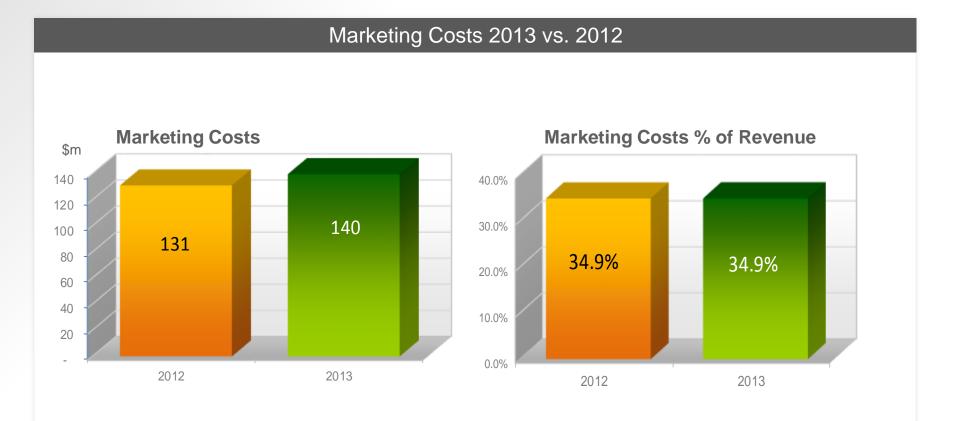
• High % Adjusted EBITDA convert into cash from operations in 2013, **119%** (2012: 106%)





### MARKETING COST RATIO

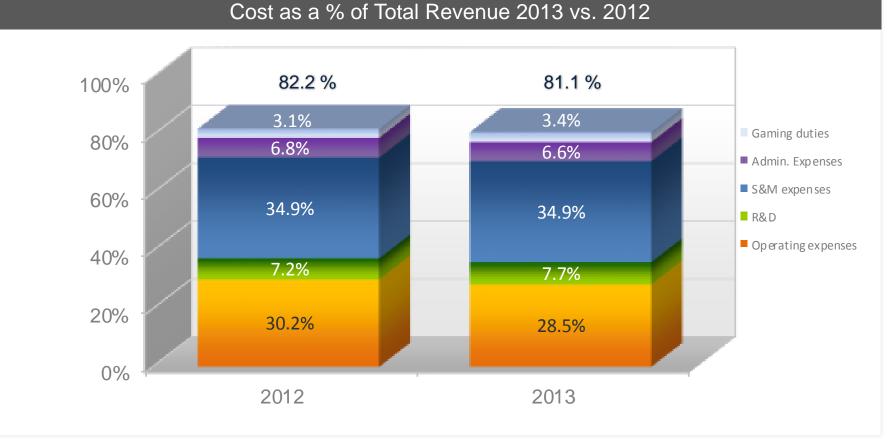
• Increased Marketing spend with stable ratio to revenue, supporting Revenue growth





# COST STRUCTURE

- Cost\* percentage at **81%** (2012: 82%)
- Cost ratio continue to decrease despite increasing gaming duty
- Operational gearing, despite US focus



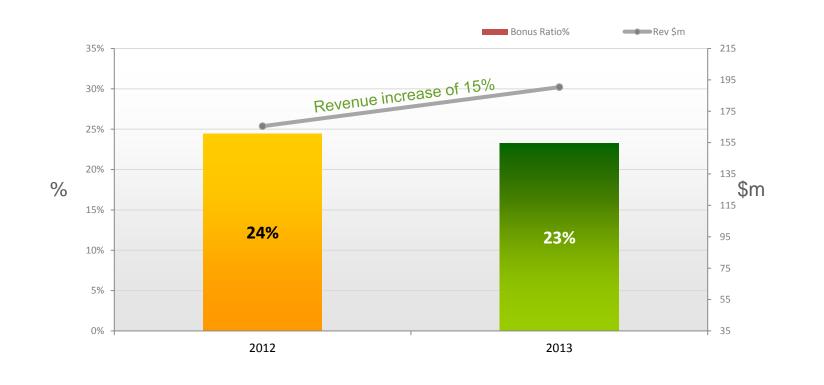
\* Excluding share benefit charges, depreciation, amortisation, 2012 impairment charges, retroactive gaming duties and associated charges,



#### **CUSTOMER INCENTIVES B2C CASINO**

• 2013 bonus ratio continues to demonstrate optimal CRM efforts supporting growth

