## Results for the Year Ended 31 December 2011







#### BRIAN MATTINGLEY, CEO | INTRODUCTION



# Agenda

- Brian Mattingley | Introduction
- Aviad Kobrine | Financial Review
- Itai Frieberger | Operational Review
- Brian Mattingley | Summary
- Q&A





# Key Highlights

Exceptional growth across all major metrics

- Revenue **\$331m**, **up 26%** on 2010
- EBITDA<sup>1</sup> **\$56m**, **up 94%** on 2010
- EBITDA Margin<sup>1</sup> 17% vs. 13% in H1 2011 and 11% FY2010
- Cash position **\$82m** \$37m corporate cash, \$45m customers
- Record player numbers
- Wink Bingo payments made

<sup>†</sup> All figures in this presentation are extracted from 888's financial statements as published where available.

Totals may not sum due to rounding.

<sup>1</sup> Excluding restructuring costs, share benefit charges and goodwill write-off



#### **Delivering on Strategy**

- Core B2C focus
- Growth through volume
- Increased marketing spend but lower marketing ratio
- Invested in infrastructure
- Improved margin
- Active in new markets
- Rationalised B2B contracts
- Mytopia stabilising
- Management team in place, meeting expectations





#### **Regulated Markets**

#### **Core Strand of Strategy**

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- Italy 5% Market Share with low level of investment
- Spain License application & software adaptation
  - Launch circa July 2012
- Germany License application & software adaptation
  - CIE contract
    - Nevada License Application
    - Software adaptation strong platform
    - Negotiations with significant other partners



#### **Outlook and Opportunities**

- Continued focus on core strategy
- Continue to develop pipeline of sizeable B2B contracts
- Regulative framework
- New Markets
  - Europe, investment necessary
  - U.S. blue ocean
- Expected return to dividend





#### AVIAD KOBRINE, CFO | FINANCIAL REVIEW



# Highlights

- Highest yearly revenue ever \$331m, up 26%
- Revenue B2C up 28% to \$284m
- Revenue Casino B2C up 27% to \$148m
- Revenue Poker B2C up 58% to \$61m
- Casino & Poker B2C first time depositors up **55%**, led by Poker
- Active Players Casino & Poker B2C up 102%
- EBITDA<sup>1</sup> up **94%** to **\$56m**
- EBITDA<sup>1</sup> margin up to **17%**
- Cash at year end \$82m

<sup>+</sup> All figures in this presentation are extracted from 888's financial statements as published where available.

Totals may not sum due to rounding. All comparisons on a Yearly basis.

<sup>1</sup> Excluding restructuring costs, share benefit charges and goodwill write-off.





## **Profit and loss account**

- 2011 Total Revenue up **26%** to **\$331m** (2010 : \$262m)
- EBITDA up 94% to \$56m (2010 : \$29m), improved profitability

0000	\$m	2011	2010	FY'11 / FY'10
	Revenue	331.1	262.1	26%
	Operating expenses <sup>2,3</sup>	108.6	97.2	
	Research and development expenses <sup>3</sup>	29.9	21.8	
	Selling and marketing expenses	102.3	91.5	
	% of Revenues	31%	35%	
	Administrative expenses <sup>3,4,5,7</sup>	27.5	21.6	
	Gaming Taxes and duties	7.3	1.4	
	EBITDA <sup>3,4,5,7</sup>	55.6	28.6	94%
	% of Revenues	17%	11%	
	Depreciation & Amortization	(13.0)	(12.3)	
	Interest , F/X, other <sup>6</sup>	(13.1)	(1.2)	
	Profit before tax <sup>3,4,5,7</sup>	29.5	15.1	
	Taxation	(3.9)	(2.7)	
	Profit after tax <sup>3,4,5,7</sup>	25.6	12.4	
	Basic Earning per Share <sup>3,4,5,7</sup>	7.4 ¢	3.6 ¢	

<sup>1</sup> Rounded <sup>2</sup> Excluding depreciation & amortisation. <sup>3</sup> Excluding restructuring costs. <sup>4</sup> Excluding share benefit charges. <sup>5</sup> Excluding Mytopia goodwill write-off. <sup>6</sup> Interest (2011) paid at \$3.7m, the rest represent non-cash items.

<sup>7</sup> Excluding Mytopia write back of contingent consideration.



