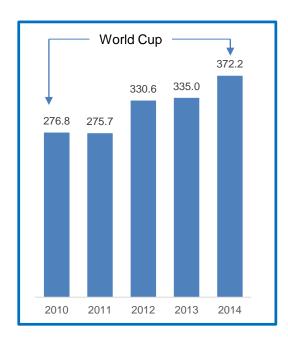
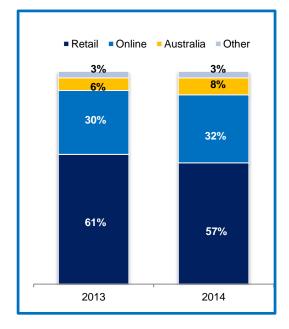
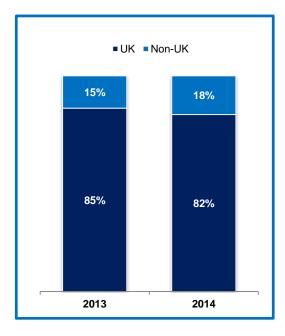


2014: a record year







£372.2m

Record operating profit¹, up 11%

40%

of net revenue from digital businesses²

18%

of net revenue from international markets



Operating profit/loss is defined as pre-exceptional profit/loss before interest and tax, and the amortisation
of specific identified intangible assets recognised on acquisitions

Online and William Hill Australia

Resilient Retail performance



Amounts wagered	+1%
Sports results impacted OTC gross win	-5%
Gaming machine gross win	+5%
Good cost control	+0%
Operating profit	-2%



Continued strong Online performance



Net revenue	+18%
Record World Cup gross win	+142%
Mobile Sportsbook net revenue	+48%
Mobile gaming net revenue	+117%
Operating profit	+20%



Good progress in Australia



- Right-sizing the operation
- Restructuring the marketing investment
- tomwaterhouse.com synergies
- Additional horse racing payment
- Operating profit +106%



A year of record operating profit

	52 weeks ended 30 Dec 2014 £m	52 weeks ended 31 Dec 2013 £m	% Change
Net revenue	1,609.3	1,486.5	+8%
Operating profit	372.2	335.0	+11%
Basic, adjusted EPS (p)	29.9	28.8	+4%
Dividend per share (p)	12.2	11.6	+5%

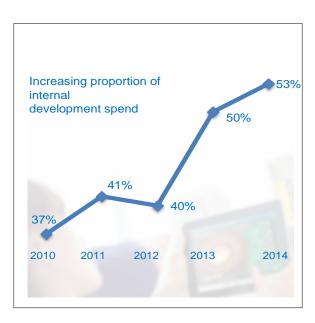




Our strategy







OMNI-CHANNEL

INTERNATIONAL

TECHNOLOGY

Increased diversification



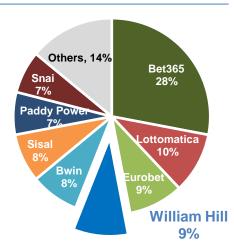
Omni-channel



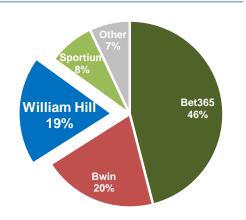


International

Italy Sportsbook market share¹



Spain Sportsbook market share²



Italy and Spain

- Growing market share
- Italy net revenue +39%
- Spain net revenue +64%

William Hill US

- Loss-making in 2012 to c£10m profit in 2014
- 40% of turnover from mobile
- 56% of Nevada sports books

William Hill Australia

- New CEO and leadership team
- Improving user experience and product range
- Reshaping the client base
- Rebranding as William Hill