#### Customer Bonuses as % of Revenue

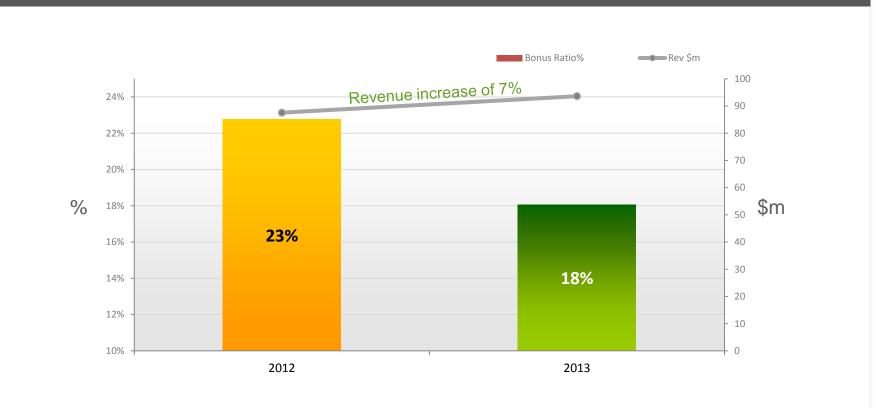




### **CUSTOMER INCENTIVES B2C POKER**

 Lower Poker bonus ratio, coupled with revenue growth and leading market position signals the effectiveness of CRM efforts

#### Customer Bonuses as % of Revenue





#### BALANCE SHEET

\$m	31-Dec-13	31-Dec-12
Non-current assets		
Intangible assets	155.7	147.7
Property, plant and equipment	19.1	18.3
Deferred tax & Other financial assets	1.4	0.6
Investment in equity accounted joint ventures	3.9	0.0
	180.1	166.6
Current assets		
Cash and cash equivalents	115.8	81.5
Trade and other receivables	32.4	33.0
Short term investments	3.9	3.5
Total Assets	332.2	284.6
Equity		
Share capital and share premium	4.1	3.2
Retained earnings and reserves	170.6	145.0
Total equity attributable to equity holders	174.7	148.2
Liabilities		
Current liabilities		
Trade and other payables	98.6	85.4
Customer deposits	55.4	49.5
Contingent consideration	0.4	0.7
Non-current liabilities		
Cash settled liability	3.1	0.8
Total equity and liabilities	332.2	284.6

\* Rounded



# CASH FLOW STATEMENT

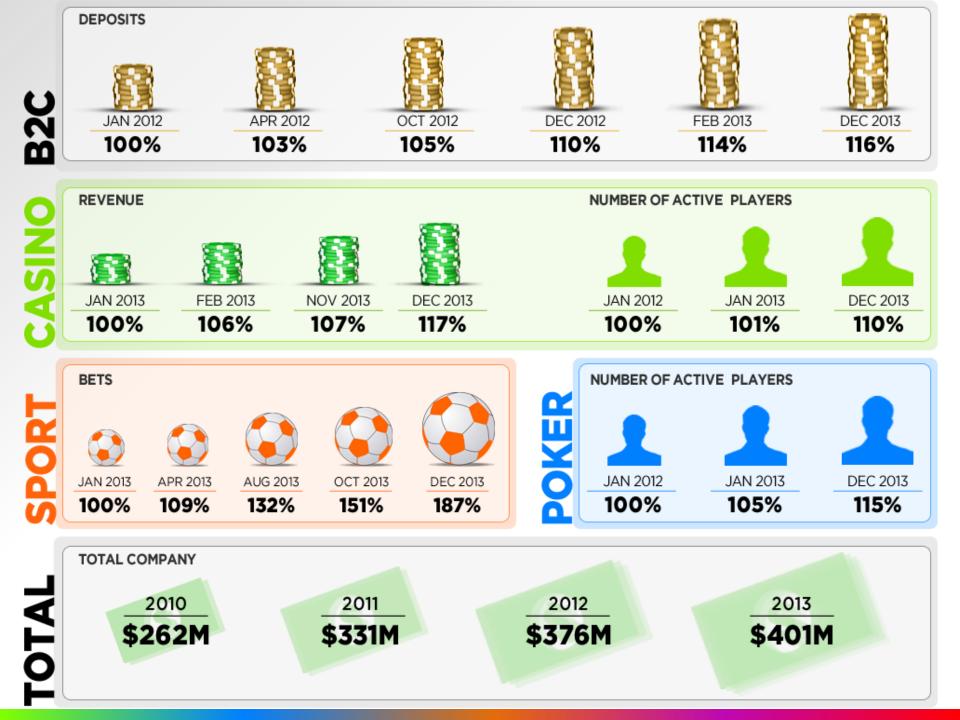
\$m full year Ended 31 December	2013	2012
Cash flows from operating activities		
Profit before income tax	53.2	40.8
Impairment charges	0.0	2.2
Share benefit charges	5.5	1.7
Depreciation & amortisation	13.9	14.8
Change in current assets and liabilities	12.0	20.2
Other non cash adjustments	9.9	(4.0)
Cash generated from operations	94.5	75.7
Income tax paid	(4.3)	(5.0)
Net cash generated from operating activities	90.2	70.7
Acquisitions	(0.8)	(36.7)
Purchase of property, plant and equipment	(9.1)	(10.6)
Internally generated intangible assets	(12.7)	(10.5)
Other investment activity	(0.9)	2.5
Net cash used in Investing Activities	(23.5)	(55.3)
Interest paid	0.0	(1.1)
Issue of shares	0.8	0.0
Dividends paid	(33.2)	(8.7)
Net (decrease) increase in cash and cash equivalents	34.3	5.6
Cash and cash equivalents - beginning of period	81.5	75.9
Cash and cash equivalents - end of period	115.8	81.5

