

## **RESULTS FOR THE SIX MONTHS ENDED**

30 JUNE 2015

# **AGENDA**



**Brian Mattingley** Introduction

**Aviad Kobrine** | Financial Review

**Itai Frieberger** Operational Review

**Brian Mattingley** Summary

Q&A

# SUMMARY OF 2015 H1 RESULTS



- Revenue up 9% on a like for like basis<sup>1</sup>
- B2C revenue up 11% on a like for like basis<sup>1</sup>
- Revenue impacted by adverse currency movement of US\$20 million and US\$5 million EU VAT
- \$19.5m incremental UK POC and EU VAT impact
- Adjusted EBITDA<sup>2</sup> at \$41m (H1-14: \$49m)
- Adjusted EBITDA margin<sup>2</sup> at **18.6%** (H1-14: 21.8%)
- Adjusted PBT<sup>2</sup> of \$30m (H1-14: \$34m)
- Adjusted EPS<sup>2</sup> of 8.0c (H1-14: 9.7c)
- Cash net of customer deposits at \$65m, up 6% (H1-14: \$61m)
- Interim Dividend of 3.5c per share (H1-14: 3.5c)

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<sup>&</sup>lt;sup>1</sup> Like for like as defined in the 2015 half year report.

<sup>&</sup>lt;sup>2</sup> As defined in the 2015 half year report.

# YET ANOTHER STRONG PERFORMANCE



- Continued operational momentum with strong organic growth
- Excellent revenue improvements
  - Casino<sup>1</sup> 13%
  - Bingo 3%
  - Sport 81%
- Encouraging growth in active customers
  - 22% Casino
  - 4% Poker
  - 18% Bingo
- 57% of revenue generated from regulated markets
- 43% of UK GGR generated from mobile
- Solid growth from Italy and Spain

<sup>&</sup>lt;sup>1</sup> Like for like as defined in the 2015 half year report.

# **GROWTH DRIVERS**



- We continue with investments in:
  - Superior technology
  - Best in class CRM
  - Strong iconic brands
  - Innovative marketing campaigns
- All delivering:
  - Excellent organic like for like revenue growth
  - Continued improvement in active customers
  - Record numbers of registered customers

What we have consistently promised – we have consistently delivered



AVIAD KOBRINE, CFO | FINANCIAL REVIEW

# PROFIT AND LOSS ACCOUNT<sup>1</sup>



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\$m	H1 15	H1 14	% Change
Revenue (before EU VAT)	225.1	225.1	0%
EUVAT	5.1	-	
Revenue <sup>2</sup>	220.0	225.1	-2%
Operating expenses <sup>3</sup>	60.8	64.7	
Gaming duties <sup>4</sup>	21.8	6.8	221%
Research and development expenses	16.4	19.3	
Selling and marketing expenses	67.1	69.6	
% of Revenues	30.5%	30.9%	
Administrative expenses <sup>5</sup>	13.0	15.7	
Adjusted EBITDA <sup>4,5</sup>	40.9	49.0	-17%
% of Revenues	18.6%	21.8%	
Depreciation and Amortisation	9.4	8.6	
Share benefit charges, finance and other	1.0	2.0	
Share of Joint Ventures loss	-	4.4	
Profit Before Tax and Acquisition costs	30.5	34.0	-10%
Acquisition costs & retroactive gaming duty	10.5	-	
Profit Before Tax	20.0	34.0	-41%
Taxation	4.3	3.6	
Profit after tax	15.7	30.4	
Adjusted EPS <sup>6</sup>	8.0 ¢	9.7 ¢	-17%

<sup>&</sup>lt;sup>1</sup> Totals may not sum due to rounding. <sup>2</sup> As of 1 January 2015 the Group has paid VAT on some of its gaming services in certain EU member states. VAT amounts are deducted from Revenue line

<sup>&</sup>lt;sup>3</sup> Excluding depreciation of US\$4.5 million (H114: US\$4.5 million) and amortisation of US\$4.9 million (H114: US\$4.1 million). <sup>4</sup> Excludes retroactive duties and associated charges of \$5 (H114: nil) 

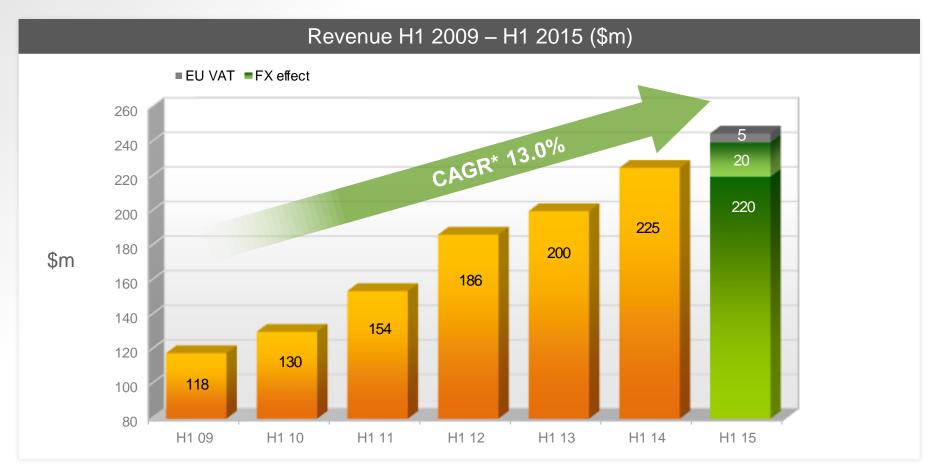
<sup>5</sup> Excluding share benefit charges of US\$2.4 million (H114: -US\$0.5 million) and exceptional acquisition cost of \$7m (H1 14: nil) 

<sup>6</sup> As defined in note 4 to the 201

# **GROUP REVENUE**



- Revenue on a like for like basis\* up 9% to \$245m (H1-14: \$225m) reported Revenue down 2% to \$220m given new EU VAT and adverse currency movements
- 11.0% actual CAGR since H1-09 and 13.0% on a like for like basis\*

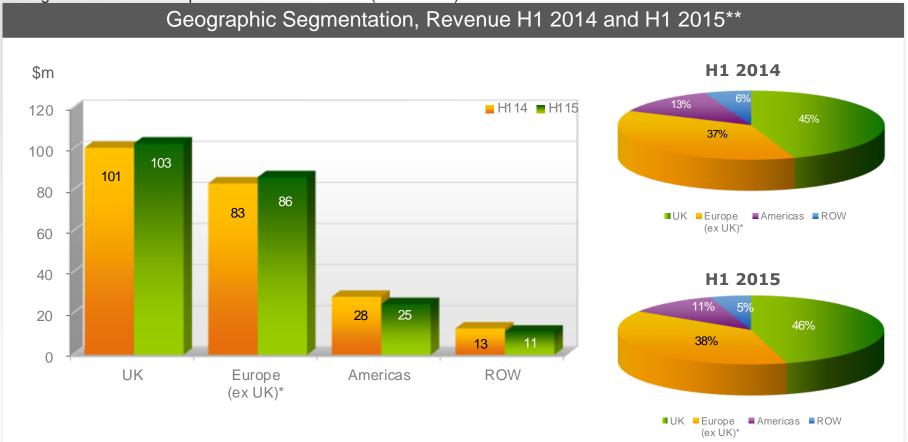


<sup>\*</sup> Like for like as defined in the 2015 half year report.

