### Results for the year ended 31 December 2007



8 April 2008



# Agenda

Gigi Levy	<ul> <li>Highlights</li> </ul>
Aviad Kobrine	<ul> <li>Financial Review</li> </ul>
Gigi Levy	<ul><li> Operating Review</li><li> Regulation</li></ul>
Gigi Levy & Aviad Kobrine	<ul> <li>Summary and Q&amp;A</li> </ul>



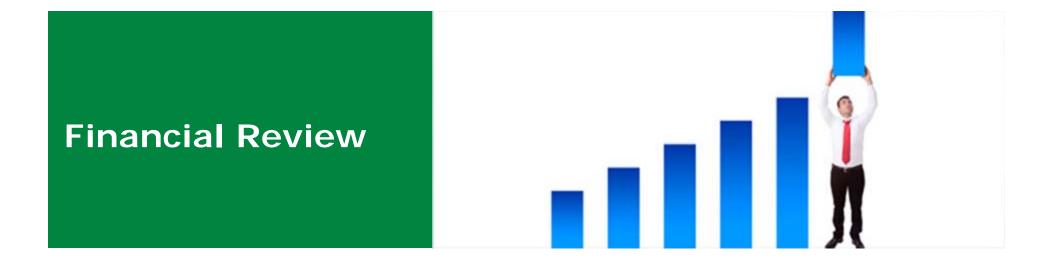
#### Highlights

## Highlights

- PBT\* up **106%** to **\$46m** (2006: \$22m)
- EBITDA\* up **177%** to **\$46m** (2006: \$16m)
- Total Operating Income up 38% to \$217m (2006: \$157m)
- Net Gaming Revenue up 36% to \$213m (2006: \$157m)
- Casino Net Gaming Revenue up **33%** to **\$118m** (2006: \$89m)
- Poker Net Gaming Revenue up **18%** to **\$81m** (2006: \$68m)
- Basic EPS\* up **121%** to **12.6** cent (2006: 5.7 cent)
- Final dividend 5.0 cent, above stated dividend policy



\* Continuing operations . Excluding share benefit charges and exchange gains.





### **Profit and loss account**

\$m	2007	2006	% Change
Net Gaming Revenue	213.4	157.0	36%
Other operating income	3.6	-	-
Total Operating Income	216.9*	157.0	38%
Operating expenses	59.1	45.6	
Research and development expenses	23.5	19.4	
Selling and marketing expenses	70.9	51.0	
Administrative expenses**	17.9	24.6	
Total expenses	171.4	140.6	22%
EBITDA**	45.5	16.4	177%
Depreciation & Amortization	(5.8)	(3.8)	
Interest / FX	6.1	9.6	
Profit before tax cont. operations**	45.8	22.2	106%
Discontinued operation	(0.6)	64.2	
Profit before tax**	45.2	86.4	
Taxation	(3.2)	(3.1)	
Profit after tax**	42.0	83.3	
Basic earnings per share	12.4¢	24.8¢	
Final D	Dividend 5.0¢	8	88
unded ; **Excluding share benefit charges		-6	injog the g

### **Total Operating Income**

 Strong 2007 - Total operating income growth - \$216.9m (2006: \$157.0m), an increase of 38%





### **Net Gaming Revenue**

- Strong 2007 NGR growth \$213.4m (2006: \$157.0m), an increase of 36%
- Strong Q4 2007 NGR growth \$62.8m, an increase of 18% above Q3 2007
- Q4 2007 NGR from emerging games (mainly Bingo) at **\$6.2m** an increase of **6%** above Q3 2007

Quarterly NGR Q1 2005 - Q4 2007

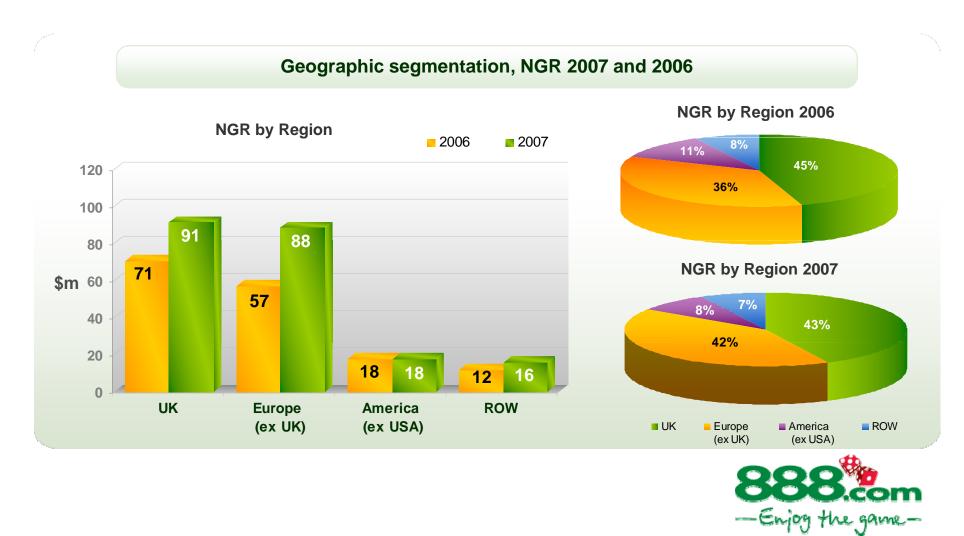
Quarterly CAGR of 9% from Q1 2005 to Q4 2007