**888** 

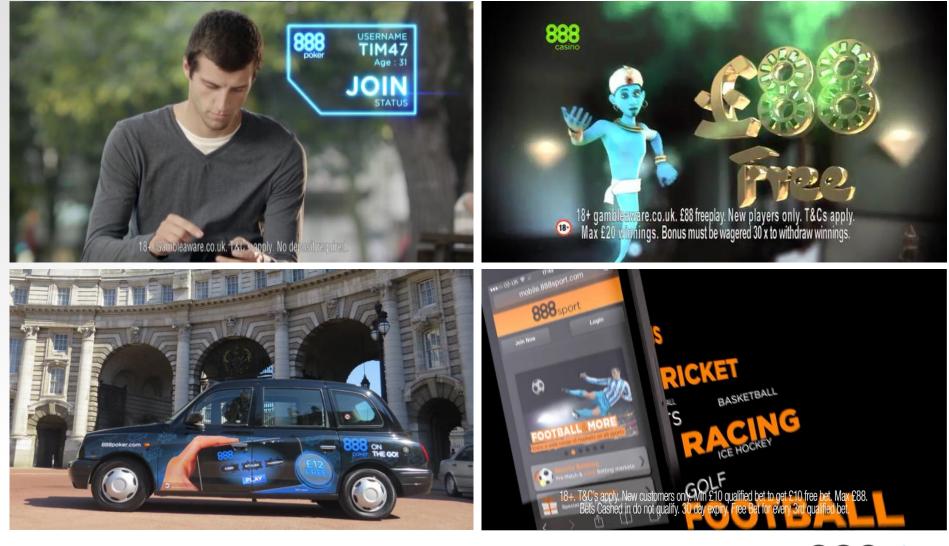
\* Rounded



#### ITAI FRIBERGER, COO | OPERATIONAL REVIEW



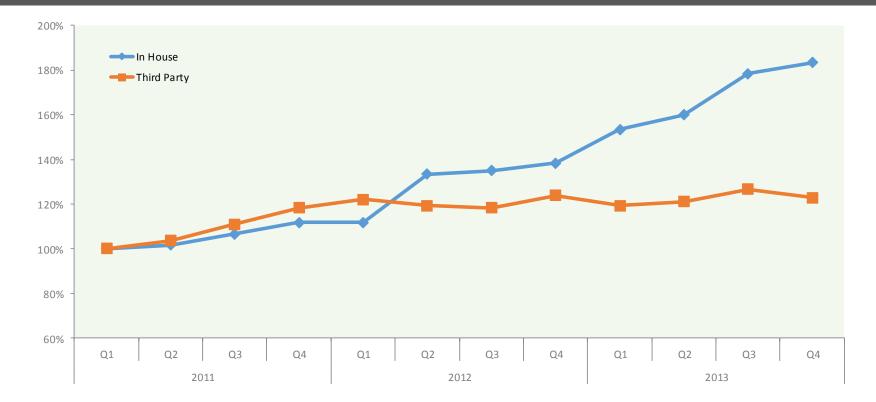
#### **OUR CORE OFFERING**





# CASINO

- New automated marketing protocols and promotions
- In house game studio fully operational