# GEOGRAPHICAL SEGMENTATION



- Encouraging revenue increases in core UK and European regions despite adverse currency movements seen across all
  reported segments
- Revenue increased 2% in the UK
- Europe (ex. UK and before VAT deduction) increased 3%
- Regulated territories\* represents 57% of revenue (before VAT)



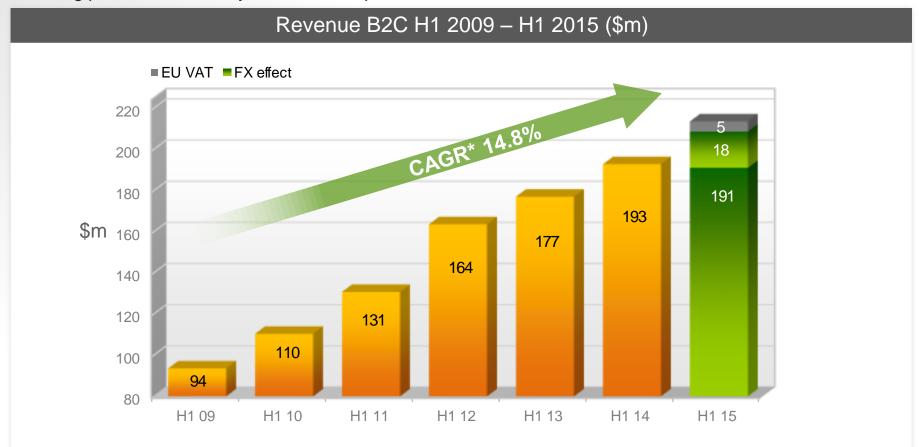
<sup>\*</sup>U K, Spain, Italy, USA (non Social)

<sup>\*\*</sup>In Europe (ex UK) we add back \$5.1m EU VAT for a like for like comparison

# **REVENUE B2C**



- Revenue B2C on a like for like basis\* up 11% to \$214m (H1-14: \$193m)
- Reported Revenue down 1% to \$191m
- 14.8% CAGR since H1-09 on a like for like basis\*
- Strong performance led by Casino and Sport

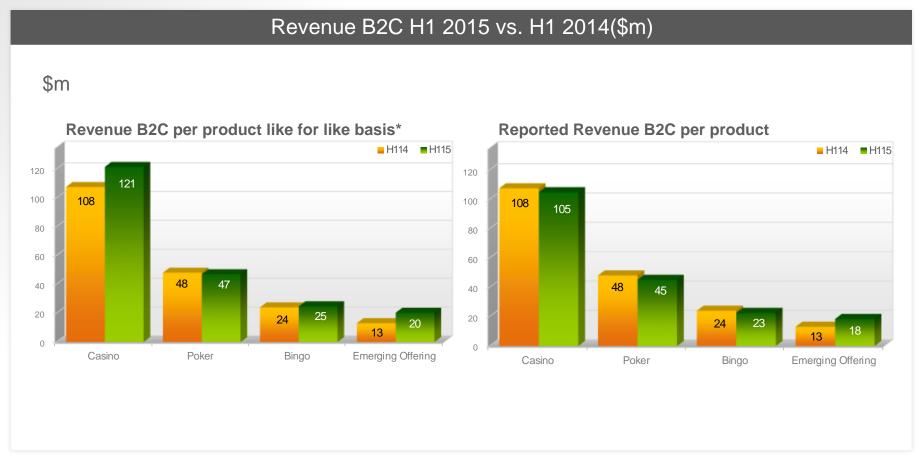


<sup>\*</sup> Like for like as defined in the 2015 half yearly report

# **REVENUE B2C BY PRODUCT**



- All product lines impacted by adverse currency movements
- On a like for like basis\*, revenue increased in all products with the exception of Poker
- Casino up 13%, Poker down 2%, Bingo up 3%, Emerging Offering up 56%

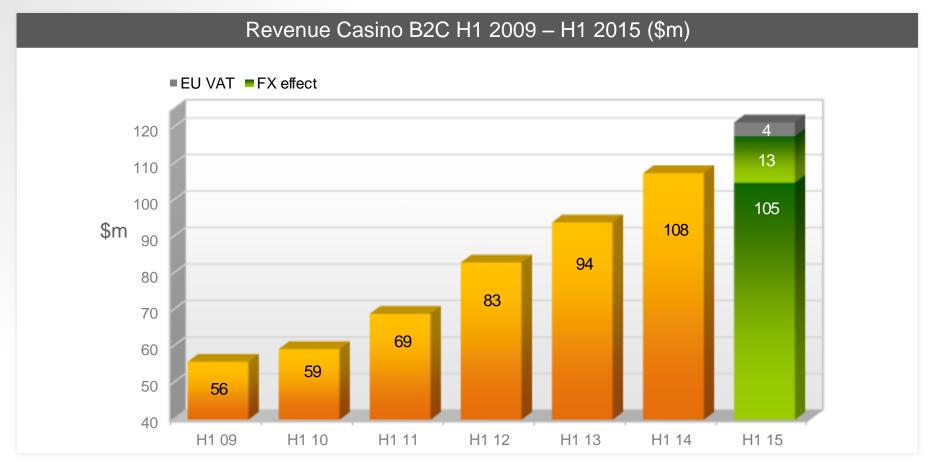


<sup>\*</sup> Like for like as defined in the 2015 half yearly report

# **REVENUE CASINO B2C**



- Another outstanding year for Casino, capitalizing on mobile investments and richer offering
- Casino Revenue on a like for like basis\* up 13% to \$121m (H1-14: \$108m) reported revenue down 2% to \$105m
- Active customer increased 22%, new customer recruitment increased 12%

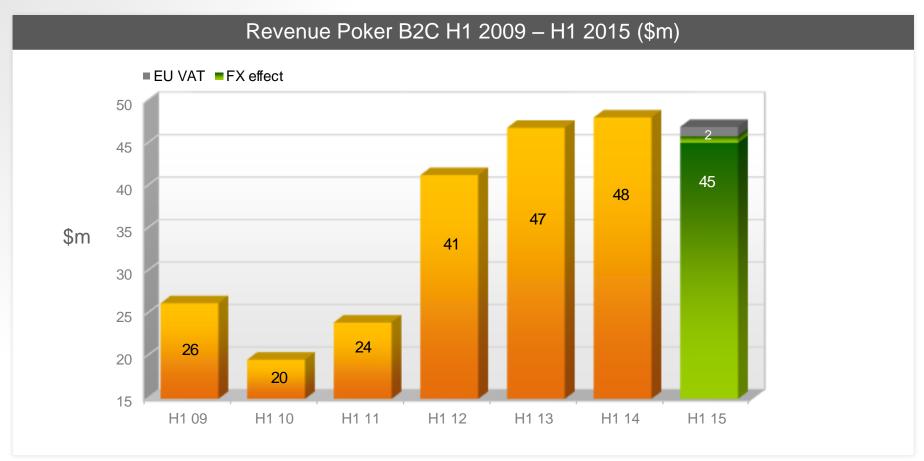


<sup>\*</sup> Like for like as defined in the 2015 half yearly report

# **REVENUE POKER B2C**



- Poker revenue on a like for like basis\* down 2% to \$47m (H1-14: \$48m), reported Revenue down 6%
- No. 2 position in global poker rankings\*\* maintained, outperforming market in relative liquidity
- Customer actives and new customer recruitment increased



