

#### **RESULTS FOR THE SIX MONTHS ENDED**

30 JUNE 2014

### AGENDA

Brian Mattingley	I	Introduction
Aviad Kobrine	I	Financial Review
Itai Frieberger	I	Operational Review
Brian Mattingley		Summary
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### SUMMARY OF RESULTS – H1 2014

- Another set of record results
- Revenue up 13% to \$225m
- Adjusted EBITDA<sup>1</sup> up **27%** to **\$49m**
- PBT (net of finance) \$36.5m up 25%
- Generated **\$47m** cash an increase of **22%** on H1 2013
- Corporate Cash net of customer liabilities at half year **\$60m** up 50% on H1 2013
- Interim Dividend of **3.5c** per share an increase of **17%**
- Current trading remains strong in line with revised expectations



<sup>1</sup> As defined in the 2014 Half-yearly Report.

### **GROWTH ACROSS ALL KEY PRODUCTS**

- UK Mobile revenue doubled now 29% of UK revenue
- Sport revenue increased by 102%
- Poker continues to buck negative industry trends, growing 3%
- Bingo restructure is delivering with 9% growth
- Casino delivered 14% revenue growth
- Maintained our market share in Spain and meaningful presence in Italy
- B2B revenue increased by 40%
- Successful launch in US
- Current trading well ahead of previous year



# **GROWTH DRIVERS IN H2**

- New In-House and 3<sup>rd</sup> party content in Casino
- Increased content on Mobile
- Further off-line marketing in Sport and geographical spread
- Slots regulated in Spain
- Launch of Spanish sportsbook
- Mobile launched in Italy
- US opportunities





### AVIAD KOBRINE, CFO | FINANCIAL REVIEW

# **PROFIT AND LOSS ACCOUNT**<sup>1</sup>

\$m	H1 14	H1 13	
Revenue	225.1	200.1	13%
Operating expenses <sup>2</sup>	71.5	61.3	
Research and development expenses	19.3	15.2	
Selling and marketing expenses	69.6	72.1	
Administrative expenses <sup>3</sup>	15.7	12.8	
Adjusted EBITDA <sup>3</sup>	49.0	38.6	27%
% of Revenues	21.8%	19.3%	
Depreciation and Amortisation	8.6	6.8	
Share benefit charges and other	(0.5)	1.1	
Share of Joint ventures loss	4.4	1.5	
Profit Before Tax and Finance	36.5	29.2	25%
Finance (F/X and others)	2.5	(6.3)	
Profit Before Tax	34.0	35.5	
Taxation	3.6	3.4	
Profit after tax	30.4	32.1	
Adjusted EPS <sup>4</sup>	9.7 ¢	9.9¢	

<sup>1</sup> Totals may not sum due to rounding.

<sup>2</sup> Excluding depreciation of US\$4.5 million (H1 13: US\$4.1 million) and amortisation of US\$4.1 million (H1 13: US\$2.7 million).

<sup>3</sup> Excluding share benefit credit of US\$0.5 million (H1 13: charges of US\$2.5 million)

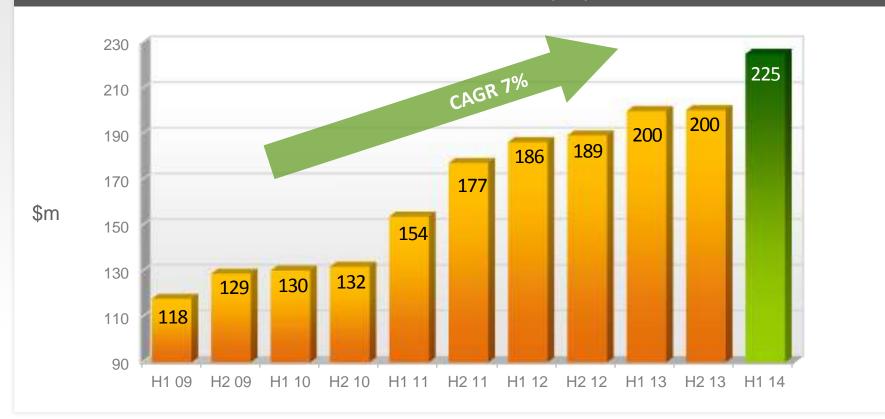
<sup>4</sup> As defined in note 4 to the financial statement



## REVENUE

- H1 2014 revenue up **13%** to **\$225m** (H1 13: \$200m)
- Another record period
- Strong core products performance, in part driven by enhanced mobile offering