#### IN HOUSE VS. THIRD PARTY GAMES

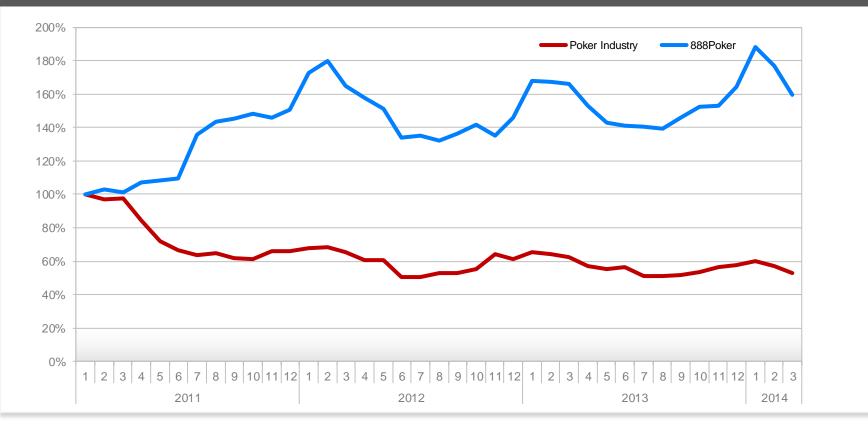


Q1 2011 as base = 100%

# POKER

- Advancing to number 2 in the global poker rankings\*
- As of Feb 2014, 888Poker liquidity is **10%** higher than the peak observed in Feb 2013
- On a parallel comparison, Industry was 9% lower

#### POKER LIQUIDITY TREND CHANGE SINCE JAN 2011

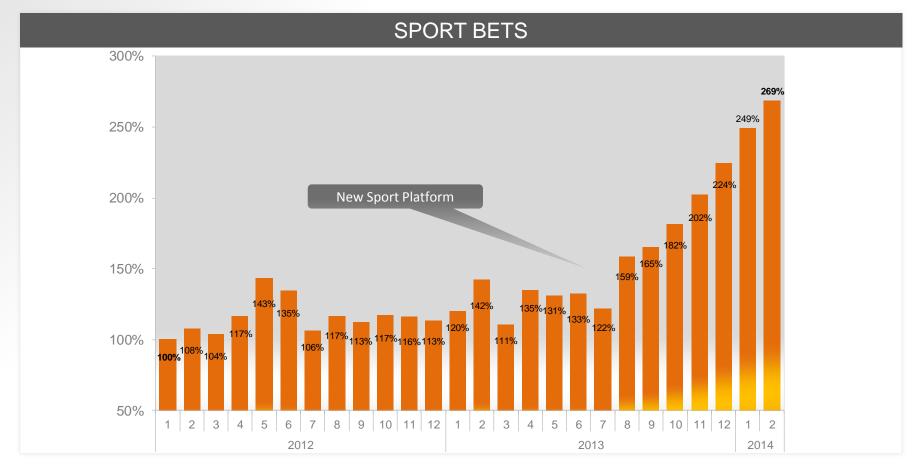




Source: Pokerscout, Mar 2014 (23 days in Mar)

# SPORT

- The all-new 888sport launched
- Fully integrated into the 888 core platform
- New markets and new marketing activities planned for 2014



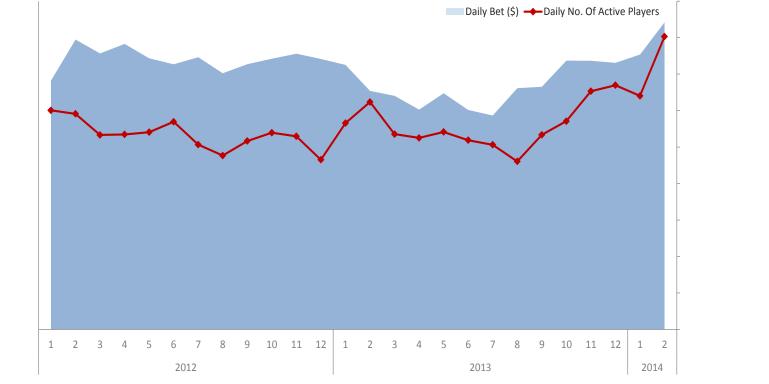
Average daily Bets



# BINGO

- Reversing the trend
- Continued investment in our platform mobile driving a REAL impact