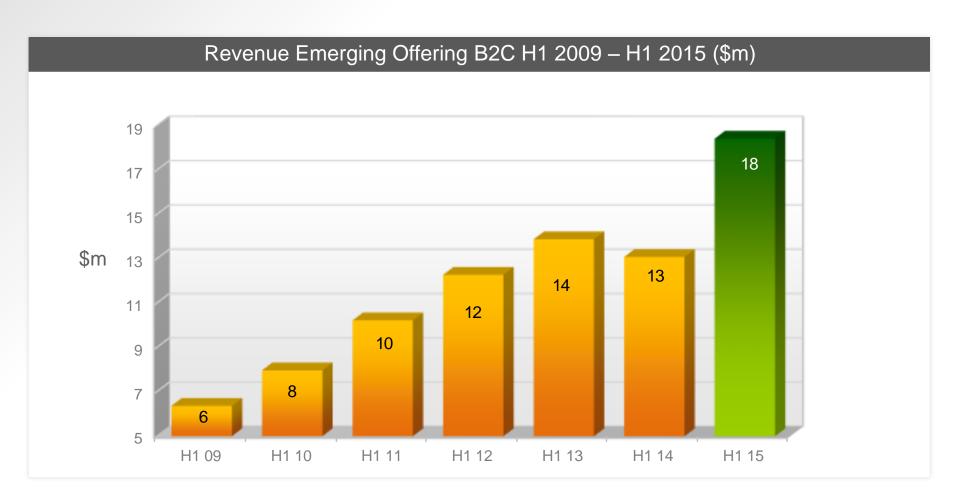
<sup>\*</sup> Like for like as defined in the 2015 half yearly report

<sup>\*\*</sup> Source Pokerscout.com July 2015

# REVENUE EMERGING OFFERING B2C



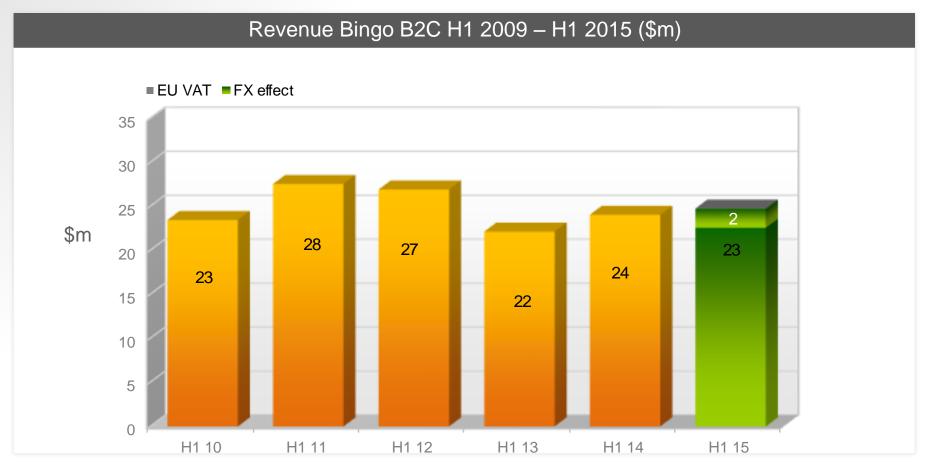
- Emerging offering Revenue up 41% to \$18m (H1-14: \$13m) despite currency headwind
- Results driven by the accelerating Sport offering, fueled further by successful launch in Spain last August



# **REVENUE BINGO B2C**



- Revenue on a like for like basis\* up 3% to \$25m (H1-14: \$24m), reported revenue down 6%
- Offering enhanced during the period, with shared liquidity Bingo and Casino games
- 42% increase in new depositors

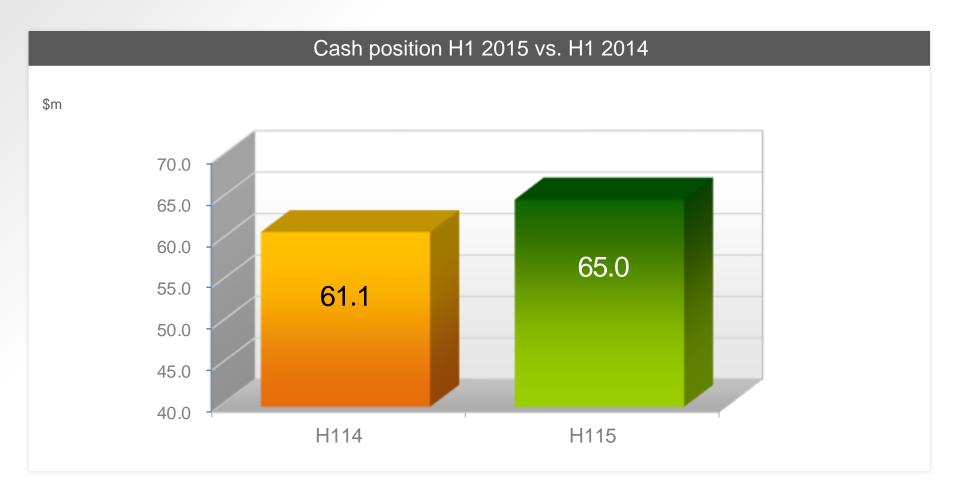


<sup>\*</sup> Like for like as defined in the 2015 half yearly report

# CORPORATE CASH



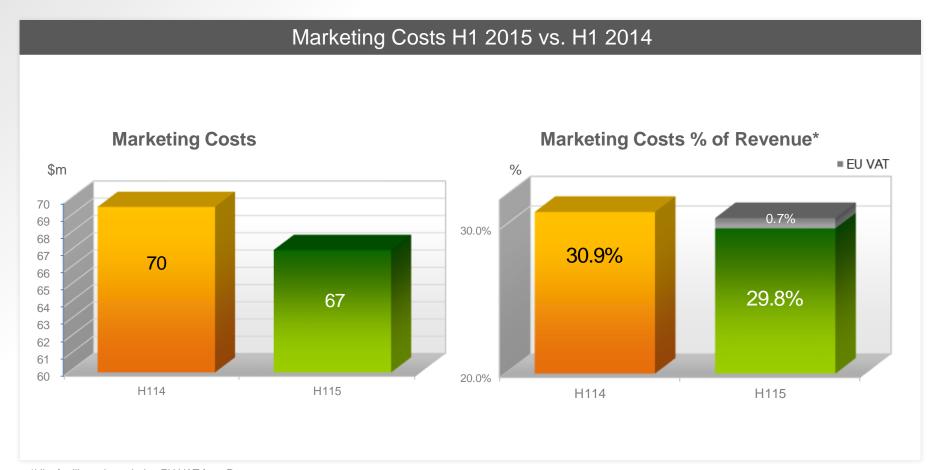
 Cash position remains strong with corporate cash net of customer deposits 6% above H1-14 at \$65m (H1-14: \$61m)