#### Revenue H1 09 - H1 14(\$m)

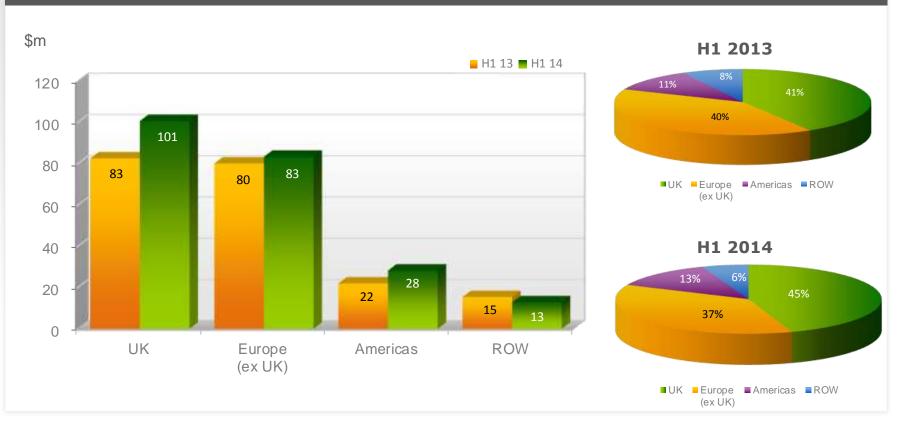




### **GEOGRAPHICAL SEGMENTATION**

- Revenue growth in UK 22%, Europe (ex. UK) 4%, Americas 28%, ROW down 17%
- UK growth driven Casino, by mobile success and Bingo turnaround

#### Geographic segmentation, Total Revenue H1 13 and H1 14





### **GEOGRAPHICAL GROWTH BY REGION/PRODUCT**

- Strong growth in the UK, boosted by Mobile penetration
- Revenue in both Casino and Poker increased across all regions

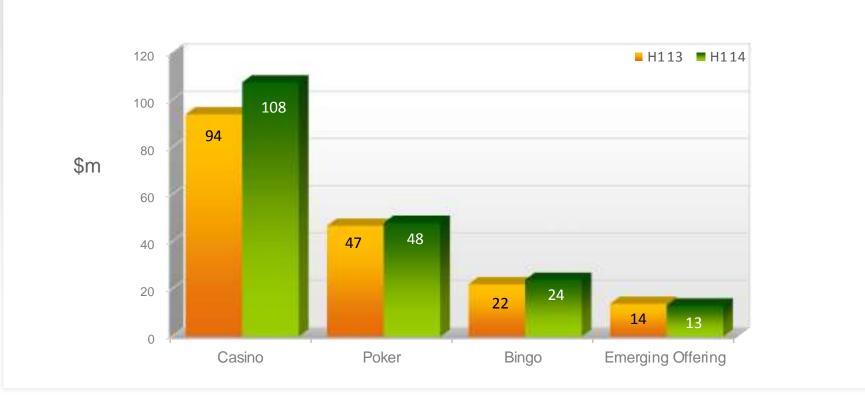
#### Casino & Poker B2C Revenue Growth in H1 14 vs. H1 13 Casino **Poker** 9% 40% 8% 35% 7% 37% 7% 30% 6% 25% 5% 6% 20% 4% 15% 3% 10% 2% 3% 5% 8% 8% 1% 2% 1% 0% 0% UK ROW Americas Europe UK ROW Americas Europe (ex UK) (ex UK)



# **REVENUE B2C BY PRODUCT**

- Strong Casino performance lead revenue growth
- Bingo turnaround
- Casino up 14%, Poker up 3%, Bingo up 9%, Emerging Offering down 6%

#### Revenue B2C H1 14 vs. H1 13 (\$m)

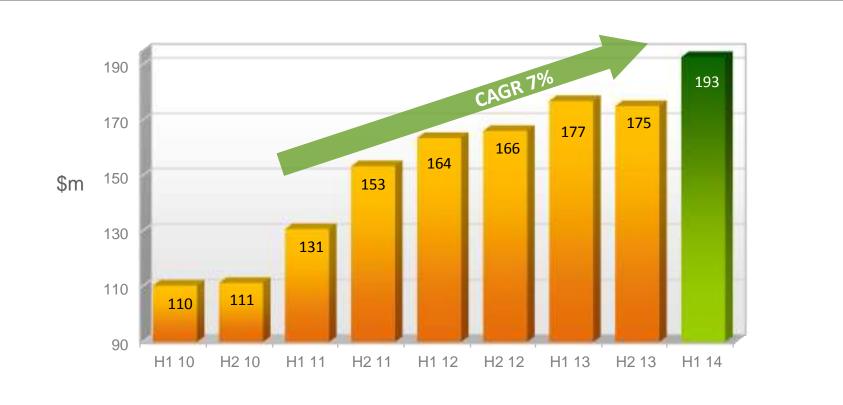




### **REVENUE B2C**

- H1 14 revenue up 9% to \$193m (H1 13: \$177m)
- 7% CAGR
- Strong H1 despite June FIFA World Cup

#### Revenue B2C H1 10 - H1 14 (\$m)

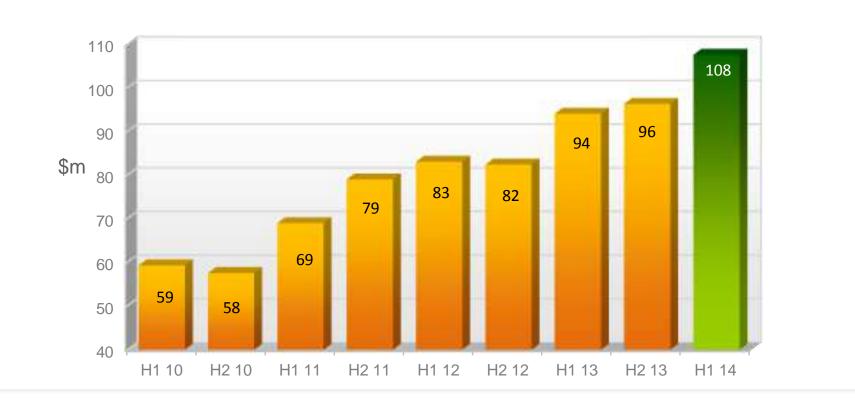




### **REVENUE CASINO B2C**

- H1 2014 revenue up **14%** to **\$108m** (H1 13: \$94m)
- Casino strong revenue growth continued to be driven by rich offering across platforms, effective marketing and CRM, driving player value higher