### **Geographic segmentation NGR**

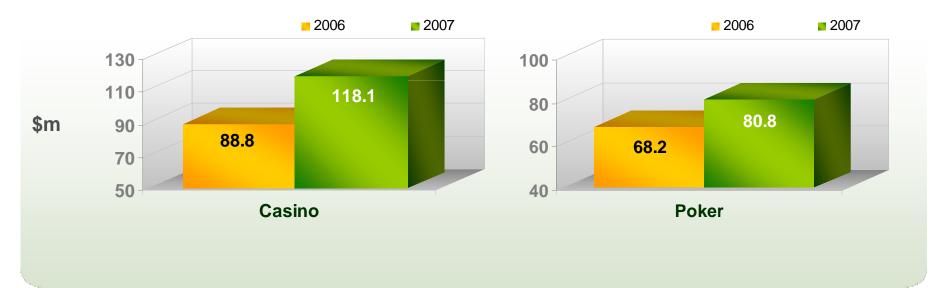
- UK remained largest market 43% Europe (ex. UK) now 42%
- Strong growth in Europe (ex. UK) up 55%, UK up 30% and ROW up 35%



### **Casino and Poker NGR**

- Casino NGR up 33% to \$118.1m (2006: \$88.8m)
- Continued Poker growth up 18% to \$80.8m (2006: \$68.2m)

#### Casino and Poker NGR 2006 and 2007

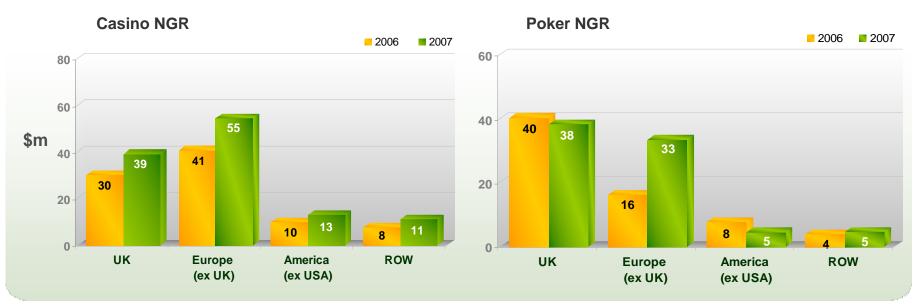




### **Casino and Poker NGR by Product and Region**

- Casino grew strongly in all regions :
  - Europe (ex. UK) 34%, UK 29%, Americas (ex US) 33%, ROW 43%, Total 33%
- Poker growth driven by strong performance in Europe (ex UK) up 105% :

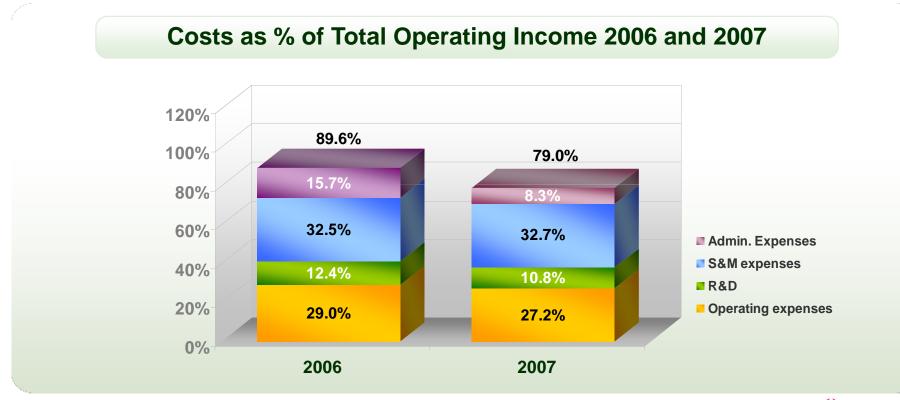
#### Casino and Poker NGR by Product and Region 2006 and 2007





### **Costs Structure**

- Costs reduced to 79% from Total operating income (2006: 90%)
- Operating expenses reduced to 27.2% of Total operating income (2006: 29.0%)
- Administrative expenses\* reduced to 8.3% of Total operating income (2006: 15.7%)
- R&D expenses reduced to 10.8% (2006: 12.4%)





### **EBITDA and EBITDA margin**

- EBITDA\* up 177% to \$45.5m (2006: \$16.4m)
- EBITDA \*margin up to 21% from Total operating income (2006: 10%)

EBITDA\* 2006 and 2007



EBITDA margin

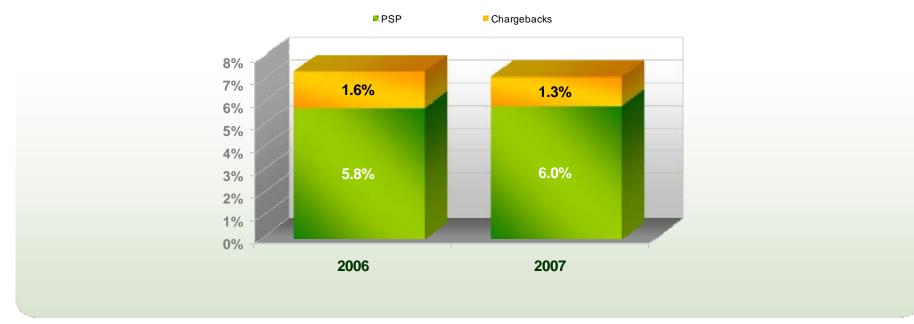




### **Chargebacks & PSP**

- Chargebacks down to 1.3% of Total Operating Income (2006: 1.6%)
- PSP commissions\* 6.0%, comparable to 2006 (5.8%)