**BBB** 

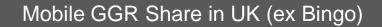
Overall Bingo platform volume

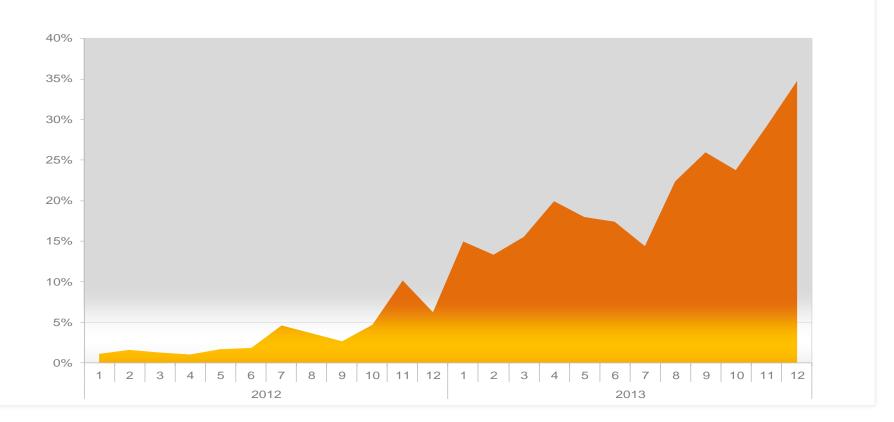
### MOBILE



- Home grown
- Embedded across the 888 verticals
- Multi Platform, multi OS
- Key growth engine