### **REVENUE POKER B2C**

- H1 2014 revenue up **3%** to **\$48m** (H1 13: \$47m)
- Maintaining our No. 2 position in global poker rankings\*
- Delivering revenue growth in a mature market

#### Revenue Poker B2C H1 10 – H1 14 (\$m)





\* Source Pokerscout.com July 2014

### PLAYERS' VALUE

- Stable Poker value
- Continued increase in Casino value
- Demonstrates quality of revenue



HOLDINGS

### **CASH FROM OPERATIONS**

- High conversion of cash continues, 95% of Adjusted EBITDA (H1 13: 99%)
- Corporate cash net of customers deposits increased 50% to \$60m (H1 13: \$40m)

#### Cash position H1 14 vs. H1 13 Cash from operations (% of adj. EBITDA) **Corporate cash net of customers** \$m % 65.0 100% 60.0 90% 55.0 80% 50.0 70% 99% 60.0 95% 45.0 60% 50% 40.0 40% 35.0 30% 30.0 40.0 20% 25.0 10% 20.0 0% 15.0 H1 13 H1 14 H1 13 H1 14

# HOLDINGS

### MARKETING COST RATIO

- Marketing spend decreased in absolute and in ratio, will gravitate to historical levels over time
- Rigid return on investment guidelines maintained, revenue driven by effective CRM

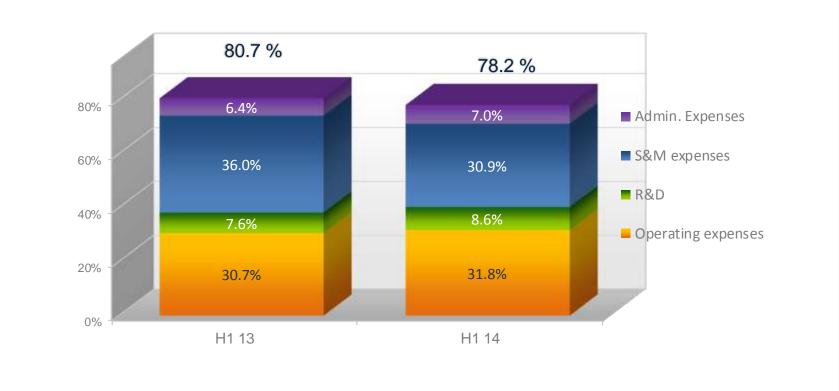




### COST STRUCTURE

- Cost\* percentage of revenue at 78% (H1 13: 81%)
- R&D increase
- Operational gearing continues, despite US focus





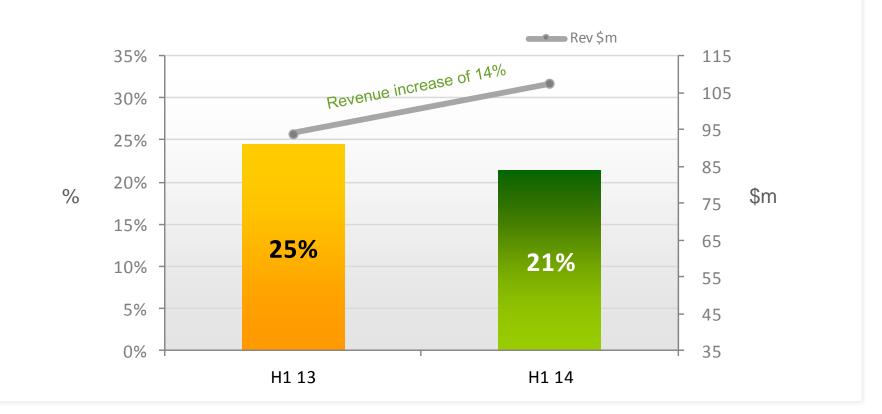
\* Excluding share benefit charges, depreciation, amortisation



### CUSTOMER INCENTIVES B2C CASINO

• H1 14 bonus ratio continues to demonstrate optimal CRM efforts, supporting revenue growth

#### Customer Bonuses as % of Revenue

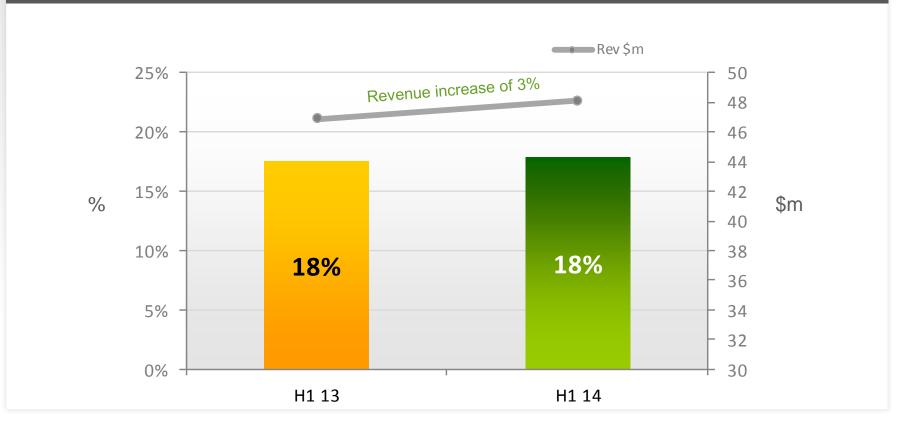




### **CUSTOMER INCENTIVES B2C POKER**

- Bonus ratio is maintained in Poker while revenue growth continues
- Underlined by optimal CRM work