#### PSP and Chargeback as % of Total operating income

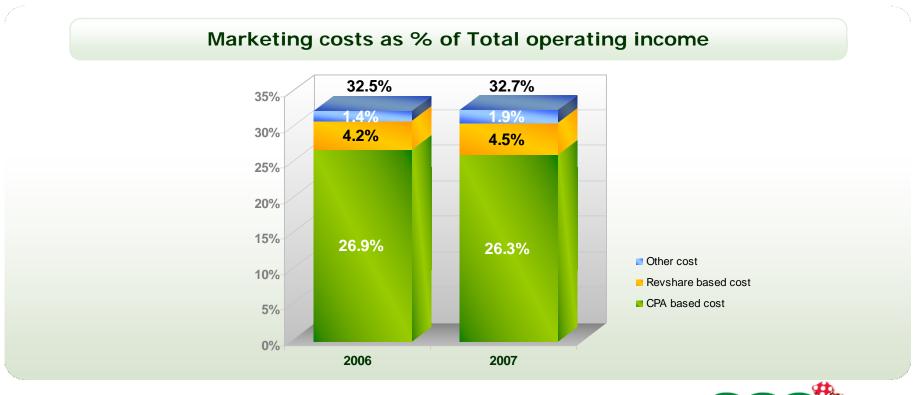




\*Excluding Emerging offering

### **Marketing Costs**

- Total Marketing costs at \$70.9m (2006: \$51.0m)
- Represented 32.7% of Total Operating Income same as 2006 (2006: 32.5%)

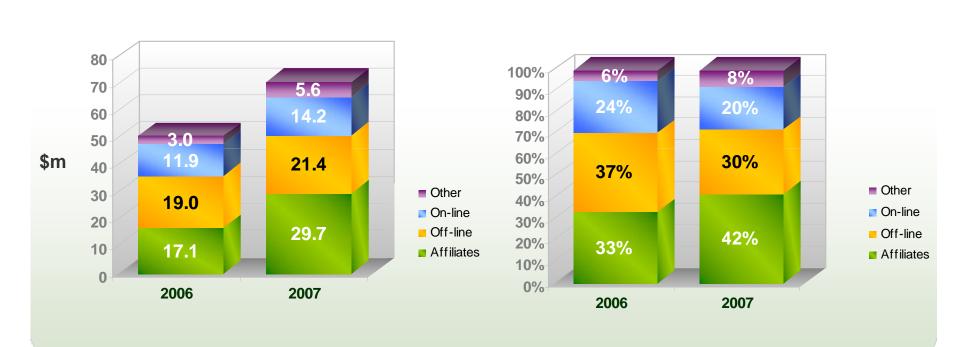




\* Excluding Emerging offering.

### **Marketing Costs**

- Expanded Affiliate program
- 2007 FTDs\* 263k (2006: 263k)
- 2007 CPA\* \$225 (2006: \$170) (excluding rev share FTDs and costs)