#### **B2C Daily Average Deposit Growth**

• March 2012 daily average deposits so far up 84% compared to July 2010



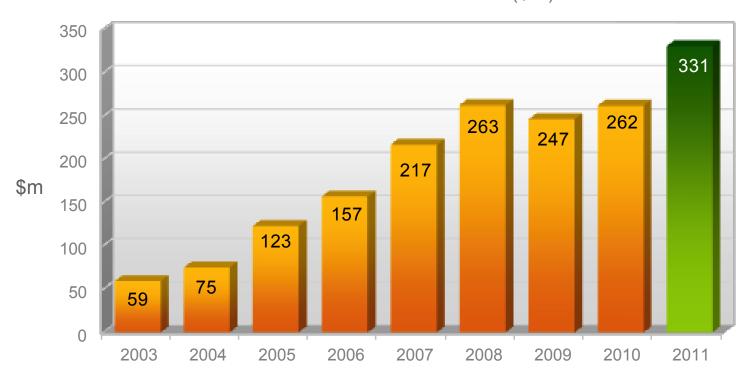
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\* Reflect the relative change of deposits translated to US\$



#### **Total Revenue**

- 2011 Total Revenue up 26% to \$331m (2010: \$262m)
- 2011 highest Revenue in 888 History
- Representing a CAGR of 24%



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Total Revenue 2003 – 2011 (\$m)

**888** 

\* Revenues for 2003-2009 are excluding US

#### **Total Revenue**

- Q4 2011 Revenue up **28%** to **\$91m** (Q4 2010: \$71m)
- Five consecutive quarterly revenue growth 0



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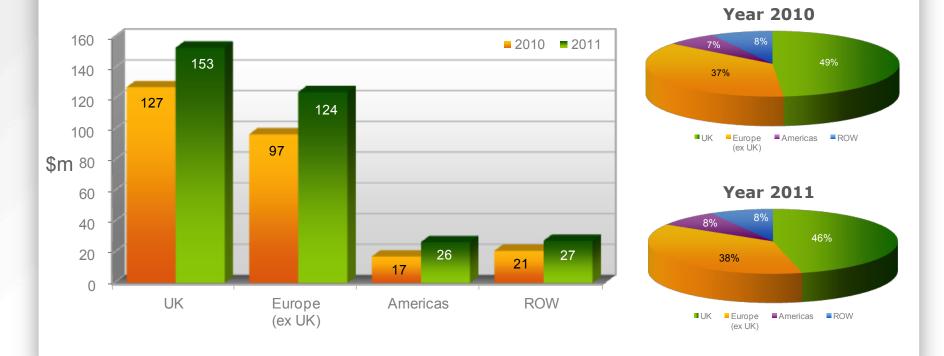
Quarterly Revenue 2010 – 2011 (\$m)



#### **Geographical Segmentation**

- Revenue growth across all markets : UK 20%, Europe 28%, Americas 55%, ROW 31%
- UK represents **46%** of Total Revenue in 2011

Geographic segmentation, Total Revenue 2010 and 2011



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\* Americas include the volumes of Mytopia Social Networks, including US



#### **Revenue B2C by Product**

• Casino up 27%, Poker up 58%, Bingo up 8%, Emerging Offering up 33%



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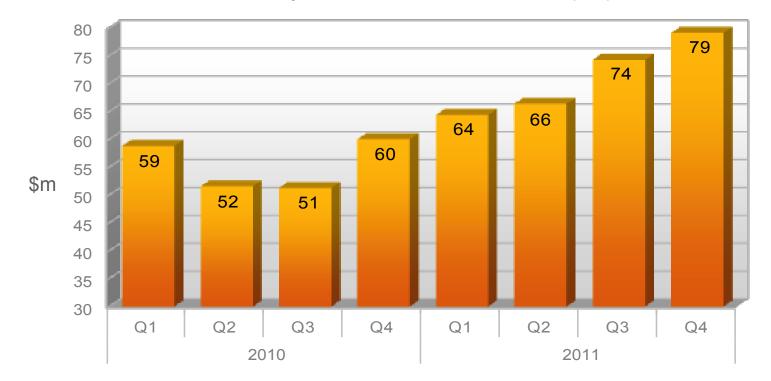
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#### **Revenue B2C**

• Q4 2011 Revenue up **32%** to **\$79m** (Q4 2010: \$60m)

Quarterly Revenue B2C 2010 – 2011 (\$m)