#### Customer Bonuses as % of Revenue





### ADJUSTED EBITDA AND MARGIN

• Adjusted EBITDA up **27%** to **\$49m** (H1 13: \$39m)

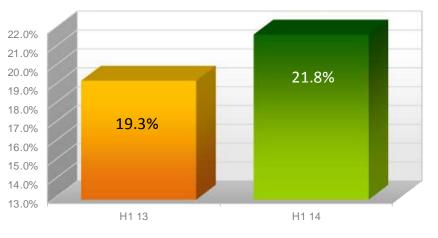
 Adjusted EBITDA margin increased to 21.8% despite FIFA World Cup effect and US build-up focus

#### Adjusted EBITDA H1 14 vs. H1 13



**Adjusted EBITDA** 

#### Adjusted EBITDA margin

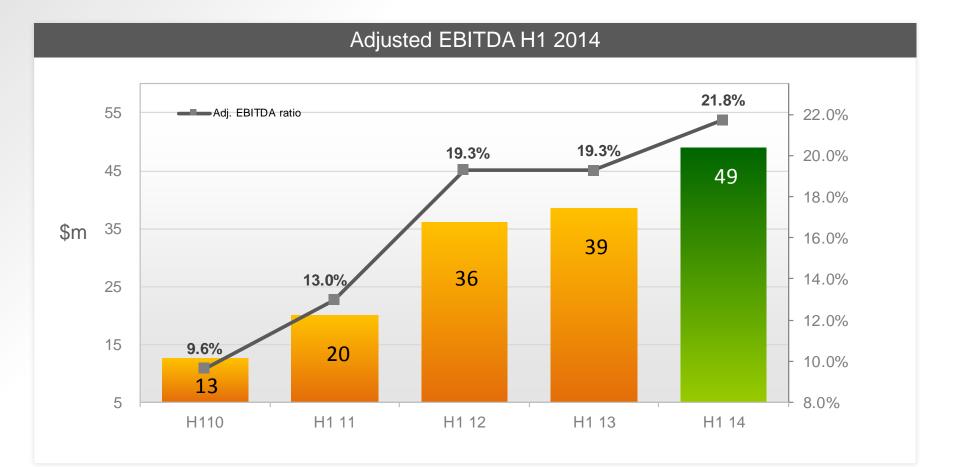




\$m

### ADJUSTED EBITDA TREND

- Adjusted EBITDA Margin expansion despite US focus
- H1 14 Adjusted EBITDA exceeds previous year strong comparable





### **BALANCE SHEET**

\$m	30-Jun-14	30-Jun-13
Non-current assets		
Intangible assets	156.9	149.8
Property, plant and equipment	17.6	17.3
Deferred tax & Other financial assets	0.9	0.2
Investment in equity accounted joint ventures	3.2	0.4
	178.6	167.7
Current assets		
Cash and cash equivalents	118.7	89.3
Trade and other receivables	30.8	30.8
Short term investments	1.1	3.6
Total Assets	329.2	291.4
Equity		
Share capital and share premium	4.4	4.0
Retained earnings and reserves	166.4	155.8
Total equity attributable to equity holders	170.8	159.8
Liabilities		
Current liabilities		
Trade and other payables	97.2	80.1
Customer deposits	58.7	49.3
Contingent consideration	0.2	0.6
Non-current liabilities		
Cash settled liability	2.3	1.6
Total equity and liabilities	329.2	291.4

\* Rounded

### CASH FLOW STATEMENT

\$m six month Ended 30 June	H1 14	H1 13	
Cash flows from operating activities			
Profit before income tax	34.0	35.5	
Share benefit charges	(0.5)	2.5	
Depreciation & amortisation	8.6	6.8	
Change in current assets and liabilities	5.9	(2.2)	
Other non cash adjustments	3.6	(2.4)	
Cash generated from operations	51.6	40.2	
Income tax paid	(4.9)	(1.9)	
Net cash generated from operating activities	46.7	38.3	
Acquisitions	(0.1)	(0.6)	
Purchase of property, plant and equipment	(3.0)	(3.0)	
Internally generated intangible assets	(4.1)	(4.7)	
Other investment activity	1.7	(0.1)	
Net cash used in Investing Activities	(5.5)	(8.4)	
Issue of shares	0.3	0.7	
Dividends paid	(38.6)	(22.8)	
Net increase in cash and cash equivalents	2.9	7.8	
Cash and cash equivalents - beginning of period	115.8	81.5	
Cash and cash equivalents - end of period	118.7	89.3	