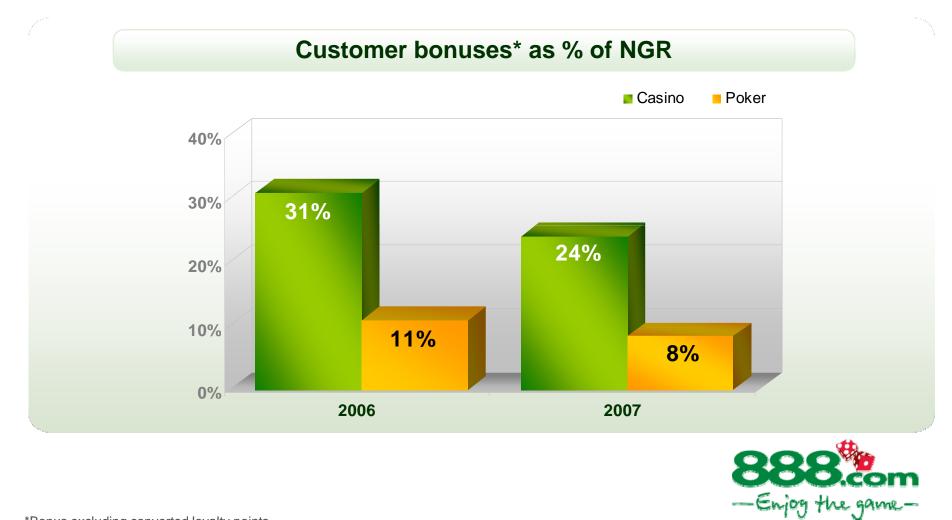


Marketing costs by channel as % of Total operating income



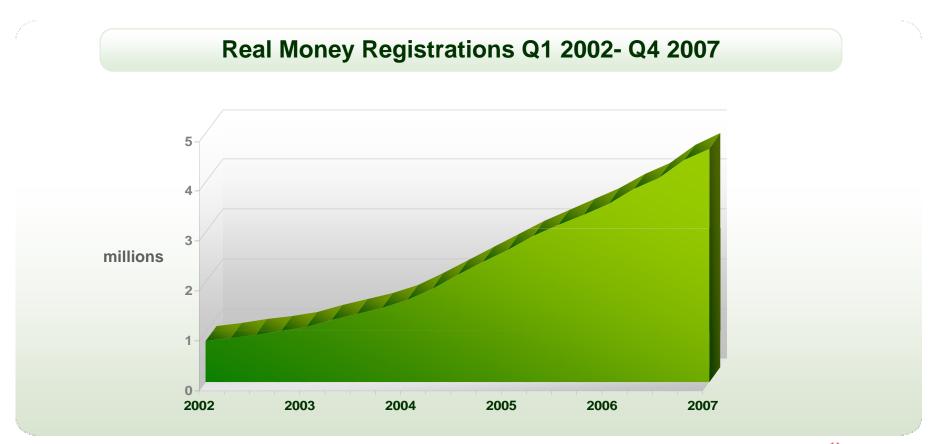
### **Customer Bonuses**

- Increased bonus efficiency
- Poker bonuses reduced to 8% in 2007 from 11% in 2006
- Casino bonuses reduced to 24% in 2007 from 31% in 2006



### **Strong Real Money Registrations Growth**

- Registrations increased 31% reaching 4.7 million at year end 2007
- Quarterly CAGR of 9.6% between Q1 2002 to Q4 2007





### **Balance sheet as at 31 December 2007**

\$m	2007	2006
Non-current assets		
Intangible assets	40.7	
Property, plant and equipment	16.5	13.0
Financial assets	0.7	
Deferred tax	0.5	0.6
	58.4	13.6
Current assets		
Cash and cash equivalents	104.3	114.4
Trade and other receivables	19.5	9.7
Total Assets	182.2	137.6*
Equity		
Share capital	3.1	3.1
Retained earnings	89.6	83.9
0	92.7	87.0
Liabilities		
Current liabilities		
Trade and other payables	63.0	27.9
Members deposits	26.4	22.7
Total equity and liabilities	182.2*	137.6

#### Unleveraged balance sheet



### **Cash flow statement**

Sm Year to 31 December	2007	2006
Cash flows from operating activities		
Profit before tax	37.4	77.6
Share benefit charges (non-cash)	7.8	8.8
Profit before tax and Share benefit charges	45.2	86.4
Depreciation and amortisation (non-cash)	5.7	3.8
Interest received	(5.4)	(4.9)
Change in current assets and liabilities	3.7	2.1
ash generated from operating activities	49.2*	87.5*
Fax paid	(3.0)	(3.1)
let cash generated from operating activities	46.2*	84.5*
Net cash used in Investing Activities	(20.0)	(3.6)
Net cash use in financing activities (Dividend paid)	(36.2)	(28.7)
Net (decrease) / increase in cash and cash equivalents	(10.0)	52.2
Cash and cash equivalents - beginning of year	114.4	62.2
Cash and cash equivalents - end of Year	104.3	114.4



\* Rounded

### **Operational review**





## Agenda

- A reminder of our 2007 strategy
- Our achievements:
  - Our offering
  - Our marketing
  - Our B2B business
- Growth in 2008 and beyond
- A taste of 2008
- Responsible Gaming
- Industry accolades
- Regulatory developments
- Summary



### Our 2007 achievements – our offering





### 888 new Offering: Casino, Poker, Bingo, Sport





### **Casino - New Games**

2007 - 888 has developed an integration infrastructure to facilitate addition of new 3rd party games.

#### 2008 – 888 will integrate the following game types -

- Video Slot Machines:
  - Advanced Bonus Rounds
  - Jackpots
- Fixed Odds Games:
  - Scratch cards
  - Virtual Sports
  - Hi/Low
- Branded Games
- Local Games:
  - Asia Pacific
  - Latin America
  - European Versions















### **Various New Poker Features**

- Rake-based bonus (instead of wagering-based)
  - Flexible First Deposit Bonuses (= acquisition tool)
  - Attractive reload bonuses (= retention, NGR)
  - Real time indication (on the poker table) of the progress in clearing the bonus
  - Advanced bonus management system
- Unifying the demo and real accounts (= acquisition)





### Various New Poker Features (cont.)

- Additional languages
- New communication options with players
- WPC largest online tournament
- Improving the tournaments capabilities
- Significant infrastructure improvements
- Better multi-tabling
- Unique features in the client





### **888ladies Bingo**

- Built in 2007 and Introduced in the UK Market on February 1<sup>st</sup>
- Using In House Technology
  - Web-based, no download app
  - 6 bingo rooms
  - 75-ball, 90-ball games
  - Lively chat in game app with chat hosts
- Competitive promotions and bonuses





### 888Sport Offer

- Deal signed and product integrated in 2007, Launched March 5th 2008
- Available in UK, Spain, Germany, Sweden Austria and Denmark
- Trading provided by Blue Square
- Betting platform provided by Orbis
- Support Multi currency USD, DKK, SKK, Euro and Sterling (deposit and bet)
- Covering football (national and international), horse racing, greyhounds, Formula 1, Basketball and more





### **New Payment Methods**

- Pay & Play 888 stored value card
  - Developed and managed internally
  - Used by 888 for local events, by its white labels (Tower Torneos, Rileys) and affiliates



- EntroPay Virtual VISA card
  - March 2007: Offered through call center for immediate deposits by phone
  - August 2007 : Offered through the web