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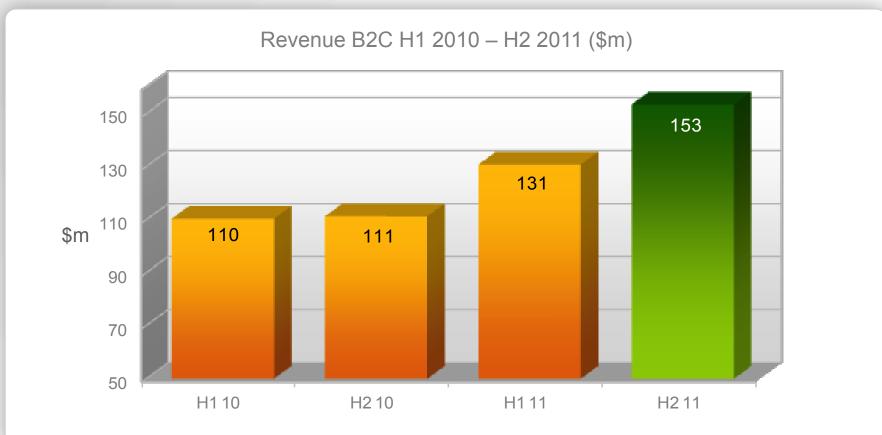
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#### **Revenue B2C**

• H2 2011 Revenue up **38%** to **\$153m** (H2 2010: \$111m)



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#### **Revenue Casino B2C**

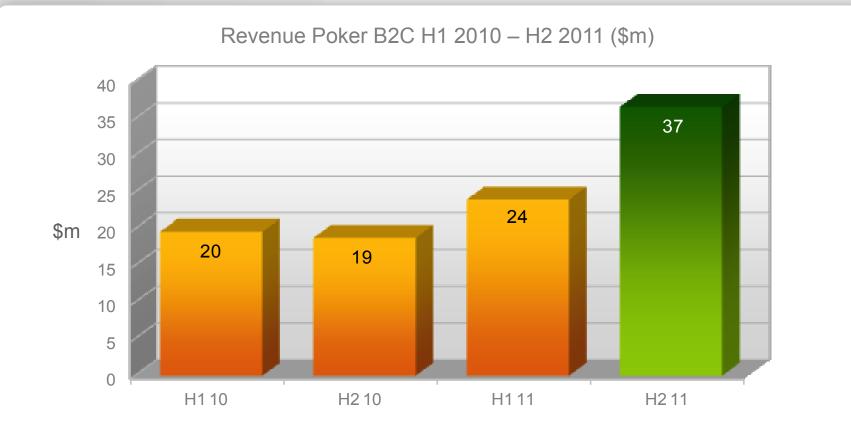
• H2 2011 Revenue up **37%** to **\$79m** (H2 2010: \$58m)

Revenue Casino B2C H1 2010 – H2 2011 (\$m) \$m H1 10 H2 10 H1 11 H2 11



#### **Revenue Poker B2C**

• H2 2011 Revenue up **95%** to **\$37m** (H2 2010: \$19m)



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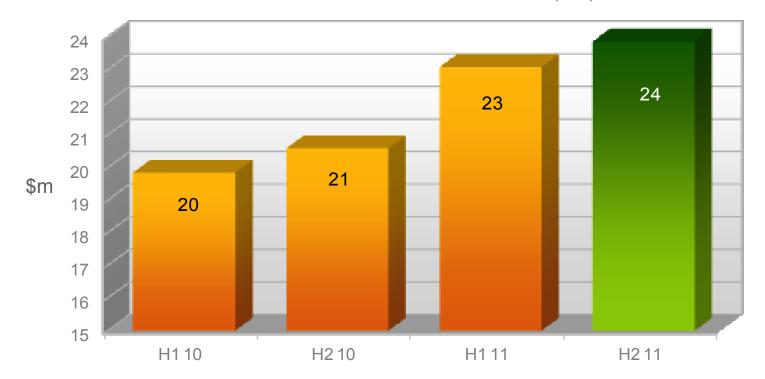
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#### **Revenue B2B**

• H2 2011 Revenue up **16%** to **\$24m** (H2 2010: \$21m)

Revenue B2B H1 2010 - H2 2011 (\$m)



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#### 888Casino Deposit Trend