\* Rounded



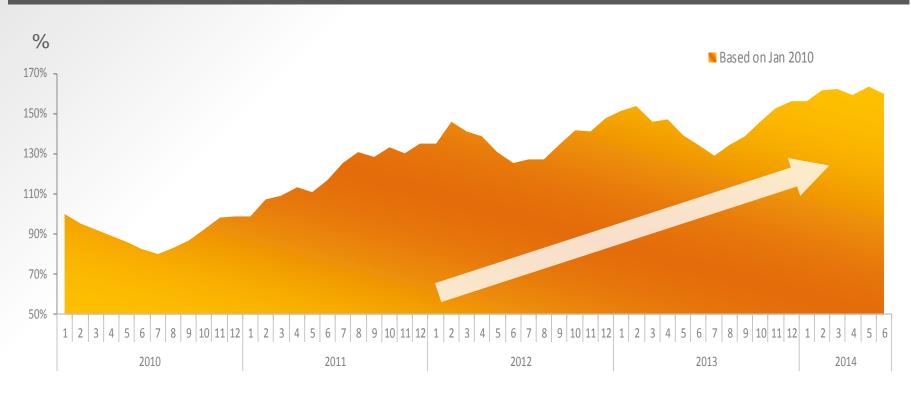


### ITAI FRIEBERGER, COO | OPERATIONAL REVIEW

GROU	P REVENUE		\$ \$186M H1 2012		200M 11 2013	\$225M H1 2014	
DEPO:	112%	120% JAN 2014	125% MAY 2014	BET BET 100 JUN 2	% <u>165%</u>	198% MAR 2014	228% JUN 2014
REVE	IUE			DEP	OSITS		
ONISPO 100% JUN 201	3 0CT 2013	118% JAN 2014	126% MAY 2014	100 JUN 2		122% FEB 2014	126% MAY 2014
DEPO	SIT				IVE PLAYERS		
<b>O</b> <b>O</b> <b>O</b> <b>O</b> <b>O</b> <b>O</b> <b>O</b> <b>O</b> <b>O</b> <b>O</b>	3 0CT 2013	116% MAR 2014	25% MAY 2014	NUMBER OF CONTRACT OF CONTRACTO OF CONTRACT OF CONTRACT OF CONTRACTO OF CONTRACT OF CONTRA		117% DEC 2013	124% APR 2014

### **DEPOSIT TREND**

#### B2C DEPOSITS 2010 - 2014



\*Jan 2010 as base = 100% \*\*Daily average Deposits



### MOBILE

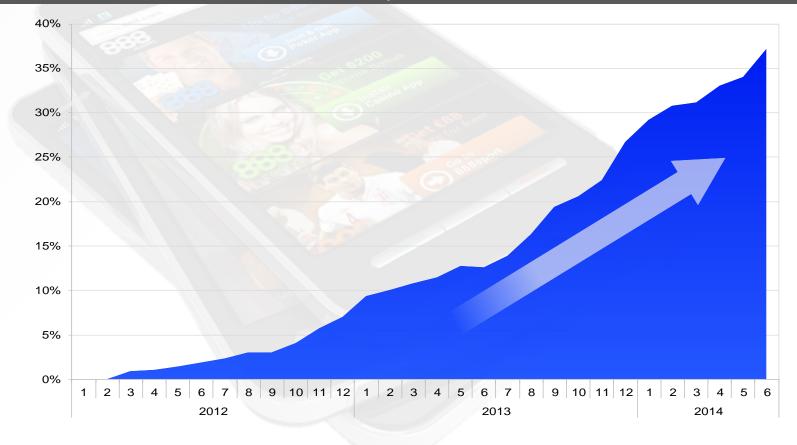
True "Mobile First" organization
Mobile is our state of mind
Embedded across all verticals and business units

• Up to 50% of certain metrics



### MOBILE DEPOSIT IN UK

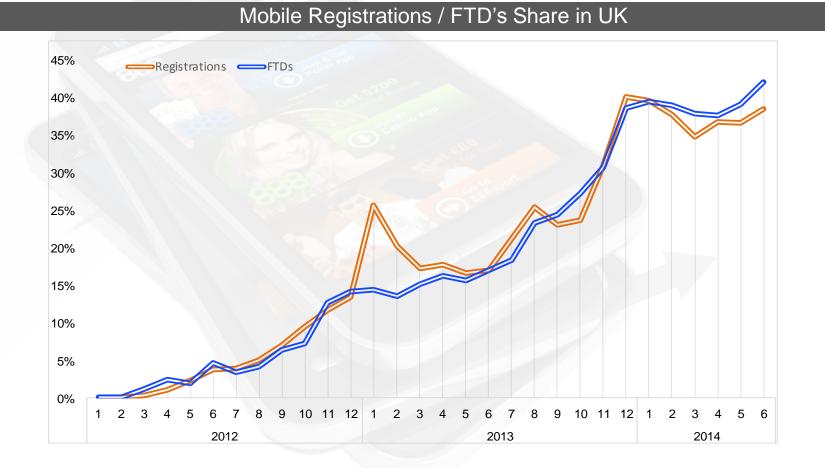
#### Mobile Deposit Share in UK





\*B2C Casino, Poker. Bingo, Sport

### MOBILE CUSTOMER RECRUITMENT IN UK



**888** 

\*B2C Casino, Poker. Bingo, Sport

### CASINO

Strong half year revenue growth
Automatic Promotions leveraging 888's superior technology and driving LTV
We are a casino-DNA company and platform