# MARKETING COST RATIO



- Marketing spend efficiencies demonstrate strong return to cost optimisation capabilities
- Decrease in absolute terms despite considerable customer acquisition increase of 22%

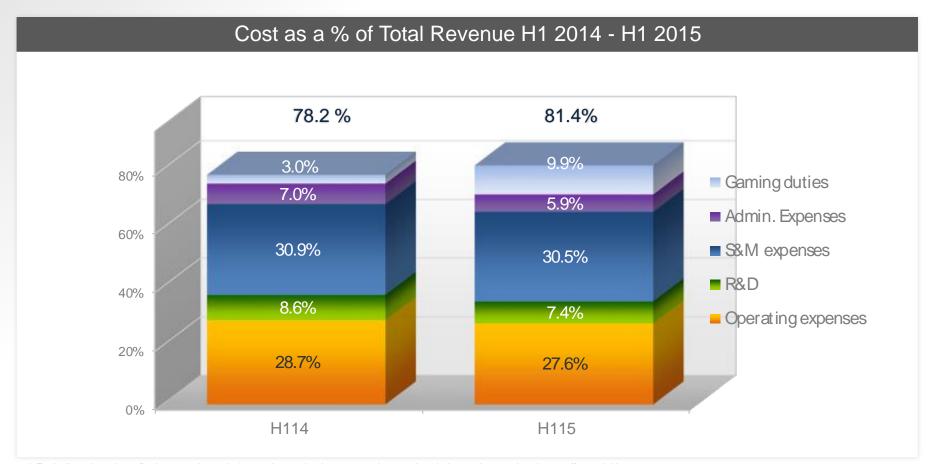


<sup>\*</sup>Like for like ratio excludes EU VAT from Revenues

# **COST STRUCTURE**



- Cost\* percentage of revenue at 81% (H1-14: 78%)
- Other than the increased gaming duties burden (driven by the new UK POC tax), all other costs components have decreased in ratio, in part due to weaker ILS and cost control

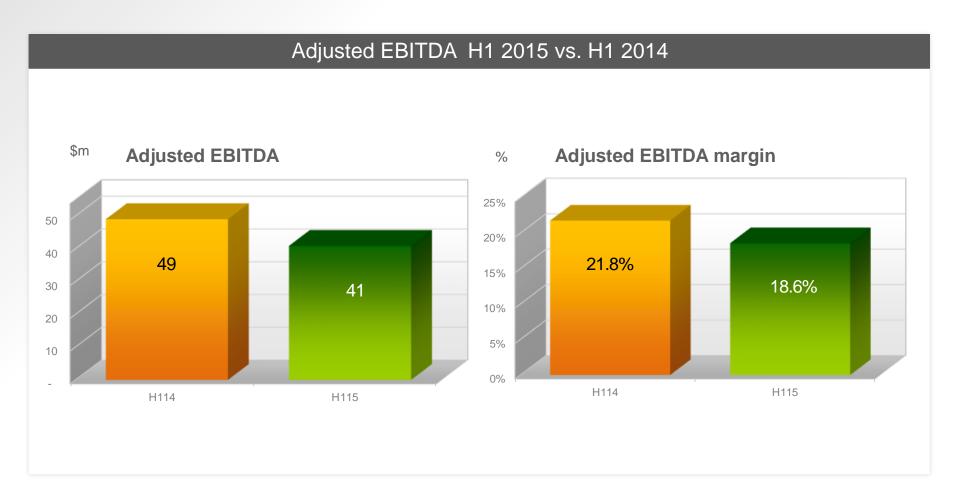


<sup>\*</sup> Excluding share benefit charges, depreciation and amortisation, retroactive gaming duties and exceptional one-off acquisition costs

# ADJUSTED EBITDA AND MARGIN



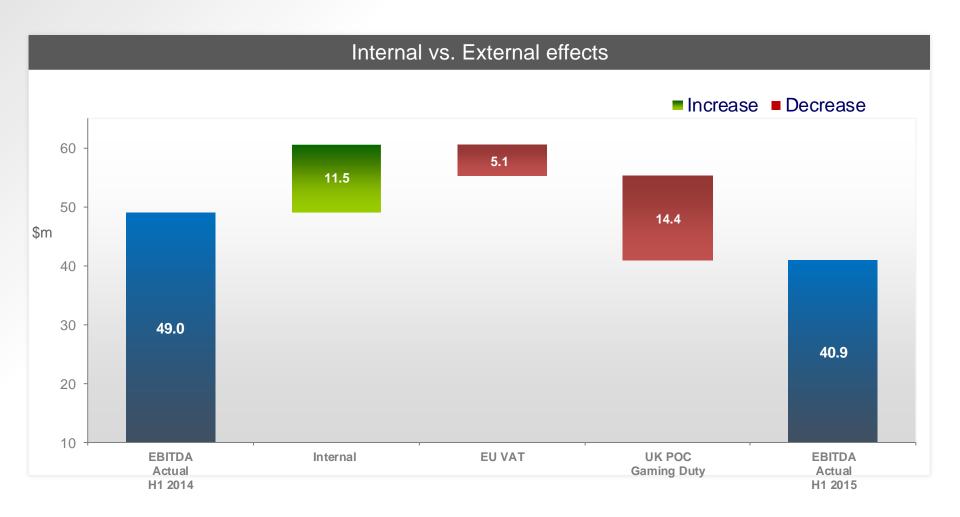
- Adjusted EBITDA down 17% to \$41m (H1-14: \$49m)
- Record breaking period excluding additional UK POC and EU VAT charges



# EBITDA BRIDGE H1-14 vs. H1-15



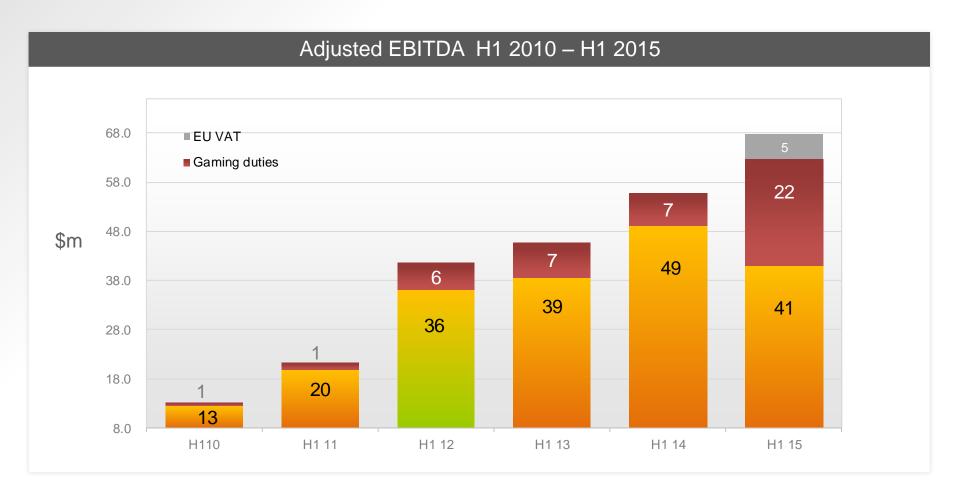
- Strong EBITDA performance mitigating \$19.5m external impact of UK POC and EU VAT
- Before adjusting for adverse currency movements