### MOBILE REVENUE IN UK

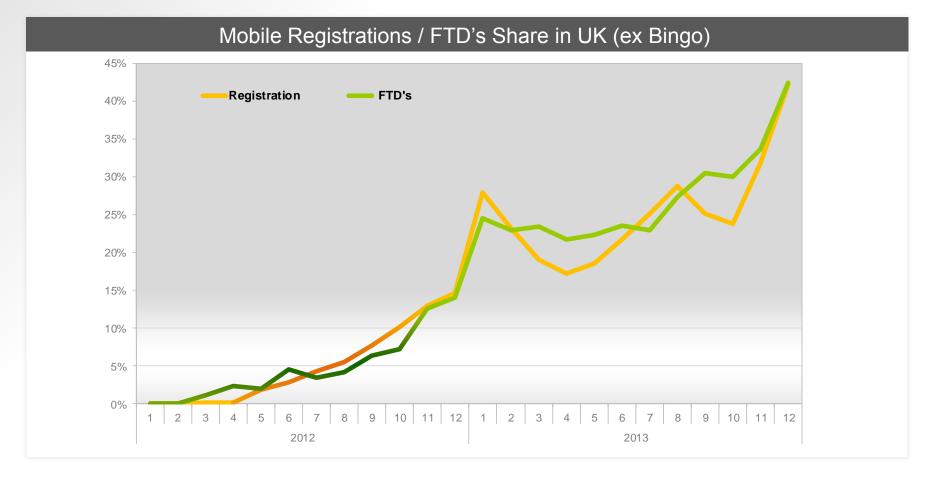






\*B2C Casino, Poker & Sport

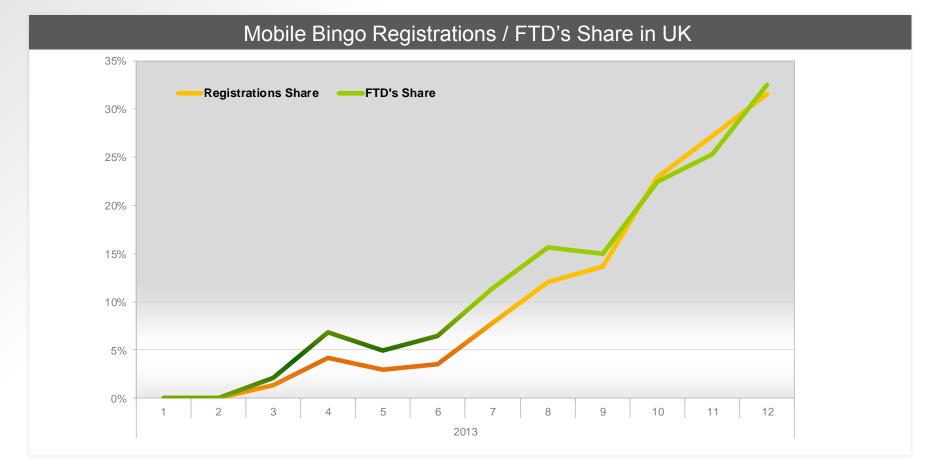
# MOBILE ACQUISITION IN UK



HOLDINGS

\*B2C Casino, Poker & Sport

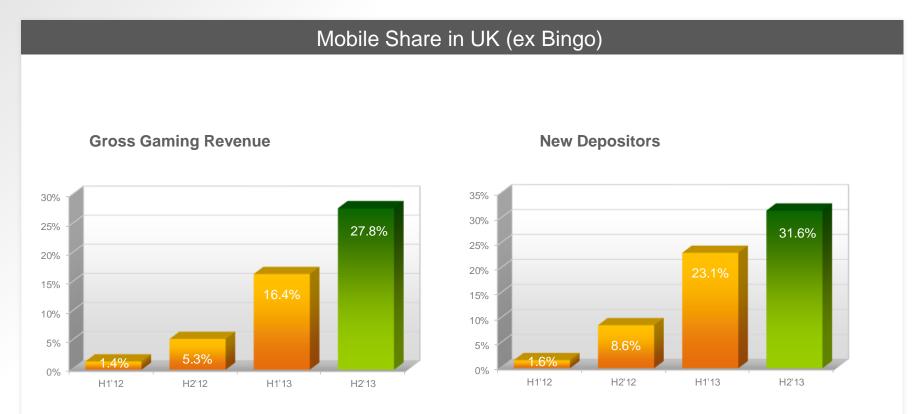
### MOBILE BINGO ACQUISITION IN UK





# MOBILE REVENUE IN UK

- Made a significant impact on all channels
- Own our agenda





\*B2C Casino, Poker & Sport

# **GROWING REGULATED MARKETS**

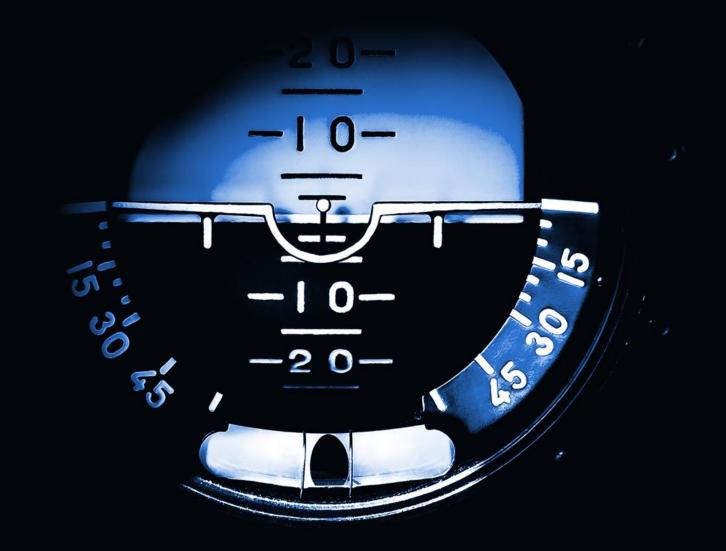


- Utilizing our regulation track record
- Leveraging our know how and assets across different regulations

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...More to come

# FROM PENETRATION TO STEADY STATE



# 888.es POKER GROSS GAMING REVENUE

- Additional products should make an impact
- Sustaining our foothold



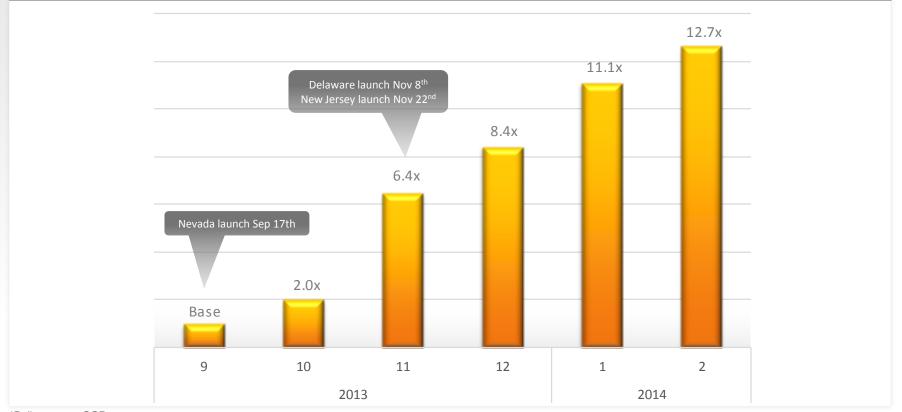


# STATE OF THE UNION – USA

# **USA TOTAL PLATFORM GGR**

- Launched 3 states in 3 months, powering multiple brands and taking the lion share in these markets
- Pole position for new states as they regulate
- Partner of choice for US companies