 Unique in the space: we're not just serving games

PID× GAMES



casino

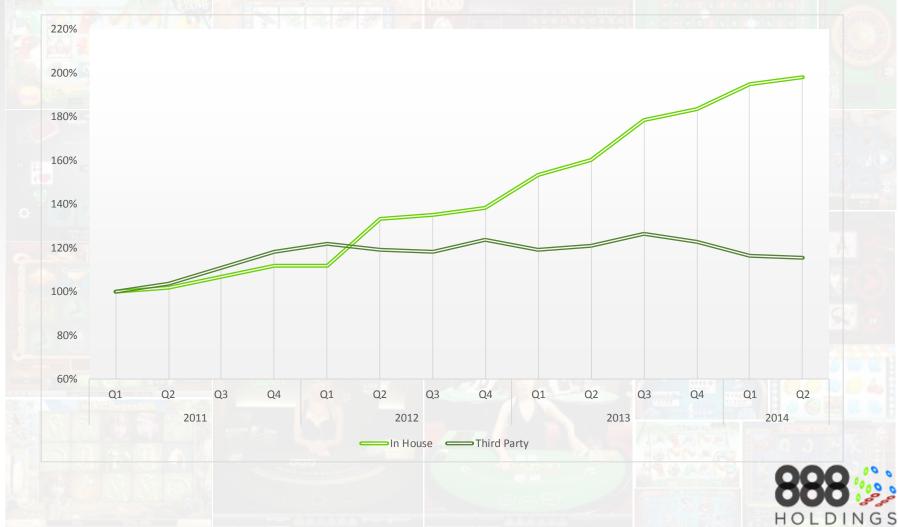
### **CROSS PLATFORM CONTENT**





### CASINO

#### IN HOUSE VS. THIRD PARTY GAMES PLAYED



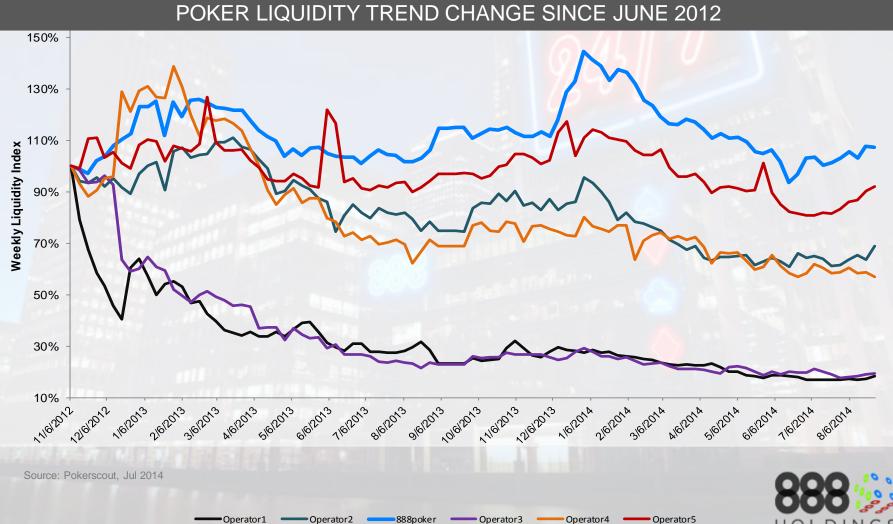
### **GLOBAL POKER**

Bucking industry trends in a challenging market
Continued relentless execution of stated poker strategy, focusing on recreational players
The 888 platform and technology are showing their resilience



### POKER

- Maintaining number 2 position in the global poker rankings\*
- Poker liquidity impacted by June / July 2014 FIFA World Cup



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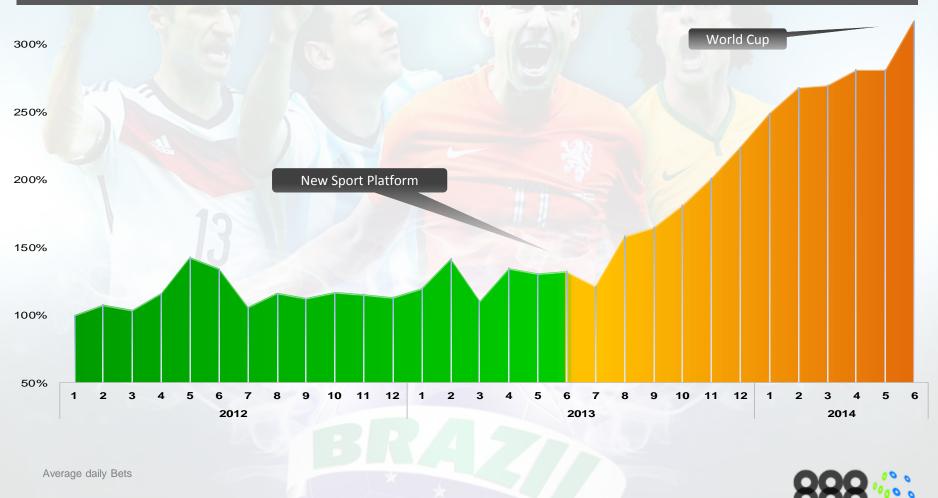
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### SPORT



#### SPORT BETS



HOLDINGS

## **SPORT IN SPAIN**



Sport Casino Poker Móvil

Apuestas | Apuestas en vive | Promociones | Cónio empezar | Cónio efectuar pagos | Cónio acostar | Ayur



#### **APUESTA ONLINE EN 888SPORT.ES**



#### Poker

Únete a la acción más trepidante en las mesas de 888pokenes y disfruta de la experiencia más interactiva del poker con la exclusiva funcionalidad de nuestra Pokersam con la que podrás ver la cars a tus rivales a través de tu webcam o lanzando tomates y otros objetos virtuales al resto de jugadores de tu mesa. Participa en las mesas de dinero real y no te pierdas los tameos semaneles con miles de Euros en premios garantizados para los mejores clasificados.