# ADJUSTED EBITDA TREND



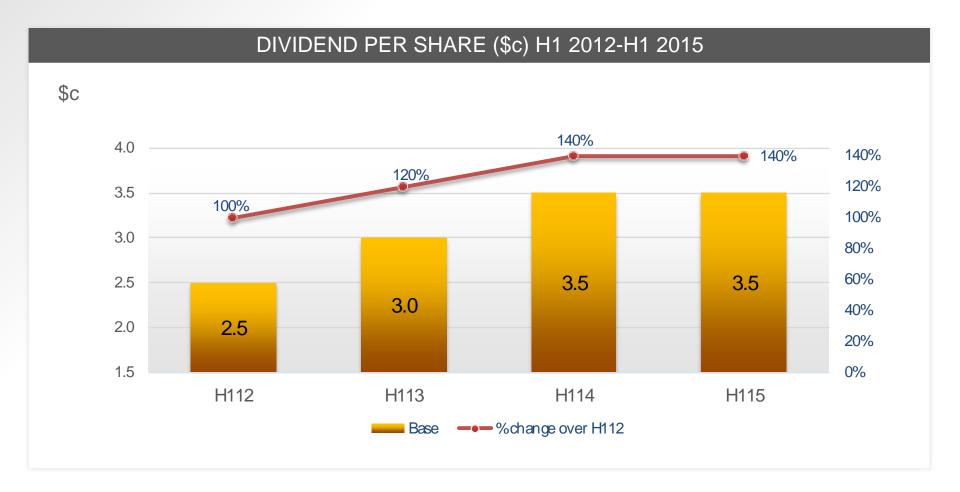
- Adjusted EBITDA impacted by UK POC tax and EU VAT
- Before adjusting for adverse currency movements



# INTERIM DIVIDEND



Dividend maintained at H1-14 level



# **BALANCE SHEET**



\$m	30-Jun-15	30-Jun-14
Non-current assets		
Goodwill and other Intangible assets	159.1	156.9
Property, plant and equipment	13.7	17.6
Other non-current assets	2.2	0.7
Investments	1.7	3.4
	176.7	178.6
Current assets		
Cash and cash equivalents	141.6	119.8
Trade and other receivables	37.2	30.8
Total Assets	355.5	329.2
Equity		
Share capital and share premium	4.9	4.4
Retained earnings and reserves	155.4	166.4
Total equity attributable to equity holders	160.3	170.8
Liabilities		
Current liabilities		
Trade and other payables	116.6	99.5
Customer deposits	76.6	58.7
Contingent consideration	-	0.2
Non-current liabilities		
Deffered tax liabilities	2.0	-
Total equity and liabilities	355.5	329.2

<sup>\*</sup> Rounded

# **CASH FLOW STATEMENT**



\$m six month Ended 30 June	H115	H114
Cash flows from operating activities		
Profit before income tax	20.0	34.0
Share benefit charges	2.4	(0.5)
Depreciation & amortisation	9.4	8.6
Change in current assets and liabilities	5.7	5.9
Other non cash adjustments	(2.7)	3.6
Cash generated from operations	34.8	51.6
Income tax paid	(4.1)	(4.9)
Net cash generated from operating activities	30.7	46.7
Purchase of property, plant and equipment	(2.8)	(3.0)
Internally generated intangible assets	(4.7)	(4.1)
Acquisition of intangible assets	(2.0)	(1.2)
Other investment activity	(1.3)	3.9
Net cash used in Investing Activities	(10.8)	(4.4)
Issue of shares	0.4	0.3
Dividends paid	(41.0)	(38.6)
Net increase in cash and cash equivalents	(20.7)	4.0
Cash and cash equivalents - beginning of period	163.1	115.8
Effects of currency translation	(8.0)	0.0
Cash and cash equivalents - end of period	141.6	119.8

<sup>\*</sup> Rounded



ITAI FRIEBERGER, COO | OPERATIONAL REVIEW

## **GROUP REVENUE**



\$186M H1 2012



H1 2013



\$225M H1 2014



\$245M\* H1 2015

## **DEPOSIT**









106% H1 2013



117% H1 2014



H1 2015

**BETS** 



SPOR

BING(





127% **JUN 2014** 



201% **JAN 2015** 



223% **APR 2015** 

# CASINO

SPAIN

### **DEPOSIT**



100% **JAN 2014** 



110% **OCT 2014** 



118% **FEB 2015** 



121% **JUN 2015** 

#### **NEW DEPOSITORS**



100% **JUN 2014** 



136% **DEC 2014** 



150% **APR 2015** 



**CASINO BETS** 









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### **UNIQUE DEPOSITORS**















- Strong operational momentum despite external headwinds
- Meticulous planning and execution of mitigation measures minimising impact
- Core expertise and focused execution of strategy driving growth
   Continued development of technology, product and marketing driving underlying growth

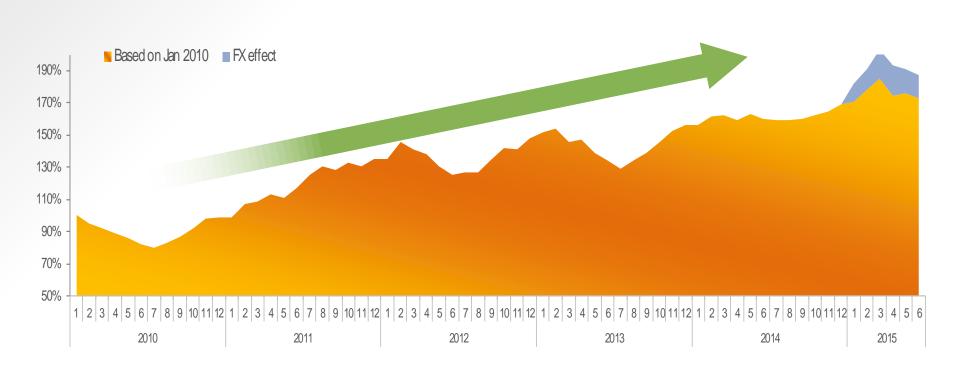


# LONG TERM TREND



- Growing in absolute deposits despite currency headwind
- This is the business engine fuelling future growth

## **B2C DEPOSIT TREND**

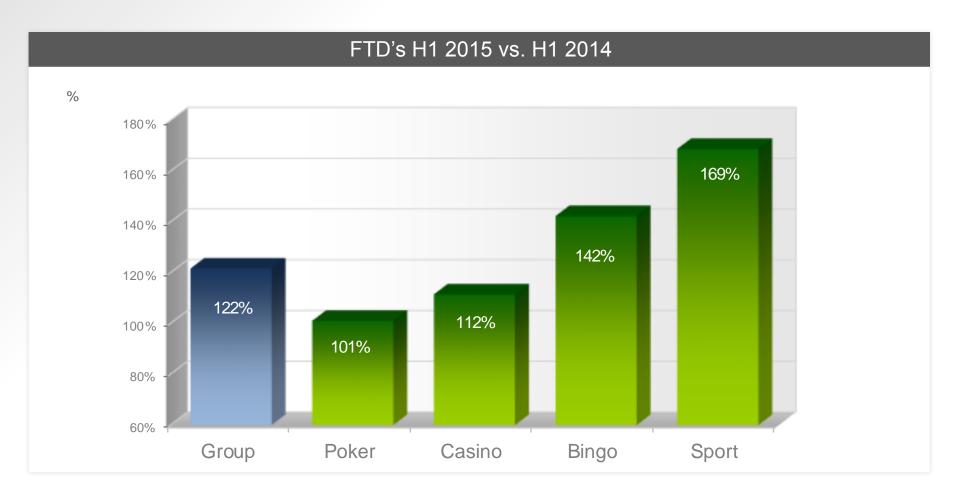


<sup>\*</sup>FX effect rebase deposits back to original currency and than translate back to USD using H1-14 rates for the purpose of a like for like real basis