#### Casino & Poker Platform GGR in US Regulated States



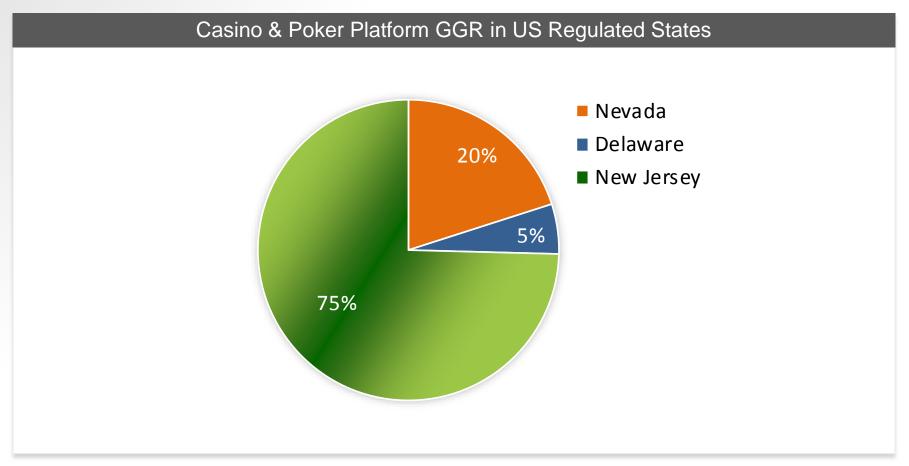
\*Daily average GGR

\*\*September 2013 as base = 100%



# USA TOTAL GGR BY STATE

- Interstate compact between Nevada and Delaware a landmark milestone
- Anticipating additional states to regulate during 2014 (launching in 2015)





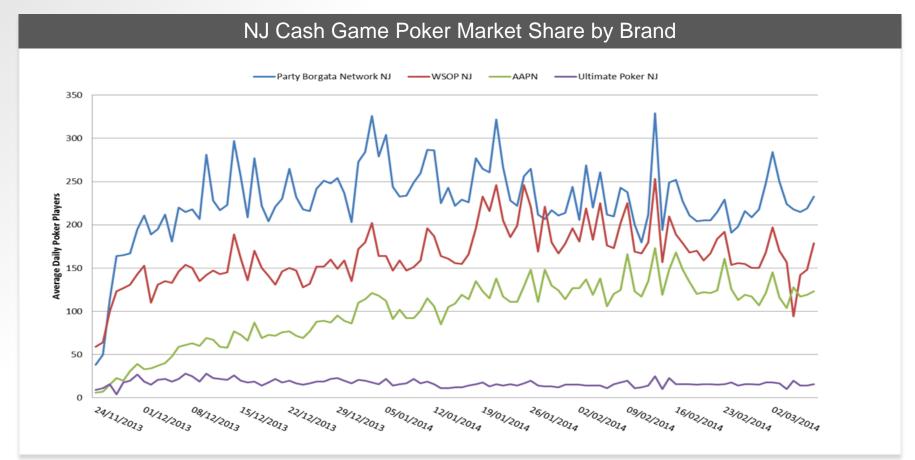
Period: As of the three deals operating together - Dec 2013