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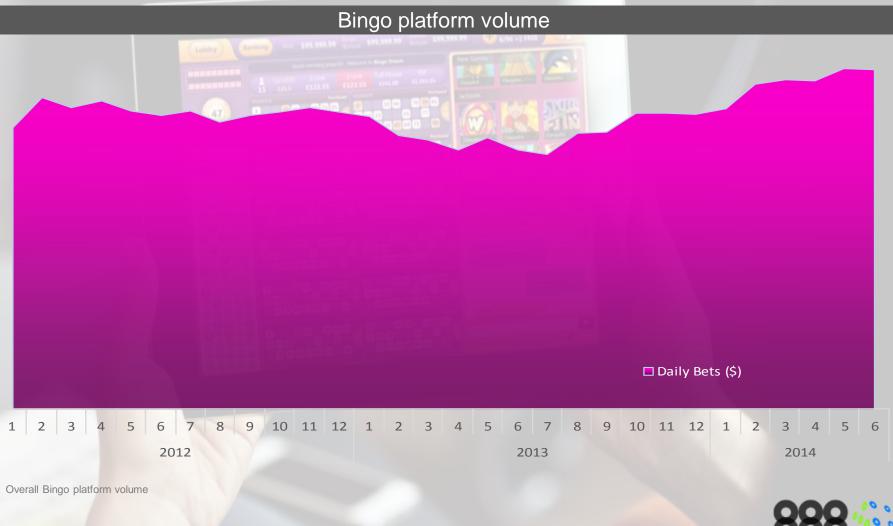
# BINGO





# BINGO

- Turnaround continues
- Regular seasonal behavior in activity, yet with growing volumes better CRM



HOLDINGS

# POINT OF CONSUMPTION

POC ready by end of September
888 regulation knowhow in action
Approaching it with momentum

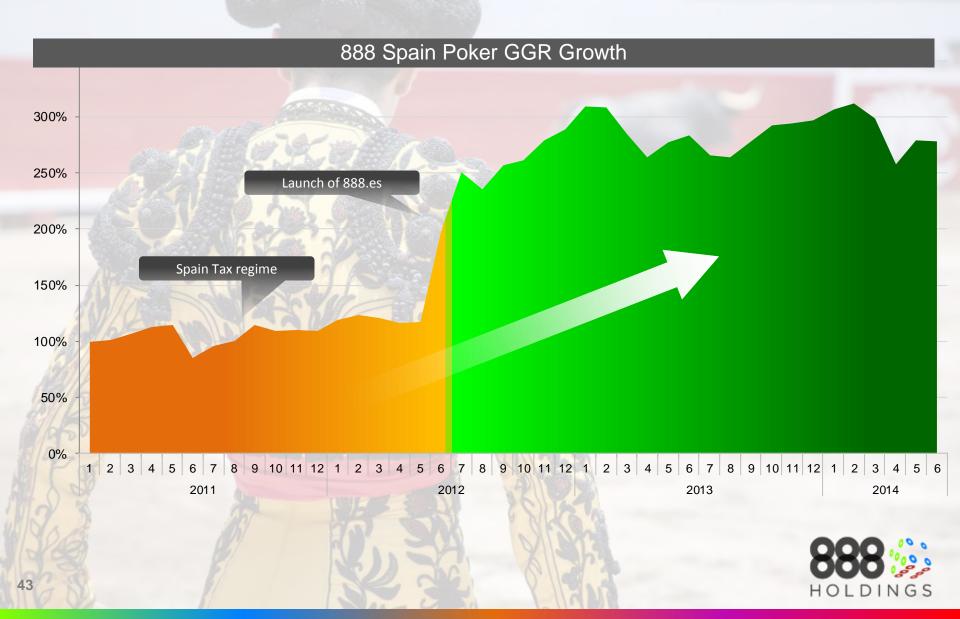


# **EU – REGULATED MARKETS**

Steady market share in Spain
888Sport.es launched on August 15th
New mobile and slots anticipated to drive growth
888.it single product, mobile launched
NetEnt games deployed