Source: AAMS

Source: company estimates

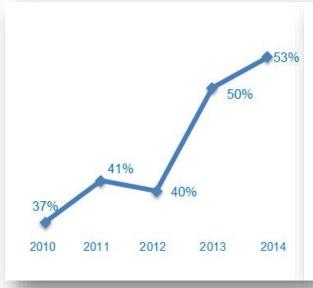


Technology

Increasing proportion of internal development spend

Project Trafalgar – control of front-end and responsive design

Bonus engine for Vegas and Live Casino

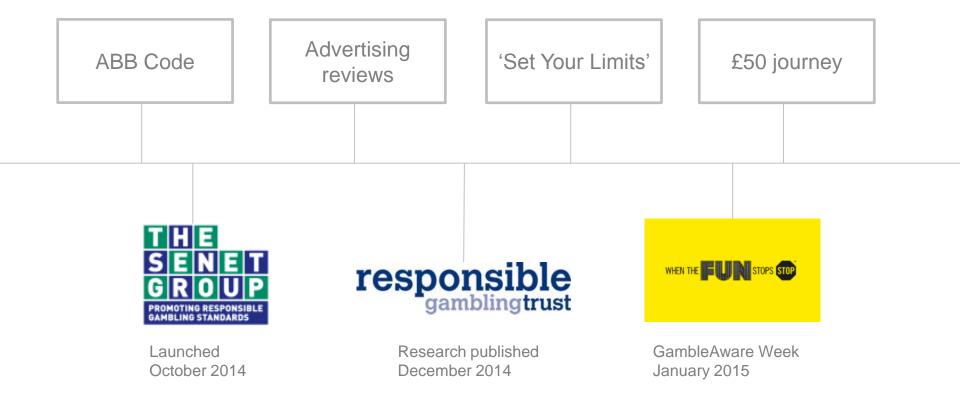








Substantial progress on responsible gambling





1/9	
7/4	<u>Labour</u>
7/2	Liberal Democrats
4/1	Conservatives
6/1	Conservatives
8/1	SNP&
8/1	Labour Liberal Democrats
25/1	DUP
28/1	Labour
33/1	Conservatives Labour
50/1	

Hung Parliament

Labour minority government

Conservative-Liberal Democrat coalition

Conservative minority government

Conservative majority

Coalition involving SNP

Labour-Liberal Democrat coalition

Coalition involving DUP

Labour majority

Conservative-Labour coalition

Coalition involving Greens







This is an ordinary resolution

To receive the annual report and accounts for the 52 weeks ended 30 December 2014.

FOR	592,906,072	99.92%
AGAINST	497,551	0.08%
WITHHELD	285,685	



This is an ordinary resolution

To approve the annual report on remuneration for the 52 weeks ended 30 December 2014.

FOR	586,568,233	99.56%
AGAINST	2,570,863	0.44%
WITHHELD	4,551,802	



This is an ordinary resolution

To declare a final dividend on the ordinary shares of 8.2p per share for the 52 weeks ended 30 December 2014.

FOR	593,133,516	99.98%
AGAINST	138,403	0.02%
WITHHELD	423,001	



This is an ordinary resolution

To elect James Henderson as a director of the Company.

FOR	589,132,985	99.28%
AGAINST	4,259,953	0.72%
WITHHELD	301,983	



This is an ordinary resolution

To re-elect Gareth Davis as a director of the Company.

FOR	579,932,095	97.90%
AGAINST	12,469,895	2.10%
WITHHELD	1,292,930	



This is an ordinary resolution

To re-elect Neil Cooper as a director of the Company.

FOR	588,973,680	99.26%
AGAINST	4,416,951	0.74%
WITHHELD	304,289	



This is an ordinary resolution

To re-elect Sir Roy Gardner as a director of the Company.

FOR	588,722,806	99.21%
AGAINST	4,665,500	0.79%
WITHHELD	306,615	



This is an ordinary resolution

To re-elect Georgina Harvey as a director of the Company.

FOR	589,134,460	99.28%
AGAINST	4,263,925	0.72%
WITHHELD	296,536	



This is an ordinary resolution

To re-elect Ashley Highfield as a director of the Company.

FOR	588,745,998	99.22%
AGAINST	4,639,479	0.78%
WITHHELD	309,444	



This is an ordinary resolution

To re-elect David Lowden as a director of the Company.

FOR	588,769,053	99.22%
AGAINST	4,630,904	0.78%
WITHHELD	294,964	



This is an ordinary resolution

To re-elect Imelda Walsh as a director of the Company.

FOR	588,605,382	99.21%
AGAINST	4,683,415	0.79%
WITHHELD	404,496	



This is an ordinary resolution

To re-appoint Deloitte LLP as auditor of the Company until the conclusion of the next AGM of the Company at which the accounts are laid.

FOR	585,571,595	98.68%	
AGAINST	7,852,502	1.32%	
WITHHELD	270,823		



This is an ordinary resolution

To authorise the directors to determine the remuneration of the auditor of the Company.

FOR	591,177,430	99.62%	
AGAINST	2,258,283	0.38%	
WITHHELD	257,037		



This is an ordinary resolution

To authorise the Company or any of its subsidiaries to make donations to political organisations and to incur political expenditure.

FOR	589,673,761	99.39%
AGAINST	3,613,263	0.61%
WITHHELD	406,786	



This is an ordinary resolution

To renew the directors' authority to allot relevant securities to a maximum of two-thirds of the Company's issued share capital.

FOR	538,557,322	90.78%
AGAINST	54,698,350	9.22%
WITHHELD	439,249	



To renew the directors' authority to disapply pre-emption rights to a maximum of 5% of the Company's issued share capital, when allotting equity securities for cash.

FOR	592,768,349	99.91%	
AGAINST	560,980	0.09%	
WITHHELD	365,592		



To renew the Company's authority to make market purchases of its own ordinary shares up to a maximum of 10% of the issued share capital.

FOR	593,206,368	99.97%	
AGAINST	204,550	0.03%	
WITHHELD	283,983		



That a general meeting, other than an annual general meeting, may be called at not fewer than 14 working days' notice.

FOR	550,286,163	92.73%
AGAINST	43,148,236	7.27%
WITHHELD	260,522	