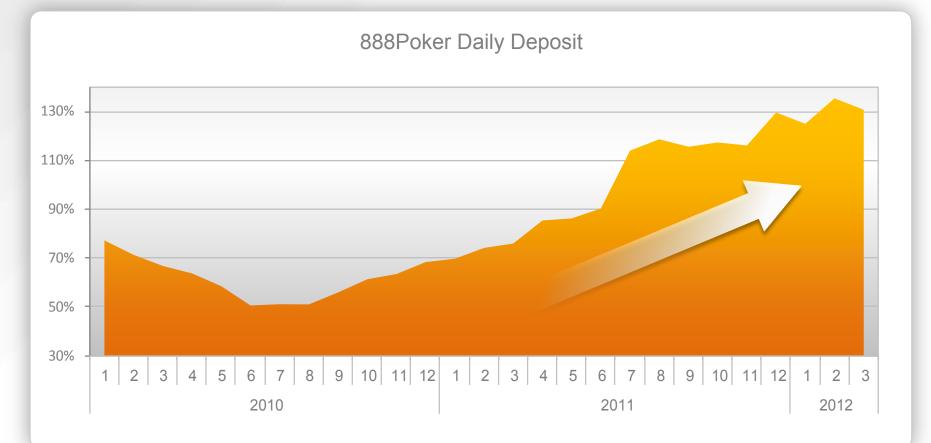
- 888Casino shows continues growth of deposits as of Q3 2010
- March 2012 daily average up 64% compared to July 2010





#### 888Poker Deposit Trend

- 888Poker product and CRM activities as of July 2010 translated into strong growth
- March 2012 daily average up **156%** above July 2010

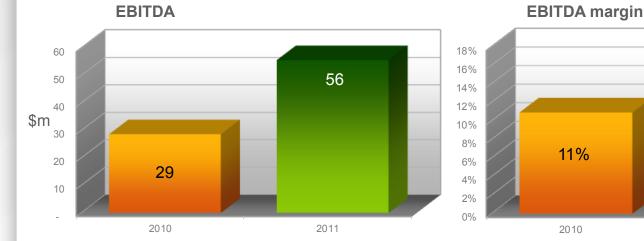




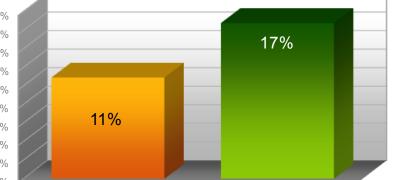
## **EBITDA and EBITDA margin**

- EBITDA up **94%** to **\$56m** (2010: \$29m)
- EBITDA margin up to **17%** (2010: 11%) 0

EBITDA 2010 vs. 2011



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2011

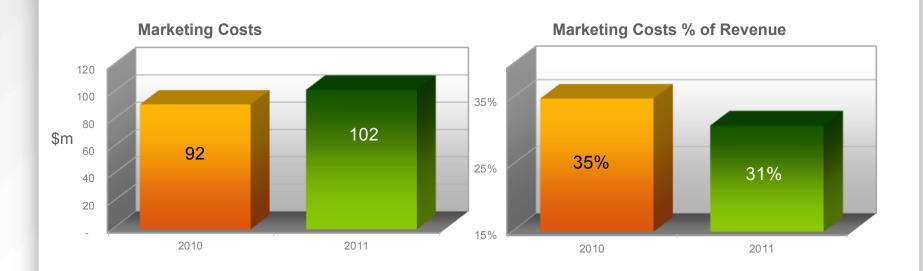
\* Excluding share benefit charges, depreciation, amortisation, restructuring and goodwill write-off



#### Marketing Cost Ratio

- Marketing ratio to Revenue in 2011 at **31%**
- 2011 B2C Casino & Poker CPA\* lower than previous year
- Higher efficiency in core business helped to increase profitability despite high investment in regulatory markets

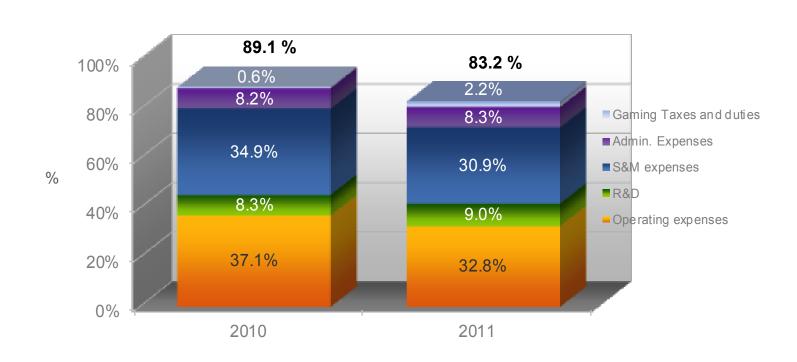
Marketing Costs 2010 vs. 2011





#### **Cost Structure**

- Cost percentage down to **83%** (2010 : 89%)
- Decrease of cost ratio despite the additional gaming tax costs