#### THE 888 US BRAND MAP





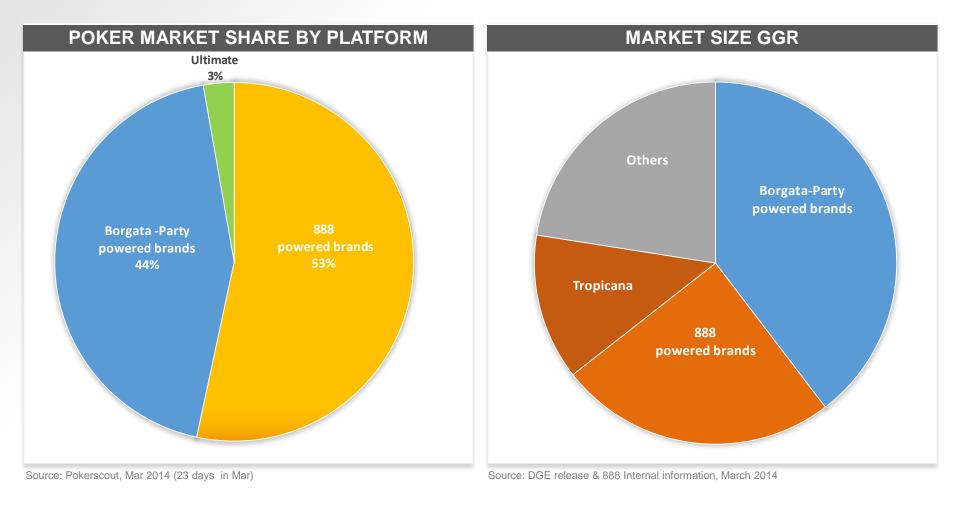
#### **NEW JERSEY**



Source: Pokerscout, Mar 2014



# NJ TOTAL MARKET SHARE FEBRUARY 2014

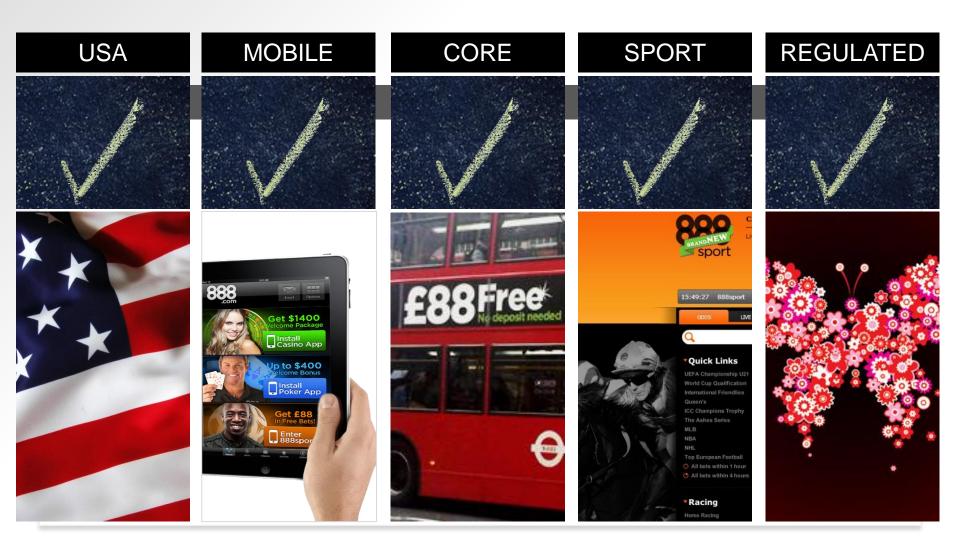




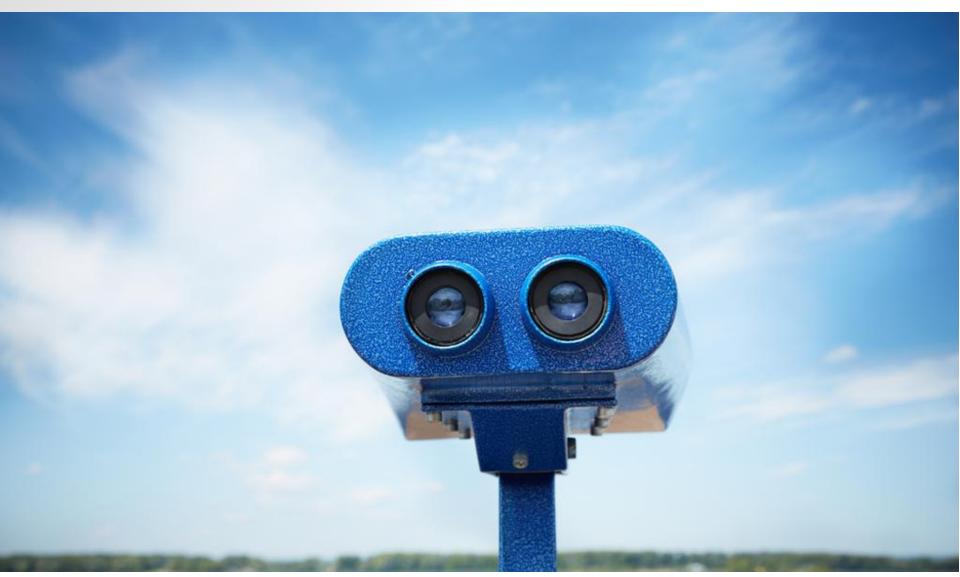


WHERE THE WORLD PLAYS QULINE

ALL AMERICAN POKER NETWORK











#### BRIAN MATTINGLEY, CEO | SUMMARY

### SUMMARY

- Exceptional year
- Loyal and committed staff
- Operationally geared
- Strong current trading
- Promising US opportunities