### Localization@888

#### **Accelerated localization process:**

#### Casino Poker Year Sport Bingo 2005 11 0 0 1 2006 12 6 0 0 2007 (Till March 2008) 5 14 8 1

New translated applications and release of updated versions throughout 2007:

888

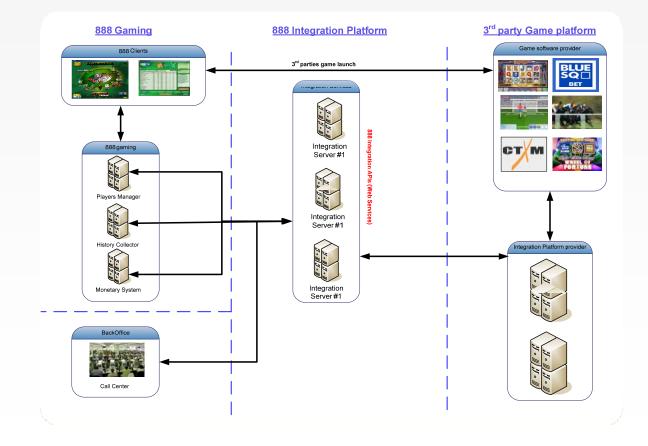
AYERN MÜNCHEN - ANDERLECH

- 2 new languages for Casino (Danish and Greek)
- 2 new languages for Poker (Dutch and Portuguese)
- 8 new languages for Casino in Poker
- Upgraded languages for Casino and Poker
- Sport released in 5 languages in March 2008.



### Integration Platform www.888debut.com

- Support addition of new 3<sup>rd</sup> party games.
- Easy to use single point of integration to 888 internal gaming and back office platforms.



- 2007- Integration of 888 and Blue Square
- 2008 Integration of 3<sup>rd</sup> party new games by multiple vendors



### **Bingo business integration**

- 7 networks license the software including:
  - Foxybingo.com
  - Mirrorbingo.com
  - ThinkBingo.com
  - Bingoscotland.com
  - Thinkbingoplus.com
  - WinkBingo.com
  - Cashcade Bingo Network (include in excess of 25 white labels)
- Foxy bingo, Mirror Bingo and Think Bingo are amongst the most popular and well known bingo networks in the UK.
- Operates also 888's white label network with over 45 white labels generating in excess of \$11.5M deposits







Our 2007 achievements – our marketing







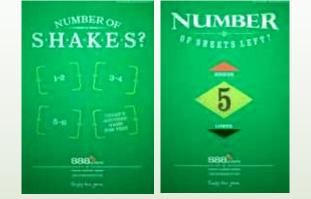


#### Magazine Ads



Taxis – In & Out





Playful Minds Everywhere – His & Hers



Playful Minds On-The-Go





### Sample regional activity - Pokertour 2007 Austria

The Austrian "Pokertour 07" took place in the 9

biggest cities of Austria

- 888.com was the main sponsor of the tour.
- Final event in the Concord Card Casino, Vienna, broadcasted for television.
- 1.500 players joined the federal state championship
- 5.000 players joined the Sit'n Go tables



Andreas Daniel the James Bond "Casino Royale" Dealer



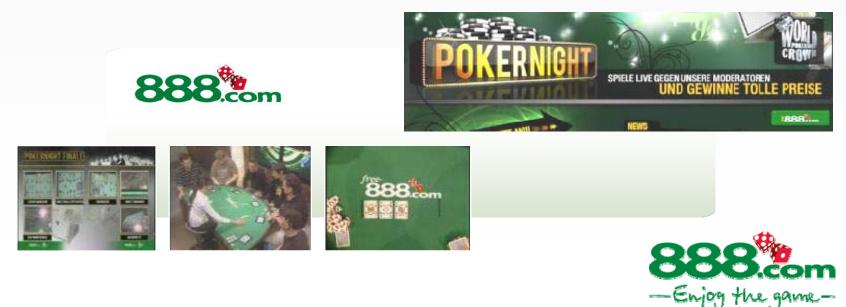






# Sample regional activity – GIGA Pokernight daily show

- 888.com featured in the daily poker show called "Pokernight".
- In the show, GIGA broadcasts live studio tournaments with 888.com branded tables.
- 20,000 daily viewers
- online stream 1,000 contacts each day
- Website: 1,000,000 page impressions