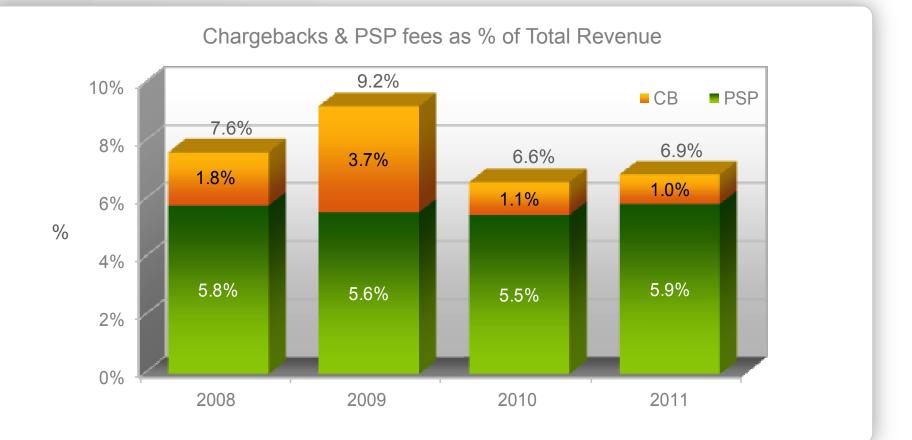
Cost as a % of Total Revenue 2010 vs. 2011

\* Excluding share benefit charges, depreciation, amortisation, restructuring and goodwill write-off



#### **Chargebacks & PSP fees - Group**

- CB & PSP at 6.9% of Total Revenue (2010: 6.6%)
- When comparing on a like for like basis to 2010, CB & PSP ratios are the same



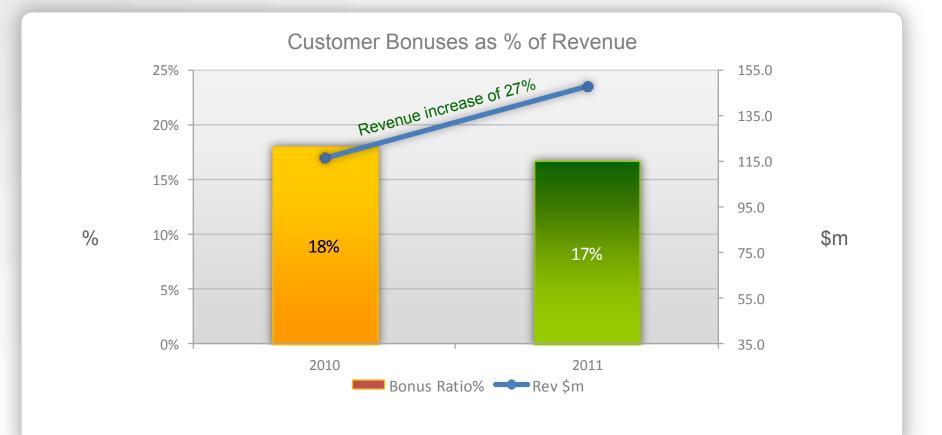
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#### **Customer Bonuses B2C Casino**<sup>1</sup>

Casino revenue growth continue to be driven by optimal use of bonuses and CRM efforts



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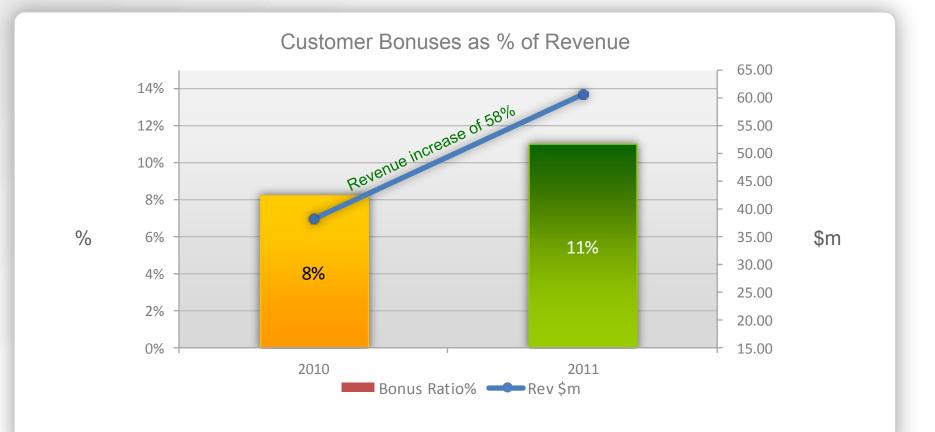
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<sup>1</sup>Excluding converted loyalty points