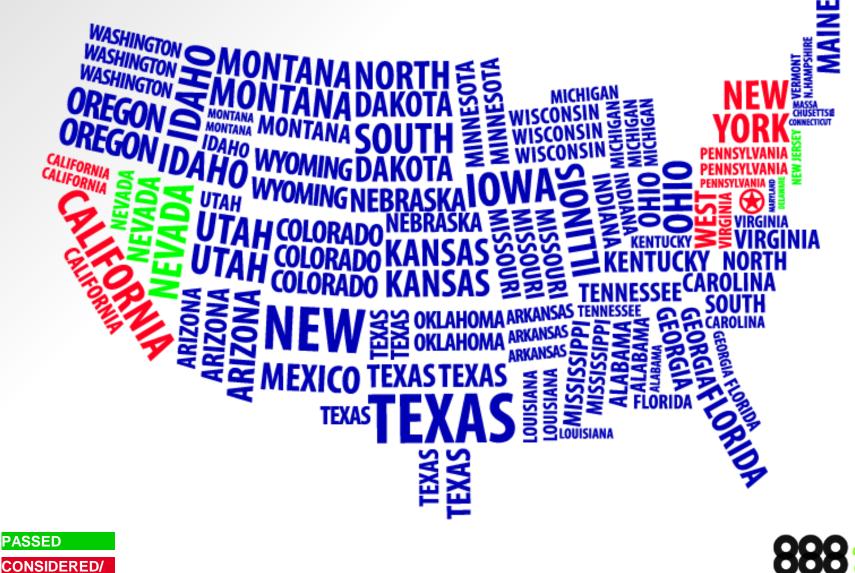


## 888.es POKER GROSS GAMING REVENUE



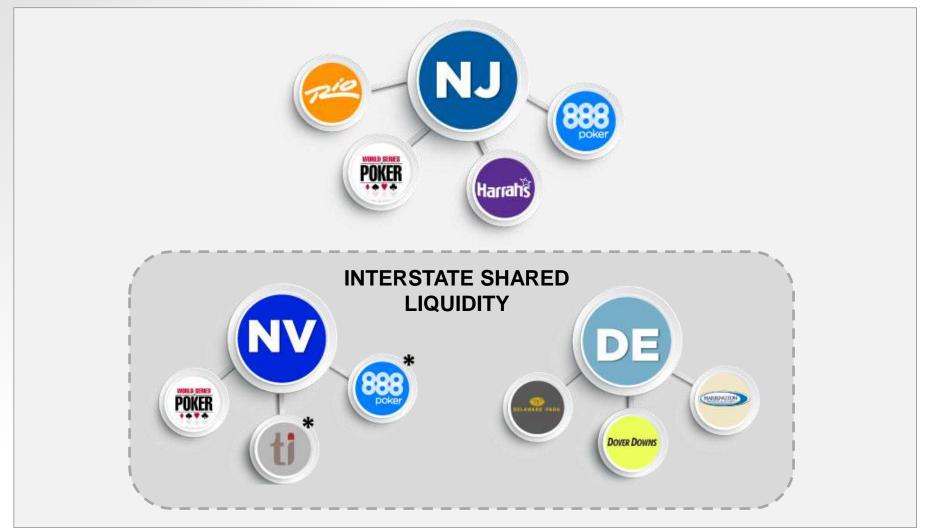
# THE US MARKET

**44** CONSIDERING



888 3

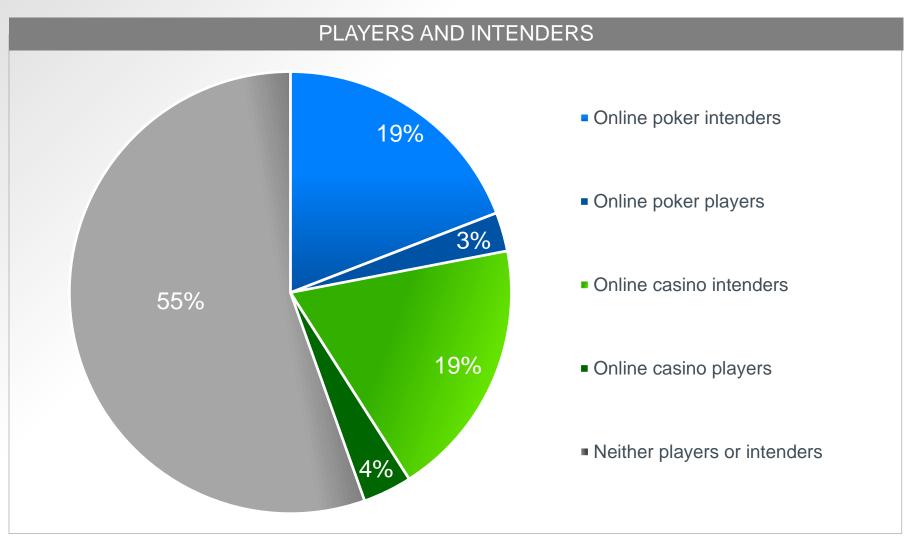
# THE US MARKET - OUR COMPETITIVE EDGE



\* Soon to be launched.



# UNTAPPED NJ MARKET



Source: Harris Interactive poll, May 2014



## **OPERATIONAL SUMMARY**

Core business is growing
We continue to deliver
We remain focused on our business goals
Industry expert professionals
Focused strategy continues to deliver





### BRIAN MATTINGLEY, CEO | SUMMARY

# SUMMARY

- Excellent half year results driven by growth across core products
- We have delivered on our plans
- Solid core markets with real growth potential
- Expanding European regulation
- Growth prospects in US
- Resilient and cash generative business, quality of earnings
- Experienced management team
- Confident with full year expectations
- Board changes continuity of management
- Thank you to our retiring Chairman





Q&A