# Sample regional activity - 888.com German National Team

### • 50,000 players joined to become one of the 30 qualifiers for the final event,

• TV produced final event, to win two places in the German National Poker Team



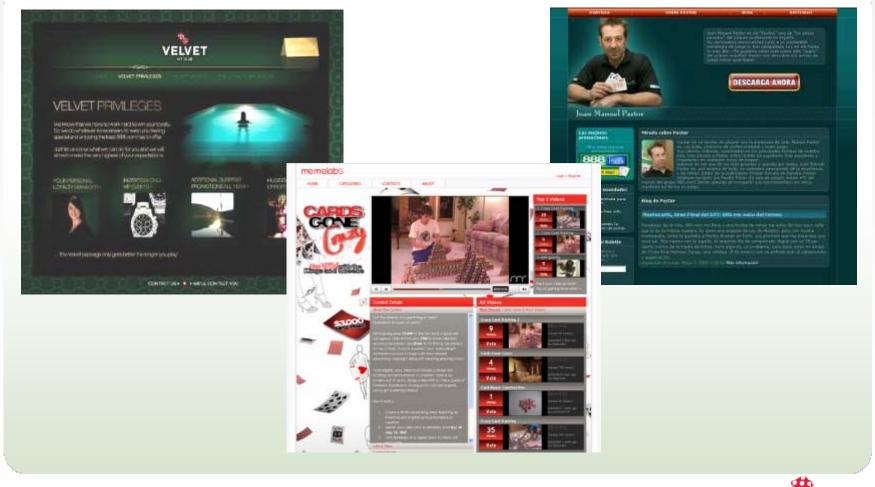








### **Viral Marketing & User Generated Content**

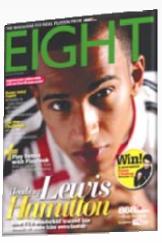




# **Eight Magazine**

- The offline extension to 888's online experience
- Revenue-generating tool increasing readers' loyalty
- Significant positive effect on 888's brand perceptions
- Strong return on investment
- Currently available in the UK will be rolled into additional countries in 2008











# **UK unaided Awareness – first mention:**

### 888.com is the most top of mind online gaming and betting site!

What online gaming and betting web sites have you seen, read or heard about?

	Gamblers %	Difference from 2006 %	Potentials %	Difference from 2006 %	888.Com customers %	Difference from 2006 %
888.com	12	+1	13	-4		<sup>44</sup> <b>+4</b>
Bet fair	7	-2	3	-6	3	-1
Gala	7	+7	1	+1	1	0
Ladbrokes	7	-3	4	-6	5	0
William hill	7	-3	4	-6	5	+2
Bingo (all other)	7	+5	6	+4	2	-1
Coral/coral eurobet/eurobet	5	+2	0	-3	1	0
Jackpot joy.com	3	+3	2	+2	1	-3
Paddy power	3	0	2	-1	1	-1
National lottery	2	0	1	-1	0	0
Bet fred	2	-1	3	0	1	0
365 / bet 365	2	-2	0	-4	1	0
Poker (all other references)	2	0	5	+3	2	0
Partypoker	2	+2	1	+1	6	+6
Base:	(417)	(460)	(201)	(189)	(472)	(248)

### Our 2007 achievements – our B2B business





# **Our strategic partnerships business**

- RileysPoker
  - 2007 Land-links Partnership of the Year (egaming Awards)
  - Successful poker league in club ending in an online tournament
  - New integrated acquisition campaigns with Rileys marketing arm
- Tower Torneos
  - Deepening our foothold in the LATAM region
  - Constant growth in customer base
  - Active participation in 888's poker events while offering exciting poker tournaments in LATAM for the general population on 888's poker network
  - Continuous strong TV presence in the region



# **Our strategic partnerships business**

- LuckyAce strong successful launch
  - Currently already supporting three languages
  - Acquisition rate significantly surpassing the business plan
- Annual run rate already above \$10M







### POWERED BY 888



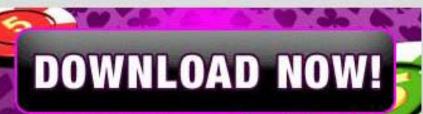
Home	+	
Club Finder	+	
Competition	+	
Poker League	+	
Calendar Of Events	ŧ	
Snooker & Pool	ŧ	
How To Register	÷	
How To Deposit	+	
FAQ's	ŧ	
Poker School	+	



#### SPECIAL RILEYSPOKER.COM OFFER

Register for a Money Play account and receive a voucher worth £5 towards a live cash game at your local Rileys club





#### Welcome to RileysPoker.com.

Rileys Poker is powered by 888.com, the world is leading online casino and live poker room.

You can play poker online everyday against other poker club members for your chance to win the cash pot as well as other great prizes from RileysPoker.com and 888.com. Join the poker leagues for an amazing poker experience!

Rileys is your King of Clubs with over 170+ Pool and Snooker outlets nationwide. Rileys Poker is now offering you the best in fun friendly and quality LIVE POKER in



#### Benefits

Register with RileysPoker.com and receive:

- Fantastic bonuses
- The chance to win great prizes, free Rileys club memberships, snooker cues and tickets as well as great RileysPoker.com prizes
- The chance to play snooker against an 888 com sponsored snooker player
- Free entry into selected Rileyspoker.com and 888.com online freerolls







### Our growth in 2008 and beyond





# Where will growth come from

- Ongoing growth in our core B2C business
- Quick growth in the B2B (strategic partnerships) business
- Strategic deals which will potentially change our business in some areas such as:
  - New licences in different countries
  - Forming local joint ventures in specific markets
- M&A
- Launching a new business



# **Our 2008 Strategy Focus**

- Our proven strategy remains valid for 2008
- Accelerated product development based on 2007 infrastructure improvements
- Broadened innovative marketing in more geographies
- Further increase in cross-selling and upselling
- Additional entertainment and community features







### A taste of 2008



# Everybody wants to be an 888lady

To claim your free \$10, simply enter the code \$11.



#### Win a £5,000 shopping spree.

Just log in and play between March 3rd – 16th for a chance to shop 'II you drop with a personal shopper in London's West End. So come on ladles – what are you waiting for? See you at **888/adles.com** 







	1	Member Login	Ou	r Progressive Jackpo	ot Total 🔶 👘	£934.58
	User	mame:	Password:		PLAY BIN	GO NOW!
	Forg	ot username/passi	word?	GO	No Downloa	d Required
HOME	REGISTER	GAMES GALORE!	PROMOTIONS	LADIES LOUNGE	GETTING STA	RTED HELP

#### Latest Winners

lee118	£36,926.79		
mommystef	£14,093.16		
GroovyChic	£9,611.01		

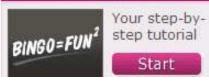
#### Our Top Treat



#### More Treats

- E8,888 Guaranteed Coverall
- E888,888 Coverall
- ▶ Team Bingo
- Refer a Friend
- and even more ...