#### **Customer Bonuses B2C Poker**<sup>1</sup>

 Poker revenue growth continue to be driven by optimal use of bonuses and CRM efforts, leveraging the 2011 industry events



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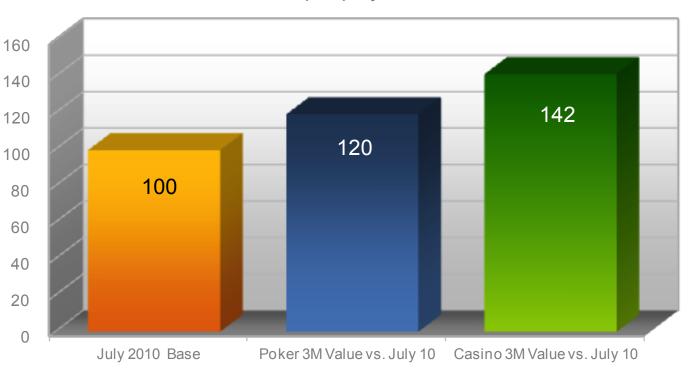
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<sup>1</sup>Excluding converted loyalty points

#### **Players' Value Over Time**

- Average revenue generated by new players during first 3 months (an indicator of life time value) increase over time (Jul 10 = 100)
- Casino first 3M up **42%** in value, Poker first 3M is up **20%**
- This reinforces the strong acquisition trend during FY 2011 and especially Q4

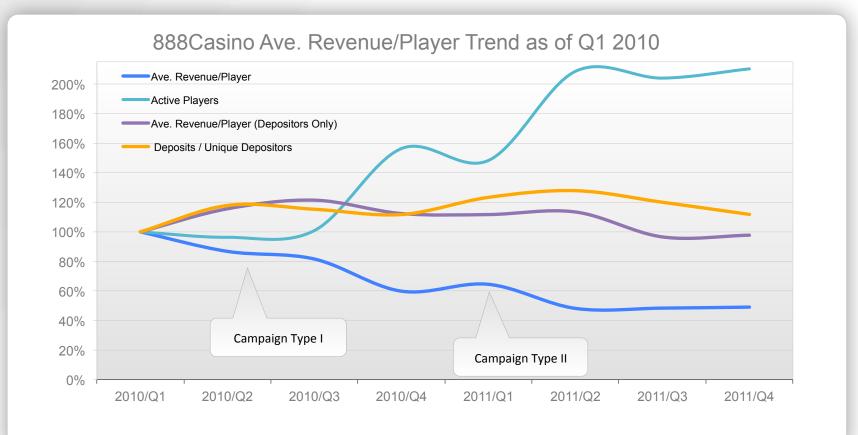


#### 3 Month Ave. Revenue per player B2C Casino & Poker



## **The Impact of Active Players**

- Average revenue/player is impacted by increase in actives
- Underlying deposits and LTV remain healthy



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#### Balance Sheet

\$m	31-Dec-11	31-Dec-10
Non-current assets		
Intangible assets	141.9	162.3
Property, plant and equipment	17.1	21.5
Deferred tax & Financial assets	0.6	0.8
Investment in equity accounted joint ventures	1.2	1.3
	160.8	185.9
Current assets		
Cash and cash equivalents	81.9	61.5
Trade and other receivables	26.5	24.3
Total Assets	269.1	271.8
Equity		
Share capital	3.3	3.2
Retained earnings and reserves	118.1	113.7
Total equity attributable to equity holders	121.3	117.0
Liabilities		
Current liabilities		
Trade and other payables	65.5	37.8
Customer deposits	45.0	34.7
Contingent consideration	37.4	78.0
Non-current liabilities		
Contingent consideration	-	4.2
Total equity and liabilities	269.1	271.8