# **B2C ACQUISITION**



- Increases on all fronts with overall 22% increase in first time depositors (first time depositors)
- Significant growth in Sport (with product gaining traction) and in Bingo where we start to enjoy POC effect on smaller operators

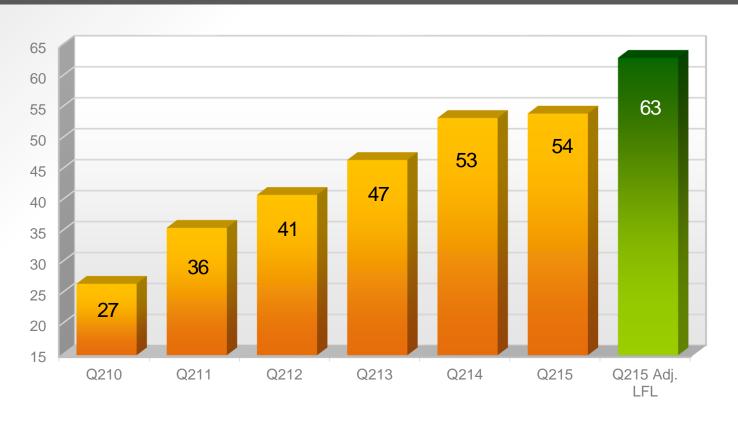


# **CASINO REVENUE**



- Casino Revenue increased despite EU VAT and adverse currency movements
- A quarterly CAGR of 19% on a like for like basis\*

## CASINO QUARTERLY GROWTH

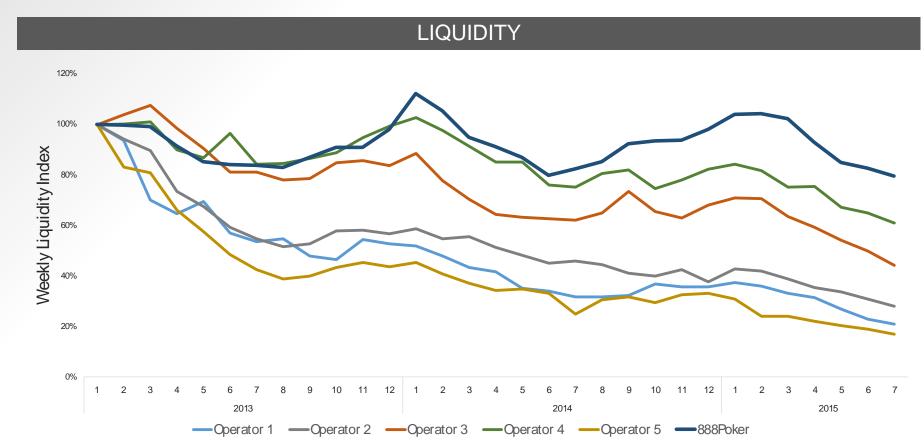


<sup>\*</sup> Like for like as defined in the 2015 half yearly report

# **POKER**



- 888Poker continues to outperform in a highly competitive and mature market environment
- Fortifying our No. 2 position in global poker rankings\*

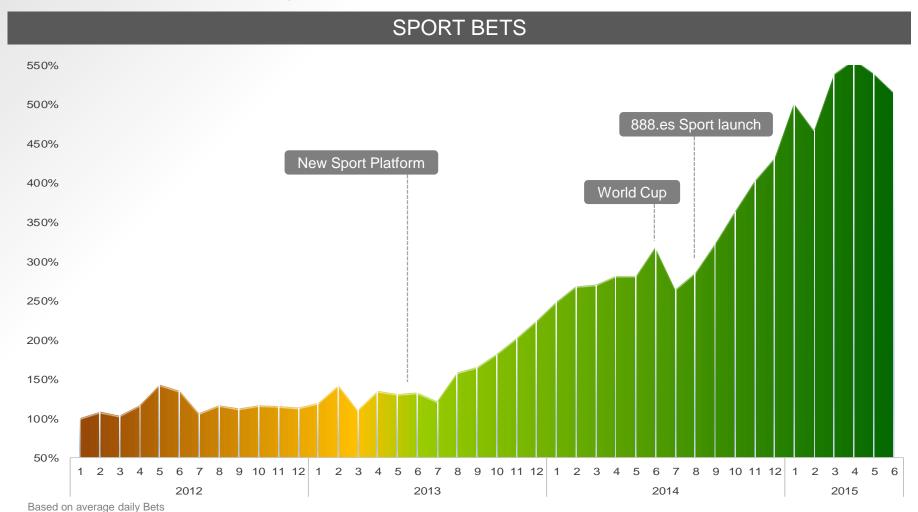


Source: Pokerscout, August 2015

# **SPORT**



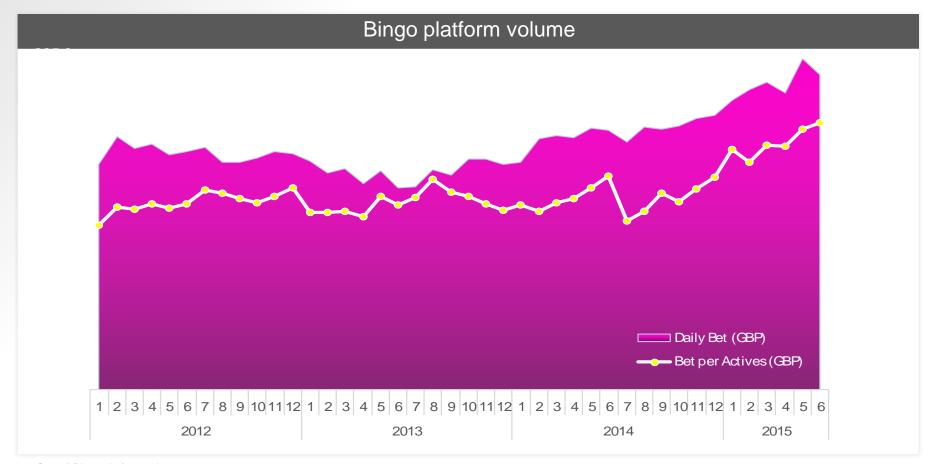
- Acceleration continues
- Live events increased considerably in count and in share of Bets
- Launch of Sport in 888.es in August 2014



# **BINGO PLATFORM**



- Bingo recovery continues
- Daily bets in GBP reflect true like for like growth
- As of mid April, additional growth fueled by new CasinoFlex product launches