#### Learn to Play Bingo



### Ladies Lounge

Come & see what's happening in the 888ladies community

read more



### Team Bingo

Team up with your bingo mates to win a share of £3000



No deposit required

JOIN NOW

### Testimonials

Get S10 FREE

"Thank you 888ladies for the incredible experience! This is by far the best bingo room..."





## 888zhenren

- Zhenren is "Live" in Chinese
- 888zhenren is 888's Asian brand
  - Asian sport betting
  - Live dealer casino
- Two local partners
  - Entertasia (Macau/Pillipines) live dealer technology
  - E-sky (Malaysia) Asian sport betting











E







# 888sport

Galloping horses. Heart stopping. Especially when there's money riding on them. There's one thing better than your team winning. You winning.



888sport



F1 Grand Prix de Australia

# CHAMPIONS LEAGUE CHELSEA V OLYMPIAKOS CLICK HERE - Enjoy the game -





# 8888 3 reasons why it's the lucky number!

### Cheltenham World Hurdle

Thursday 3.15pm live on Channel 4 To celebrate the launch of 868sport we proudly present three great offers on today's feature race; We'll refund your stake if your horse comes 8th We'll refund your stake if your horse fails at the

- We'll refund your stake if your horse is beaten into
- 2nd by a winning distance of 8 lengths or more For the biggine range of Chiefenham Pethod prices and all other

sporting events go www.888sport.com



¡Haz clic aquí para apostar ahora!





THE BIGGEST RANGE OF MARKETS IN PLAY BETTING ON EVERY MATCH FOLLOW THE ACTION LIVE



HOME

PRIZE DRAW TRICK SHOT COMPETITION

BETNOW

24 HOUR SUPPORT



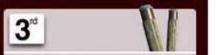
# Enter the Prize Draw Competition and you could win...



The opportunity to present the 888.com World Snooker Championship Trophy to the 2008 Champion. The prize includes a pair of VIP tickets to the final, hospitality, pictures with the newly crowned champion and trophy and an invite to the official after final party.



Two tickets to the semi-final and final of the 888.com World Snooker Championship 2009.



Signed cue from John Higgins, 888.com World Snooker Champion 2007.

ENTER COMPETITION

888.com World Snooker Championship Draw Webcast



The complete draw for the 888.com World Snooker Championship 2008





Apply for tickets to the 888.com World Snooker Championship



Coming soon!

Enter the Trick Shot Competition and you could win...

A day's snooker coaching with Ronnie 'The Rocket' O'Sullivan and the chance to interview him for the website and 888.com's own 'Eight Magazine'.



Involve the audience whether it's a magic trick or snooker trick shot, involving the audience adds another dimension to the performance.

Tip 1

More trick shot tips...



Home WPC Schedule Final event This week's special How to play FAQ T&C's

### \$3 million prize pool guaranteed

Take the crown and the throne of worldwide poker dominance!

The World Poker Crown (WPC) is 888.com's biggest ever poker tournament with guaranteed prizes of \$3 million and a guaranteed first prize of \$1 million!

Anyone can take the WPC championship so this is your chance to go down in poker history as the king (or queen) of poker. Play against players from around the world in satellite tournaments starting at just \$1!

Be one of the 8 players at the final table and play live on TV for the WPC title and \$1 million prize. The WPC Final Event will take place at Perlada Castle in Barcelona, Spain from May 6 to May 10.



### **Responsible Gaming**





# **Responsible Gaming**

- Led by a dedicated full-time executive
- Huge progress in the field:
  - Gamcare certificate
  - Better training of our employees
  - Closer ties to organizations dealing with problem gaming
- Next generation automated systems we will use to detect problem gaming in development stages











# **Regulatory updates**

- USA no change
- EU:
  - Placanica
  - Infringement letters
  - Move toward licensing
- Other:
  - Most jurisdictions evolving toward a properly regulated environment
  - Some jurisdictions remain vague









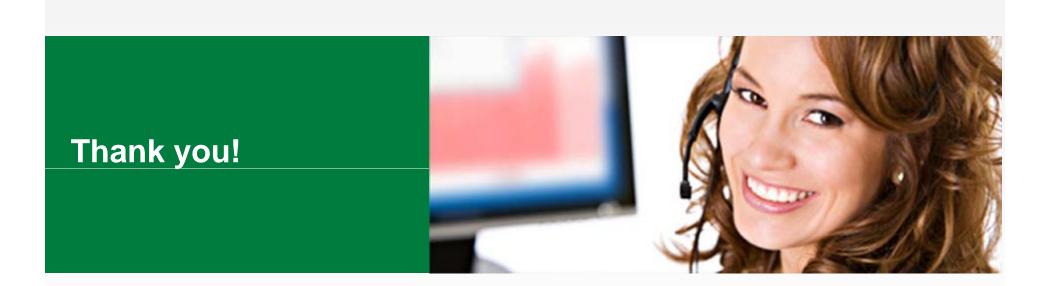
### Summary



# **Summary**

- Very strong year
- Great infrastructure for growth in 2008 and beyond
- Closed most product gaps
- Positive regulatory development
- Major achievements in responsible gaming
- Overall a great year
- Confident of further growth in 2008













# **Industry Awards 2007**

 Best Betting and Gaming Company Leisure Report Awards 2007

Named "Best Betting and Gaming Company" at the Leisure Report Awards 2007 in London. The Leisure Report Awards are given to companies whose vision, originality and overall performance demonstrate excellence and enrich the industry as a whole.