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\* Rounded



#### **Cash Flow Statement**

\$m Year to 31 December	2011	2010
Cash flows from operating activities		
Profit before tax	5.8	10.6
Goodwill Write-off	20.7	_
Share benefit charges	2.9	2.3
Depreciation & amortisation	13.0	12.3
Change in current assets and liabilities	36.1	(6.2)
Other non cash adjustments	4.6	0.9
Cash generated from operating activities	83.1	19.9
Tax paid	(4.3)	(3.7)
Net cash generated from operating activities	78.7	16.2
Acquisitions of Wink & MyTopia	(46.1)	(12.3)
Purchase of property, plant and equipment	(4.6)	(8.6)
Acquisitions & internally generated intangible assets	(4.3)	(6.2)
Other investment activity	0.2	(1.1)
Net cash used in Investing Activities	(54.7)	(28.3)
Interset paid in respect of Wink Acquisition	(3.7)	-
Dividends paid and share buy-back	-	(14.0)
Net increase (decrease) in cash and cash equivalents	20.3	(26.0)
Cash and cash equivalents - beginning of year	61.5	87.5
Cash and cash equivalents - end of year	81.9	61.5

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\* Rounded



#### ITAI FRIBERGER, COO | OPERATIONAL REVIEW



#### **Goals and Focus**

- Continue growth in core products
- Leverage position with in-house marketing agency and proprietary technology
  - Successful marketing campaigns have led to significant increase in brand awareness
  - YoY growth in searches for '888 Poker' up 209%, '888 Casino' up 153%, and '888' up 93%
- Product innovation core games & platform enhancements
- Regulated market focus
  - Launch in Italy
  - Unique position in U.S. market
- Enhance technological infrastructure
- Strong customer acquisition and retention opens up B2B possibilities



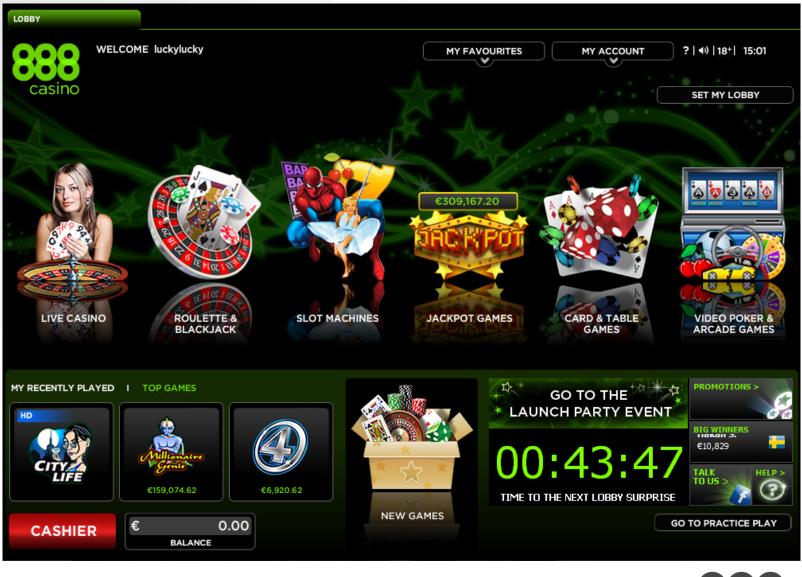
#### **Casino and Games**

- Potential growth via marketing and product
- New Casino product Casino 50
- 888 Games Studio and the GGP platform
- Mobile
- Segmented CRM analytics
- Multi brands and cross-sell throughout the platform





#### Casino 50





#### UK Casino – Searches for '888 and Casino'

- Successful marketing campaigns cause spikes in searches
- Strength of our product and CRM lead to ongoing uplift



#### 888poker

- Leverage strong market position 0
- "We play different" strategy 0
- External brands (LG & Ryanair) 0
- Regulations 0
- On Tablets iOS & Android 0
- Poker Infra 0