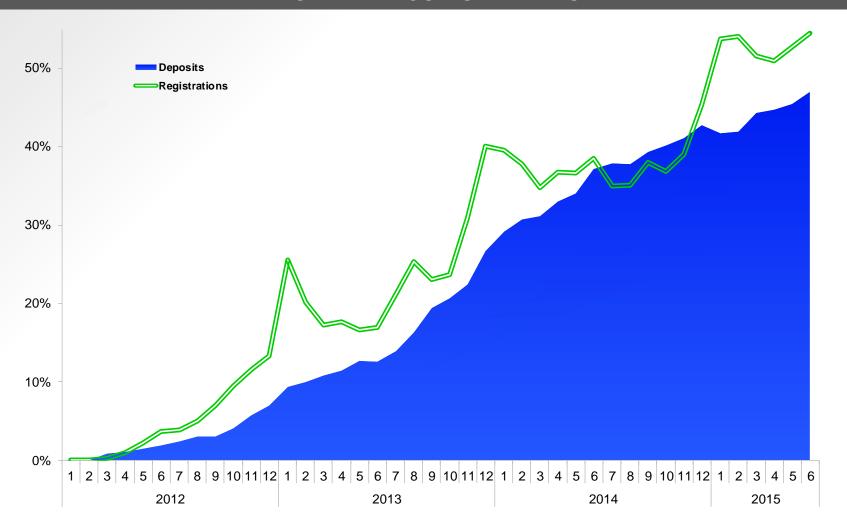


Overall Bingo platform volume

# **MOBILE**



## MOBILE DEPOSIT SHARE IN UK



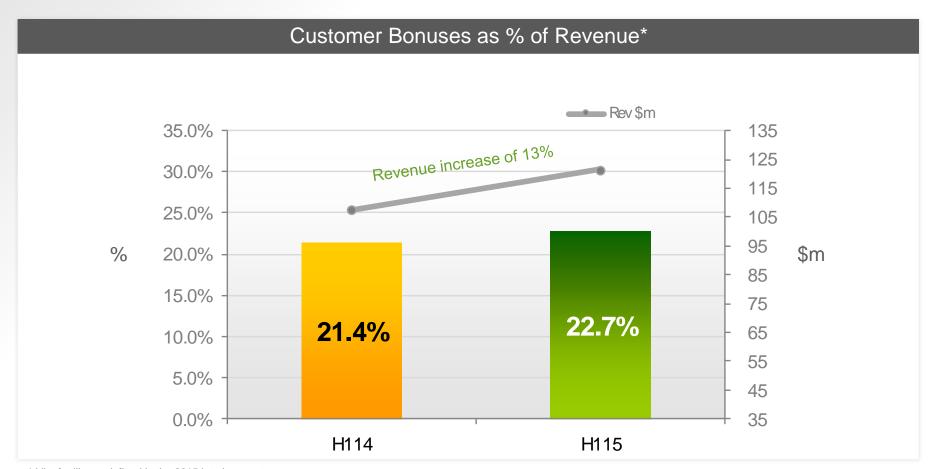
<sup>\*</sup>B2C Casino, Poker. Bingo, Sport



## **CUSTOMER INCENTIVES B2C CASINO**



- H1-15 bonus ratio continues to support growth on a like-for-like basis
- More bonuses are granted to a more targeted audience using dedicated tools such as free play vouchers and free spins

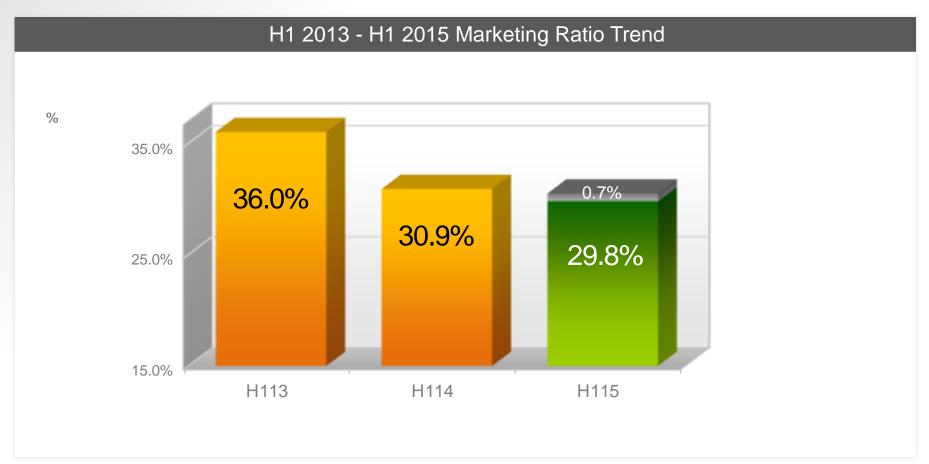


<sup>\*</sup> Like for like as defined in the 2015 interim report

## MARKETING TREND



- Continued optimisation of marketing spend
- Ratio decline despite customer recruitment increases across products 22% on Group level



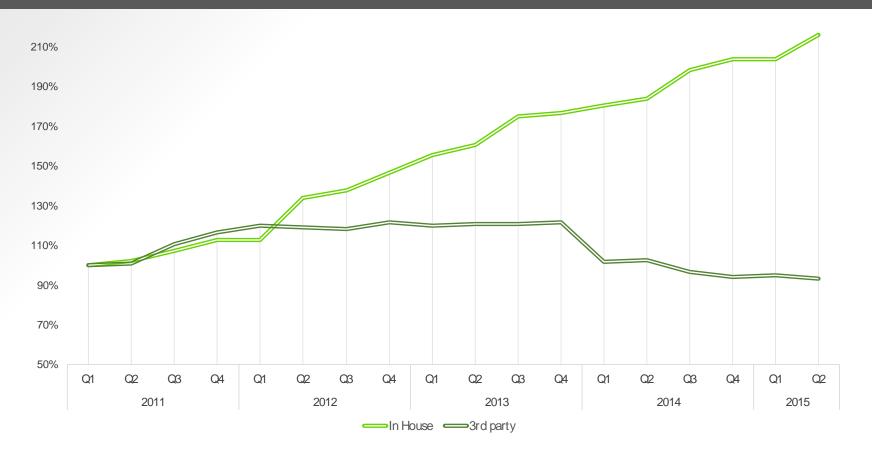
<sup>\*</sup>Like for like ratio excludes EU VAT from Revenues