- Gold Readers Choice Award for TOP CASINO
   The Gambling Online Magazine Awards 2007
- "888.com proved its enduring appeal at the prestigious GOM Awards in 2007, snatching the Gold Reader's Choice Award for Top Casino. In the online gaming world".









# **Industry Awards 2007**

- Casino of the Year Egaming Awards 2007
- 888.com scored a hat-trick at the 2007 eGaming awards, beating off stiff competition and winning Best Online Casino for the third year in a row, thanks to "technical excellence and reaching for the highest levels of performance."
- Best land links Partnership
  - Egaming Awards 2007
- "888's partnership with Rileys ... enabled 888 to reach out in a meaningful way to its target market and strengthened its brand across the UK's largest chain of snooker clubs."









### Appendix II Quarterly KPIs





# **Casino and Poker KPIs**

- NGR for Q4 2007 is **\$56.7m**
- 40% increase from Q4 2006 and 19% increase from Q3 2007





# **Casino and Poker KPIs**

- Casino and Poker active customers in Q4 2007 at 209,918
- 11% increase from Q4 2006, the same as Q3 2007





# **Casino and Poker KPIs**

- Q4 2007 NGR per active customer is \$270
- 26% increase from Q4 2006 and 19% increase from Q3 2007





# **Casino KPIs**

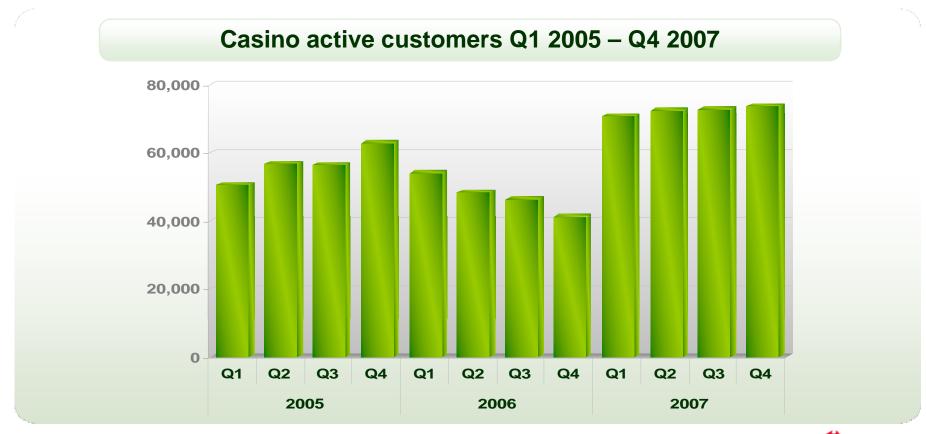
- Casino NGR for Q4 2007 is \$35.3m
- 60% increase from Q4 2006 and 22% increase from Q3 2007





# **Casino KPIs**

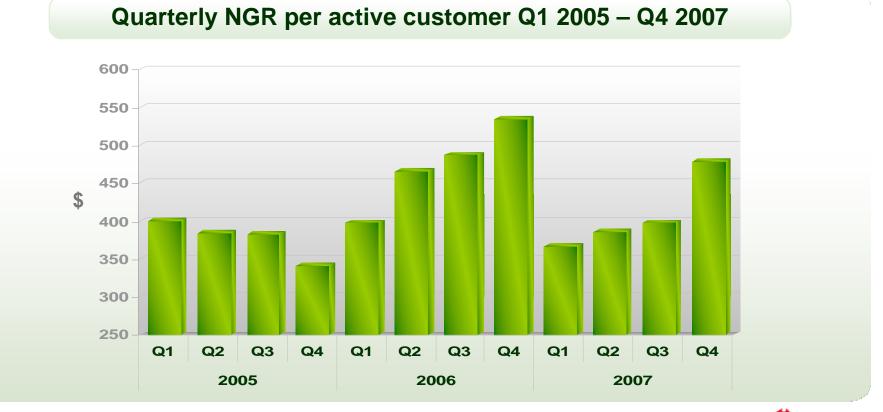
- Casino active customers for Q4 2007 at **73,737**
- 79% increase from Q4 2006 as a result of revised KPI, 1% increase from Q3 2007





# **Casino KPIs**

- Q4 2007 NGR per active customer is \$478
- 20% up from Q3 2007, 11% decrease from Q4 2006 as a result of revised KPI





# **Poker KPIs**

- Poker NGR for Q4 2007 is **\$21.4m**
- 17% increase from Q4 2006 and 15% increase from Q3 2007





# **Poker KPIs**

- Poker active customers for Q4 2007 at 170,401
- 15% increase from Q4 2006 and 1% increase from Q3 2007





# **Poker KPIs**

- Poker Q4 2007 NGR per active customer is \$126
- 1% increase from Q4 2006 and 14% increase from Q3 2007