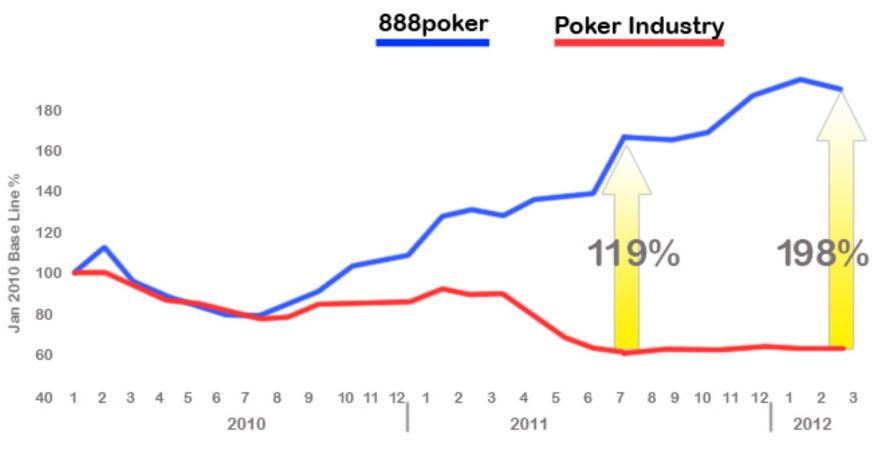
eGaming Review Awards 2011

Poker Operator of the Year





#### 888poker – Keeping the Trend

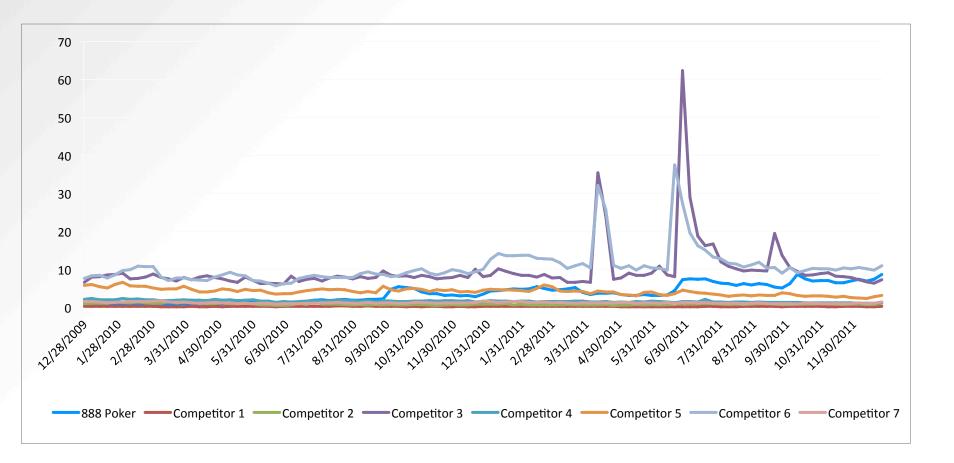


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#### **UK Poker – Searches by Brand Name**

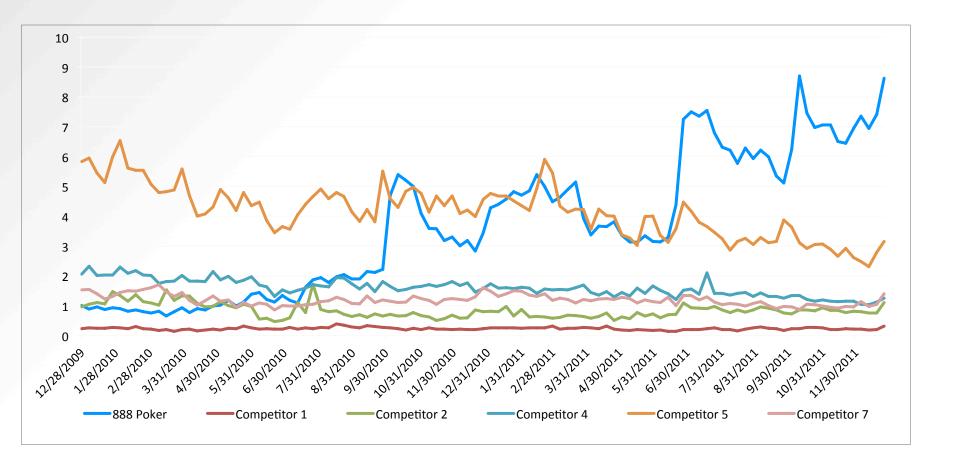






#### **UK Poker – Searches by Brand Name**

• 888Poker now second most searched for poker brand in UK







#### Bingo

- Focus on player value
- Bingo no back office
- More Games
- 27 new skins, 3 new Networks
  - BigBrother bingo
- Going forward:
  - Bonuses, Jackpots
  - Mobile





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## Sport

- 2011 into 2012
- Operational optimisation
- Capitalising on FIFA World Cup
- Euro12 and Olympic Games
- Sport is an opportunity for 888





- Widespread appraisal of contracts
- Launched CasinoFlex with leading Italian brands
- Caesars Interactive Entertainment
- More US deals anticipated







#### BRIAN MATTINGLEY, CEO | SUMMARY



## Summary

- Focused, talented management team
- Focused on core strategy
- Innovative products embraced by customers
- Robust trading and strong cash generation
- Quality partnerships in new markets
- Investing now for longer term





Q&A