## **CASINO GAMES**



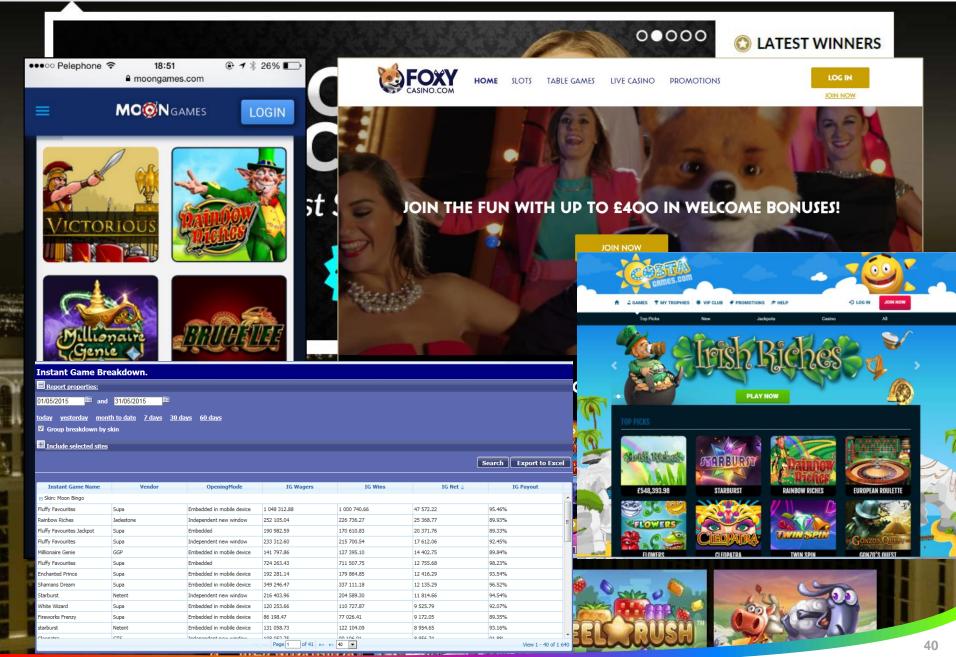
• Strong increase in number of in-house games being played, a direct result of in-house games renaissance

#### NUMBER OF ACTIVE GAMES CHANGE



### CasinoFlex





## REGULATED MARKETS



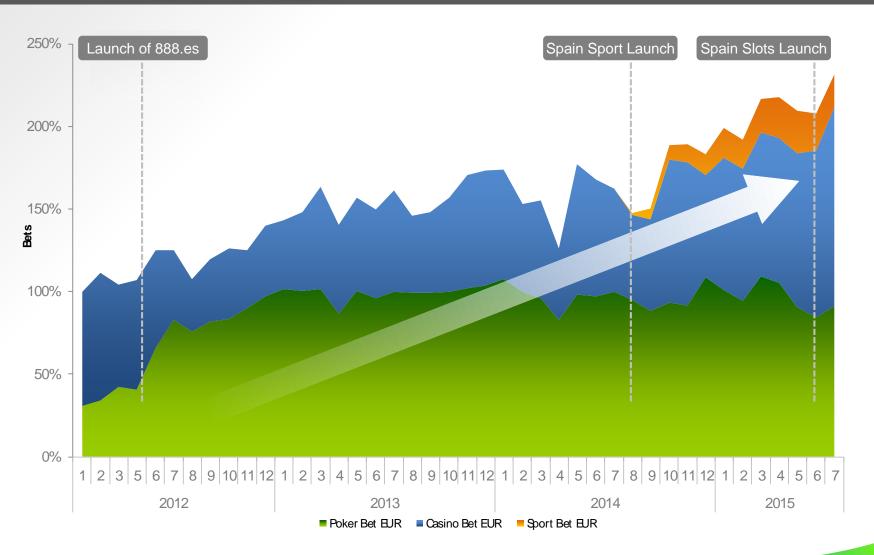


- Regulation is an opportunity for 888
- US focus on cost-efficiency continues, maintaining pole position with anticipation of new states regulating

## 888.es BETS TREND (EURO Based)



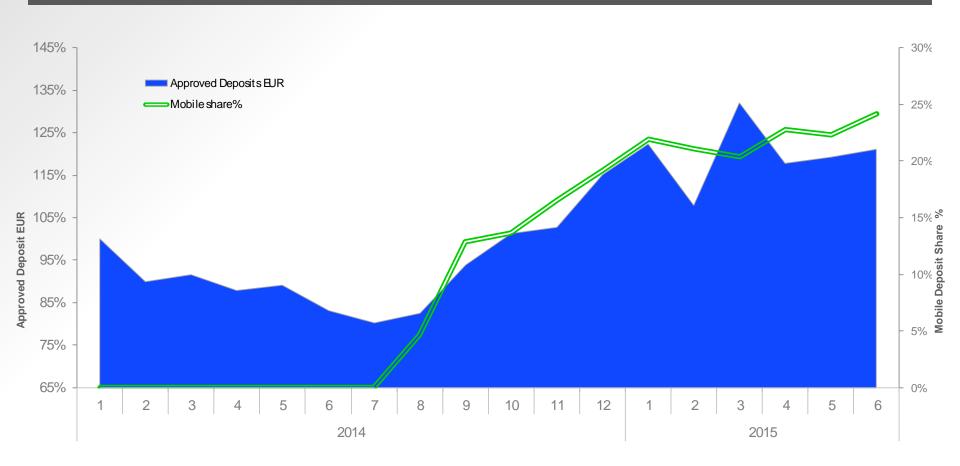
#### 888 SPAIN BETS GROWTH (EURO based)



## 888.it DEPOSIT TREND



#### 888 ITALY DEPOSITS (EUR)



# 777.COM







BRIAN MATTINGLEY, CEO | SUMMARY

### SUMMARY OF 2015 H1 RESULTS



- Continued strong performance driven by core expertise
- Excellent operational momentum despite external headwinds
- Future growth both organic and M&A
- Q3 trading solid on a like for like basis\* with increase in deposits and customer recruitment
- Confident of achieving the board's full year expectations
- World class technology, marketing and CRM capabilities underlining sustainable long term growth
- Company is in great state for the future whatever lies ahead

<sup>\*</sup> Like for like as defined in the 2015 half year report.



Q&A

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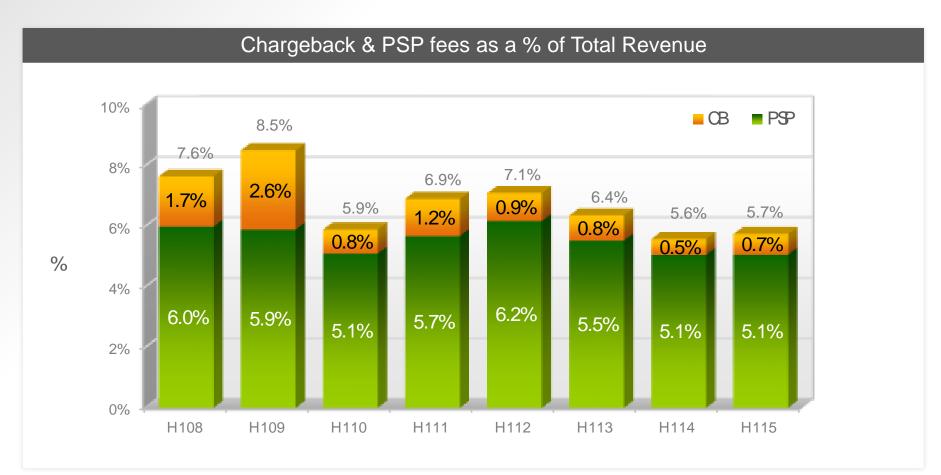
**APPENDIX** 

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### CHARGEBACK & PSP FEES



Efficient Chargeback and PSP ratios maintained



<sup>\*</sup>In H115 EU VAT is excluded from Revenue